REGULAR MEETING OF COUNCIL
AGENDA
MONDAY NOVEMBER 23, 2026 AT 6:00 P.M.

DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS
160 WATER STREET, MATTAWA ON

1. Meeting Called to Order

2. Announce Electronic Participants

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

5.1 Dakota Walker – Cadets for Mattawa and surrounding area

6. Adoption of Minutes

6.1 Regular Meeting of September 28, 2026

6.2 To adopt the minutes as presented or amended

7. Correspondence

7.1 Municipality of South Huron – OPP 2027 Policing Cost

7.2 Ontario Provincial Police – 2027 Annual Billing Statements

7.3 FONOM – Independent Auditor's Report and Financial Statement

7.4 FONOM – Calls for Nomination of Board of Directors

7.5 Ministry of Municipal Affairs and Housing – Congratulatory Letter

7.6 AMO – Board of Directors Vacancies

7.7 Vala Belter –100th Birthday Celebration Centenarian Recognition Program

7.8 Mattawa Regional OPP Detachment Board – Updates and Strategic Clarifications

7.9 Township of South Algonquin – Temporary Employment Insurance Relief for Seasonal Workers 2026-2027 Off-Season

7.10 Municipality of Mattawan – FONOM Nomination for Councillor Beverly Bell

7.11 Town of Deep River – Resolution in Support of the Permanent Doubling of the Ontario Infrastructure Fund (OCIF) Beyond 2026.

7.12 Ministry of the Environment, Conservation and Parks – Regulatory amendments of streamline requirements for waste disposal site service area and fil rate changes.

7.13 Town of Essex – OPP 2027 Policing Cost

7.14 Municipality of East Ferries – FONOM Board of Directors re-appointment

8. Information Reports

8.1 Updates from Townhall – Report # 26-43R
Report by Paul Laperriere, CAO/Treasurer

8.2 Water Reservoir – Report # 26-44R
Report by Paul Laperriere, CAO/Treasurer

9. Action Reports

9.1 CAO Report on Actions Taken Under Authority of Section 275(3) – Report # 26-45R
Report by Paul Laperriere, CAO/Treasurer

9.2 3rd Quarter Financial Report – September 30, 2026 – Report # 26-46R
Report by Paul Laperriere, CAO/Treasurer

9.3 Garbage Services – Report # 26-47R
Report by Dexture Sarrazin, Director of Community Services

9.4 Mike Rodden Arena – Report # 26-48R
Report by Paul Laperriere, CAO/Treasurer

9.5 Mountainview (Dorion Road) Subdivision – Report # 26-49R
Report by Paul Laperriere, CAO/Treasurer

10. Questions from Public Pertaining to Agenda

11. Motions Resulting from Action Reports

11.1 Approval of Report #26-45R

11.2 Approval of Report #26-46R

11.3 Application for Community and Sports Recreation Infrastructure Fund

11.4 Application for Non-Developmental Charge Municipalities Stream Program

12. Notice of Motions

12.1 Appoint Deputy Mayor

12.2 Establish Municipal Flag Half-Masting Policy

12.3 Municipal Disaster Recovery Assistance Program Claim

12.4 Appointment of Council Members on Committee and Local Boards

13. By-Laws

13.1 By-Law 26-19 **–** Repeal By-law 26-11 Fire Protection Services

14. New Business

15. Old Business

15.1 Municipal Asset Review

15.2 Property Tax Collection Policy

16. In Camera (Closed) Session

16.1 Adoption of the Previous Closed Meeting Minutes

16.2 Mattawa Landfill Update – Litigation Update

In accordance with the Municipal Act, 2001 Section 239 (2)(e)
e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

16.3 Cassellholme Update - November

In accordance with the Municipal Act, 2001 Section 239 (2)(e)
e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

16.4 Personnel Matters - Litigation Matter

In accordance with the Municipal Act, 2001 Section 239 (2)(b)(e)
b) personal matters about an identifiable individual, including municipal or local board employees
e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

17. Return to Regular Session

17.1 That the Council Return to Regular Session

18. Motions Resulting from Closed Session

19. Confirmatory By-law

19.1 By-law 26-18 – Confirming Meeting Motions
BEING a by-law to confirm proceedings of Council of the Corporation of the Town of Mattawa at its meeting held on the 23rd day of November, 2026.

20. Adjournment

20.1 Adjournment of the meeting

DATE: MONDAY NOVEMBER 23, 2026 **3.1**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this meeting agenda dated November 23, 2026 be adopted.

5.1

RECEIVED
NOV 0 9 2026

Request Form for Presentation Before Council

Person(s) to Appear: Dakota

Preferred Date: November 23 2026

Alternate Date: _____

General Outline of Subject Matter: (10 Minutes allotted for Presentation)

Cadet Corps of Mattawa and surrounding area

Person Requesting Appearance (if different from those appearing):

Name: Dakota Blaze Walker

Title/Organization: _____

Telephone No.(s): 705 492 4151

Email (s): DakotaWalker5870@gmail.com

Have you spoken to Municipal Staff concerning this matter prior to requesting audience with Council? Yes ☒ No ☐

If yes, which department and staff have you spoken with: [redacted] Amy

What action are you hoping will result from your presentation: to have a Cadet Corps formed for Mattawa and the surrounding area

Date Submitted: _____

Signature of Person Requesting Appearance: Dakota Walker

This form may be submitted to the Clerk's Office by email to clerk@mattawa.ca or in person.

** Anyone wishing to conduct a laptop presentation must provide an electronic version of the presentation by 12:00 p.m. (Noon) on the Wednesday prior to the scheduled Meeting of Council to clerk@mattawa.ca.

DISCLAIMER

Please note that submission of this form does not guarantee the approval of your request for a presentation. In addition, all information submitted will be considered to be public information and therefore subject to full disclosure, under the *Municipal Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. M. 56, as amended and any successor legislation thereto.

Personal information collected through this form is pursuant the authority of the *Municipal Freedom of Information and Protection of Privacy Act*, R.S. O. 1990, Chapter M.56, as amended, and will be used to create the Council Agenda and will become a public document. Questions about this collection should be directed to the Municipal Clerk, 160 Water Street, Mattawa ON P0H 1V0 (705) 744-5611.

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Regular Meeting held Monday September 28, 2026 at 6:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present:
Mayor Raymond A. Bélanger
Councillors Mathew Gardiner, Fern Levesque, Laura Ross, Garry Thibert, Spencer Bigelow

Staff Present:
Amy Leclerc, Municipal Clerk; Sabrina Poullas, Deputy Clerk; Paul Laperriere, CAO/Treasurer; Dexture Sarrazin, Director of Community Services

*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

2. Announce Electronic Participants

2.1 Mayoral Address

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Councillor Thibert arrived at 6:02 p.m.

Resolution Number 26-201
Moved by Councillor Mathew Gardiner
Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT this meeting agenda dated Monday September 28, 2026 be adopted as amended to include motion 12.1 FEDNOR Funding Application Partnership and to correct the report numbering on items 8.1 to 8.4.

CARRIED – unanimous

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

6. Adoption of Minutes

6.1 Regular Meeting of September 14, 2026

6.2 To adopt the minutes as presented or amended

Resolution Number 26-202
Moved by Councillor Garry Thibert
Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT Council adopt the minutes of the regular meeting of September 14, 2026 as circulated.

CARRIED – unanimous

7. Correspondence

7.1 Ministry of Municipal Affairs and Housing – Municipal Accountability Act, 2026

7.2 Ontario Provincial Conservation Agency – CA Board governance

7.3 FONOM – Welcomes Ontario's Renewed Cabinet

7.4 FONOM – Welcomes Prime Minister's Commitment to Work with Ontario on Northern Highways

7.5 Ministry of Citizenship and Multiculturalism – Deadline for designating non-designated heritage registers

7.6 Canadian Centre for Policy Alternatives – Hospitals are underfunded relative to the growing demand for health care services

7.7 Town of Latchford – Funding for Official Plan and Comprehensive Zoning by-law reviews

7.8 Township of Southgate Administration Office – Request for Province to Establish Regulatory Framework for E-Scooters

8. Information Reports

8.1 Physician Recruitment Committee – Report # 26-39R
Report by Mayor Raymond A. Bélanger

8.2 Update from Town Hall – Report # 26-40R
Report by Paul Laperriere, CAO/Treasurer

8.3 Voyageur Days 2026 – Report # 26-41R
Report by Paul Laperriere, CAO/Treasurer

8.4 Voyageur Days 2027 – Report # 26-42R
Report by Paul Laperriere, CAO/Treasurer

9. Action Reports

10. Questions from Public Pertaining to Agenda

11. Motions Resulting from Action Reports

12. Notice of Motions

12.1 FEDNOR Funding Application Partnership

Resolution Number 26-203
Moved by Mayor Raymond A. Bélanger
Seconded by Councillor Garry Thibert

WHEREAS the Town of Mattawa together with the municipalities of Calvin and Mattawan and the Township of Papineau-Cameron (the partnering Municipalities) have agreed to jointly submit an application for funding to FEDNOR under the Community Investment Initiative for Northern Ontario (CIINO);

AND WHEREAS the Partnering Municipalities have each agreed to contribute $2,500 per year for each of the program funded under CIINO.

BE IT RESOLVED THAT the Town of Mattawa will also contribute $2,500 per year for the program funded under CIINO.

AND FURTHER THAT the Town of Mattawa will contribute additional funding as necessary in the event that expenditures exceed funding in any given year of the program the 3 year budget for which is provided below.

CARRIED – Recorded vote and the vote was unanimous

13. By-Laws

14. New Business

14.1 Councillor Ross – Property Tax Collection Policy

15. Old Business

16. In Camera (Closed) Session

17. Return to Regular Session

18. Motions Resulting from Closed Session

19. Confirmatory By-law

19.1 By-law 26-18 – Confirming Meeting Motions
BEING a by-law to confirm proceedings of Council of the Corporation of the Town of Mattawa at its meeting held on the 28th day of September, 2026.

Resolution Number 26-204
Moved by Councillor Laura Ross
Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council adopt By-law 26-18 being a by-law confirming the proceedings of this meeting of Council dated September 28, 2026.

CARRIED – unanimous

20. Adjournment

20.1 Adjournment of the meeting

Resolution Number 26-205
Moved by Councillor Mathew Gardiner
Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT this regular meeting adjourn at 7:55 p.m.

CARRIED – unanimous

Mayor

Clerk

DATE: MONDAY NOVEMBER 23, 2026 **6.2**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council adopt the minutes of the regular meeting of September 28, 2026 as circulated.

CORPORATION OF THE MUNICIPALITY OF SOUTH HURON
322 Main Street South P.O. Box 759
Exeter Ontario
N0M 1S6
Phone: 519-235-0310 Fax: 519-235-3304
Toll Free: 1-877-204-0747
www.southhuron.ca

September 25, 2026

Via email; doug.fordco@pc.ola.org

Premier Doug Ford
Room 281
Main Legislative Building, Queen's Park
Toronto ON M7A 1A5

RE: OPP 2027 Policing Costs

Please be advised that South Huron Council passed the following resolution at their September 21, 2026, Regular Council Meeting:

Motion: 367-2026
Moved: W. McLeod-Haggitt
Seconded: T. Oke

Whereas the Municipality of South Huron is policed by the Ontario Provincial Police and has budgeted $2,140,181 for its 2026 annual OPP policing contract; and Whereas this represents approximately 15% of South Huron's 2026 tax levy supported operating costs; and

Whereas the Municipality has received correspondence dated August 14, 2026 from the Honourable Michael S. Kerzner, Solicitor General, advising that for the 2027 calendar year no OPP-policed municipality will experience an increase of more than 11% in its total amount payable for OPP policing compared with 2026, excluding services separately acquired through an agreement with the OPP; and

Whereas a projected increase of 11% in 2027 would result in an additional municipal cost of up to $235,420 increasing South Huron's annual OPP cost to as much as $2,375,601; and

Whereas this projected increase in 2027 would result in annual OPP policing costs changing significantly over the past two years, with total costs rising from 2025 to 2027 by approximately $447,510, or 23%, placing sustained pressure on the Municipality's property tax supported operating budget; and

Whereas municipalities must balance legislated infrastructure, service-delivery, affordability and fiscal-responsibility obligations, while having limited revenue tools and a primary reliance on property taxation;
NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of South Huron:

1. **Acknowledges the Province of Ontario's action to limit the 2027 OPP municipal policing cost increase to no more than 11%;**

2. **Expresses concern that an increase of up to 11% in a single year remains significant for small and rural municipalities and is not, by itself, a sustainable long-term solution;**

3. **Requests that the Province of Ontario establish a permanent, transparent and sustainable multi-year framework for OPP municipal policing costs that :**

- **includes a reasonable and predictable maximum annual increase in municipal OPP policing costs, taking into consideration municipal revenue growth, inflation, assessment growth, population growth, fiscal capacity and the affordability impacts on local property taxpayers, including cost of living; and,**
- **that municipalities receive a clear and itemized annual explanation of changes to their OPP policing costs, including, where applicable, changes attributable to staffing levels, salaries, benefits, calls for service, time standards, fleet, accommodation, support services, detachment administration and other provincial cost allocations; and**
- **that the permanent framework recognize the limited fiscal capacity of small, rural and OPP-policed municipalities and ensure that municipal policing cost increases do not disproportionately affect property taxpayers or compromise the municipality's ability to deliver other essential services and infrastructure; and**
- **that the Province recognize that municipalities have limited ability to control policing costs arising from provincial legislation, regulatory, staffing, compensation, collective bargaining, operational or policy decisions and that the Province provide appropriate provincial funding or cost-sharing where significant policing cost pressures arise primarily from such provincial decisions; and**

4. **that this resolution be circulated to the Premier of Ontario; the Solicitor General; the Minister of Municipal Affairs and Housing; MPP Lisa Thompson; the Association of Municipalities of Ontario; Rural Ontario Municipal Association; all Ontario municipalities policed by the OPP; and the Huron OPP Detachment Board.**

Disposition: Carried

CORPORATION OF THE MUNICIPALITY OF SOUTH HURON
322 Main Street South P.O. Box 759
Exeter Ontario
N0M 1S6
Phone: 519-235-0310 Fax: 519-235-3304
Toll Free: 1-877-204-0747
www.southhuron.ca

Please find attached the originating correspondence for your reference.

Respectfully,

Sue Johnson, Administrative Assistant
Municipality of South Huron
sjohnson@southhuron.ca
519-235-0310 x. 225

Encl.

cc: Minister.solgen@ontario.ca ; minister.mah@ontario.ca ; lisa.thompson@pc.ola.org resolutions@amo.on.ca ; roma@roma.on.ca ; jdietrich@southhuron.ca ; manderson@centralhuron.ca ; avanhittersum@northhuron.ca ; frayne@hay.net ; glamport@municipalityofbluewater.ca ; jaredpetteplace@me.com; jasmine.clark@torontomu.ca; jwalker@bmross.net jennettewalker@hay.net ; john.steffler@huroneast.com ; tbazinet@goderich.ca and all Ontario municipalities policed by OPP.

Staff Memo

To: South Huron Council

From: Rebekah Msuya-Collison, CAO

Date: September 21, 2026

Re: 2027 OPP Policing Costs – Request for Resolution expressing Concerns

Purpose:
For information and consideration.

Background and Analysis:

Council received correspondence from the Ministry of Solicitor General at the September 8, 2026 Council meeting regarding the 2027 OPP Municipal Policing Costs. Council passed the following resolution:

> "**That a staff memo be brought back to the September 21, 2026 Council meeting with a proposed resolution regarding concerns to the proposed increase in OPP municipal policing costs."**

Please see attached draft resolution regarding concerns to the proposed increase in OPP municipal policing costs.

Link to Correspondence - Ministry of Solicitor General - 2027 OPP Municipal Policing Costs

Resolution: Sustainable and Predictable OPP Municipal Policing Costs

Whereas the Municipality of South Huron is policed by the Ontario Provincial Police and has budgeted $2,140,181 for its 2026 annual OPP policing contract; and

Whereas this represents approximately 15% of South Huron's 2026 tax levy supported operating costs; and

Whereas the Municipality has received correspondence dated August 14, 2026 from the Honourable Michael S. Kerzner, Solicitor General, advising that for the 2027 calendar year **no OPP-policed municipality will experience an increase of more than 11% in its total amount payable for OPP policing compared with 2026**, excluding services separately acquired through an agreement with the OPP; and

Whereas a projected increase of 11% in 2027 would result in an additional municipal cost of up to $235,420 increasing South Huron's annual OPP cost to as much as $2,375,601; and

Whereas this projected increase in 2027 would result in annual OPP policing costs changing significantly over the past two years, with total costs rising from 2025 to 2027 by approximately $447,510, or 23%, placing sustained pressure on the Municipality's property tax supported operating budget; and

Whereas municipalities must balance legislated infrastructure, service-delivery, affordability and fiscal-responsibility obligations, while having limited revenue tools and a primary reliance on property taxation;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of South Huron:

1. Acknowledges the Province of Ontario's action to limit the 2027 OPP municipal policing cost increase to no more than 11%;
2. Expresses concern that an increase of up to 11% in a single year remains significant for small and rural municipalities and is not, by itself, a sustainable long-term solution;
3. Requests that the Province of Ontario establish a permanent, transparent and sustainable multi-year framework for OPP municipal policing costs that:
    - limits year-over-year municipal cost increases to a level aligned with municipal revenue growth and affordability;
    - clearly identifies the cost drivers behind annual changes, including salaries, benefits, fleet, accommodation, detachment administration, calls for service and other provincial cost allocations;

- recognizes the limited fiscal capacity of small, rural and OPP-policed municipalities; and
- considers enhanced provincial funding or cost-sharing for provincially directed policing cost pressures;

4. Directs that this resolution be circulated to the Premier of Ontario; the Solicitor General; the Minister of Municipal Affairs and Housing; MPP Lisa Thompson; the Association of Municipalities of Ontario; Rural Ontario Municipal Association; all Ontario municipalities policed by the OPP; and the Huron OPP Detachment Board.

Ontario Provincial Police
Police provinciale de l'Ontario

Crime Prevention and Community Support Bureau
Bureau de la prévention du crime et du soutien communautaire

777 Memorial Ave.
Orillia ON L3V 7V3

Tel: 705 329-7680
Fax: 705 329-7593

777, av. Memorial
Orillia ON L3V 7V3

Tél. : 705 329-7680
Téléc. : 705 329-7593

File Reference:

October 23, 2026

Dear Mayor/Reeve/CAO/Treasurer:

Re: 2027 Annual Billing Statements

Please find attached your Ontario Provincial Police (OPP) Annual Billing Statement package including 2027 estimated costs and a statement for the 2025 year-end reconciliation. The final cost adjustment resulting from the 2025 reconciliation process, including the discount applied to 2025 estimated costs, has been applied to the calculated billing amount for the 2027 calendar year.

As noted in the letter sent to you by the Solicitor General dated August 14, 2026, any increase in total policing costs for calendar year 2027, including the 2025 year-end adjustment, has been capped at 11% over the final amount billed in 2026 (lesser of calculated billing or capped payable).

To provide clarity and transparency, your statement includes:

- The actual calculated billing amount for 2027.
- A capped amount, based on the final 2026 payable amount plus 11%.

The municipality will be billed the lower of these two amounts during the 2027 calendar year.

The final reconciliation of your 2027 annual costs will appear in your 2029 Annual Billing Statement. The reconciled 2027 costs will reflect the 11% cap over 2026 payable.

For more detailed information on the 2027 Annual Billing Statement package, please refer to the resource material available on the internet, www.opp.ca/billingmodel. Further, OPP Municipal Policing will host webinar information sessions to review 2027 cost recovery. An email invitation, including the webinar dates and additional details, will be forwarded to municipalities once the session dates have been finalized.

If you have questions about the Annual Billing Statement, please e-mail OPP.MunicipalPolicing@opp.ca.

Yours truly,

Brad McCallum
Chief Superintendent
Commander
Crime Prevention & Community Support Bureau

OPP 2027 Annual Billing Statement

Mattawa T

Estimated costs for the period January 1 to December 31, 2027

Please refer to www.opp.ca for 2027 Municipal Policing Billing General Information summary for further details.

			Cost per Property $	Total Cost $
Base Service	**Property Counts**			
	Household	1,047		
	Commercial and Industrial	61		
	Total Properties	1,108	219.04	242,695
Calls for Service	(see summaries)			
	Total all municipalities	227,806,961		
	Municipal portion	0.1875%	385.52	427,152
Overtime	(see notes)		43.07	47,719
Prisoner Transportation	(per property cost)		1.63	1,806
Accommodation/Cleaning Services	(per property cost)		6.61	7,324
Total 2027 Estimated Cost			**655.86**	**726,696**
2025 Year-End Adjustment	(see summary)			22,163
Calculated Billing for 2027				**748,859**
Capped Payable for 2027				**716,602**
Total Billing for 2027 (Lesser of Calculated Billing or Capped payable)				**716,602**
2027 Monthly Billing Amount				**59,717**

Notes

Cost increases for the Total 2027 Billing amount have been capped at 11% over the Total 2026 Billing amount.

2026 Grand Total Billing Amount	645,588
11% of 2026 Grand Total Billing	71,015
Capped Payable for 2027	716,602

The capped payable for 2027 is lower than the calculated billing amount by $32,257.

Eligibility for the Regulatory Discount requires a minimum standard deviation of 3.0. Your Municipality's standard deviation value is 1.7.

OPP 2027 Annual Billing Statement

Mattawa T

Estimated costs for the period January 1 to December 31, 2027

Notes to Annual Billing Statement

1) Municipal Base Services and Calls for Service Costs - The costs allocated to municipalities are determined based on the costs assigned to detachment staff performing municipal policing activities across the province. A statistical analysis of activity in detachments is used to determine the municipal policing workload allocation of all detachment-based staff as well as the allocation of the municipal workload between base services and calls for service activity. For 2027 billing purposes the allocation of the municipal workload in detachments has been calculated to be 52.9 % Base Services and 47.1 % Calls for Service. The total 2027 Base Services and Calls for Service cost calculation is detailed on the Base Services and Calls for Service Cost Summary included in the municipal billing package.

2) Base Services - The cost to each municipality is determined by the number of properties in the municipality and the standard province-wide average cost per property of $219.04 estimated for 2027. The number of municipal properties is determined based on MPAC data. The calculation of the standard province-wide base cost per property is detailed on Base Services and Calls for Service Cost Summary included in the municipal billing package.

3) Calls for Service - The municipality's Calls for Service cost is a proportionate share of the total cost of municipal calls for service costs calculated for the province. A municipality's proportionate share of the costs is based on weighted time standards applied to the historical billable calls for service. The municipality's total weighted time is calculated as a percentage of the total of all municipalities.

4) Overtime - Municipalities are billed for overtime resulting from occurrences in their geographic area and a portion of overtime that is not linked specifically to a municipality, such as training. Municipalities are not charged for overtime identified as a provincial responsibility. The overtime activity for the calendar years 2022, 2023, 2024 and 2025 has been analyzed and averaged to estimate the 2027 costs. The costs incorporate the 2027 salary rates and a discount to reflect overtime paid as time in lieu. The overtime costs incurred in servicing detachments for shift shortages have been allocated on a per property basis based on straight time. Please be advised that these costs will be reconciled to actual 2027 hours and salary rates and included in the 2029 Annual Billing Statement.

5) Court Security and Prisoner Transportation (CSPT) - Municipalities with court security responsibilities in local courthouses are billed court security costs based on the cost of the staff required to provide designated court security activities. Prisoner transportation costs are charged to all municipalities based on the standard province-wide per property cost. The 2027 costs have been estimated based on the 2025 activity levels. These costs will be reconciled to the actual cost of service required in 2027.

   There was no information available about the status of 2027 Court Security Prisoner Transportation Grant Program at the time of the Annual Billing Statement preparation.

6) Year-end Adjustment - The 2025 adjustment accounts for the difference between the amount billed based on the estimated cost in the Annual Billing Statement and the reconciled cost in the Year-end Summary. The original 10% Discount amount applied to the 2025 Estimated Costs has also been applied to the 2025 Reconciled Costs. The most significant year-end adjustments are resulting from the cost of actual versus estimated municipal requirements for overtime, additional service agreements and court security.

7) Regulatory Discount - The discounts table provides relief to municipalities with unusually high policing demands and costs. The model uses calls for service activity per property to identify municipalities whose service demands are significantly above the provincial average. Municipalities whose ratio is three standard deviations or more above the provincial average are considered outliers and are eligible for a discount on their Calls for Service and Overtime costs.

OPP 2027 Estimated Base Services and Calls for Service Cost Summary
Estimated Costs for the period January 1 to December 31, 2027

Salaries and Benefits	Positions FTE	Base %	$/FTE	Total Base Services and Calls for Service $	Base Services $	Calls for Service $
Uniform Members Note 1						
Superintendent	0.18	100.0	*223,923*	40,306	40,306	-
Inspector	28.03	100.0	*198,916*	5,575,623	5,575,623	-
Staff Sergeant-Detachment Commander	7.88	100.0	*181,915*	1,433,489	1,433,489	-
Staff Sergeant	42.54	100.0	*166,045*	7,063,573	7,063,573	-
Sergeant	245.82	52.9	*152,351*	37,451,016	19,817,867	17,633,149
Constable	1,682.31	52.9	*127,617*	214,692,126	113,605,061	101,087,065
Part-Time Constable	16.88	52.9	*101,516*	1,713,583	906,534	807,049
Total Uniform Salaries	2,023.64		-	267,969,717	148,442,455	119,527,262
Contractual Payouts			*6,669*	13,382,116	7,326,901	6,055,215
Shift Premiums & Second-In-Command Premiums			*1,200*	2,334,490.87	1,235,305	1,099,185
Uniform Benefits - Inspector			*29.48%*	1,655,576	1,655,576	-
Uniform Benefits - Full-Time Salaries			*38.56%*	100,502,863	54,724,349	45,778,514
Uniform Benefits - Part-Time Salaries			*19.35%*	331,578	175,414	156,164
Total Uniform Salaries & Benefits			-	**386,176,341**	**213,560,000**	**172,616,341**
Detachment Civilian Members						
Detachment Administrative Clerk	154.46	52.9	*79,741*	12,316,736	6,517,201	5,799,535
Detachment Operations Clerk	12.68	52.9	*71,757*	909,876	481,488	428,388
Detachment Clerk - Typist	3.72	52.9	*69,076*	256,962	136,080	120,883
Court Officer - Administration	49.38	52.9	*96,870*	4,783,432	2,531,208	2,252,223
Crimestoppers Co-ordinator	1.07	52.9	*77,849*	83,298	44,374	38,924
Cadet	12.23	52.9	*54,206*	662,944	350,715	312,229
Total Detachment Civilian Salaries	233.54			19,013,248	10,061,066	8,952,183
Civilian Benefits - Full-Time Salaries			*37.29%*	7,090,040	3,751,771	3,338,269
Total Detachment Civilian Salaries & Benefits				**26,103,289**	**13,812,837**	**12,290,451**
Support Costs - Salaries and Benefits						
Communication Operators			*7,893*	15,972,591	8,742,760	7,229,830
Prisoner Guards			*2,696*	5,455,733	2,986,251	2,469,482
Operational Support			*7,575*	15,329,073	8,390,525	6,938,549
RHQ Municipal Support			*3,159*	6,392,679	3,499,098	2,893,581
Telephone Support			*174*	352,113	192,733	159,381
Office Automation Support			*951*	1,924,482	1,053,385	871,097
Mobile and Portable Radio Support			*372*	759,073.44	415,371	343,702
Total Support Staff Salaries and Benefits Costs				**46,185,744**	**25,280,123**	**20,905,621**
Total Salaries & Benefits				**458,465,374**	**252,652,961**	**205,812,413**
Other Direct Operating Expenses Note 2						
Communication Centre			*161*	325,806	178,333	147,473
Operational Support			*1,499*	3,033,436	1,660,382	1,373,054
RHQ Municipal Support			*310*	627,328	343,375	283,954
Telephone			*1,005*	2,033,758	1,113,198	920,560
Mobile Radio Equipment Repairs & Maintenance			*195*	397,901	217,735	180,166
Office Automation - Uniform			*4,895*	9,905,718	5,421,996	4,483,722
Office Automation - Civilian			*1,199*	280,014	148,172	131,842
Vehicle Usage			*11,640*	23,555,170	12,893,162	10,662,007
Detachment Supplies & Equipment			*780*	1,578,439	863,975	714,464
Uniform & Equipment			*3,323*	6,780,648	3,710,429	3,070,219
Uniform & Equipment - Court Officer			*1,165*	57,528	30,441	27,086
Total Other Direct Operating Expenses				**48,575,747**	**26,581,199**	**21,994,548**
Total 2027 Municipal Base Services and Calls for Service Cost				**$ 507,041,121**	**$ 279,234,159**	**$ 227,806,961**
Total OPP-Policed Municipal Properties					**1,274,814**	
Base Services Cost per Property					**$ 219.04**	

OPP 2027 Estimated Base Services and Calls for Service Cost Summary
Estimated Costs for the period January 1 to December 31, 2027

Notes:

Total Base Services and Calls for Service Costs are based on the cost of salary, benefit, support and other direct operating expenses for staff providing policing services to municipalities. Staff is measured in full-time equivalent (FTE) units and the costs per FTE are described in the notes below.

1) Full-time equivalents (FTEs) are based on average municipal detachment staffing levels for the years 2022 through 2025. Additional service agreements, court security, prisoner transportation and cleaning staff are excluded.

   The equivalent of 84.29 FTEs with a cost of $18,740,635 has been excluded from municipal costs to reflect the average municipal detachment FTEs required for provincially-mandated responsibilities eligible for Provincial Service Usage credit.

   Salary rates are based on weighted average rates for municipal detachment staff by rank, level, and classification. The 2027 salaries were estimated based on the 2026 rates set in the 2023 to 2026 OPPA Uniform and Civilian Collective Agreements with an estimated overall general salary rate increase of 3.0% for 2027 applied. The 2027 salaries also incorporate a 3% Frontline Patrol Premium.

   The benefit rates are estimated based on the most recent rates set by the Treasury Board Secretariat, (2026-27). Contractual Payouts, Shift Premiums & Second-in-Command Premiums, and Benefit costs are subject to reconciliation.

   FTEs have been apportioned between Base Services and Calls for Service costs based on the current ratio, 52.9% Base Services : 47.1% Calls for Service.

2) Support Staff Costs and Other Direct Operating Expenses for uniform FTEs are calculated on a per FTE basis as per rates set in the 2026 Municipal Policing Cost-Recovery Formula.

OPP 2027 Calls for Service Billing Summary

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Estimated costs for the period January 1 to December 31, 2027

Calls for Service Billing Workgroups	Calls for Service Count					2027 Average Time Standard	Total Weighted Time	% of Total Provincial Weighted Time	2027 Estimated Calls for Service Cost
	2022	2023	2024	2025	Four Year Average				
					A	B	C = A * B		
					Note 1			Note 2	Note 3
Drug Possession	5	1	6	4	4	4.3	17	0.0009%	2,070
Drugs	1	1	2	3	2	105.9	185	0.0098%	22,305
Operational	330	348	333	336	337	4.0	1,347	0.0712%	162,120
Operational 2	81	95	86	75	84	1.8	152	0.0080%	18,252
Other Criminal Code Violations	37	29	42	39	37	6.6	243	0.0128%	29,192
Property Crime Violations	89	69	72	58	72	5.8	418	0.0221%	50,261
Statutes & Acts	94	82	76	51	76	3.6	273	0.0144%	32,821
Traffic	24	15	21	14	19	3.7	68	0.0036%	8,238
Violent Criminal Code	55	76	72	46	62	13.6	847	0.0447%	101,893
Municipal Totals	**716**	**716**	**710**	**626**	**692**		**3,549**	**0.1875%**	**$427,152**

Provincial Totals **(Note 4)**

Calls for Service Billing Workgroups	Calls for Service Count					2027 Average Time Standard	Total Weighted Time	% of Total Provincial Weighted Time	2027 Estimated Calls for Service Cost
	2022	2023	2024	2025	Four Year Average				
					A	B	C = A * B		
					Note 1			Note 2	Note 3
Drug Possession	2,525	2,404	2,569	2,169	2,417	4.3	10,392	0.5490%	1,250,700
Drugs	820	940	944	877	895	105.9	94,798	5.0084%	11,409,528
Operational	178,423	182,555	198,566	188,472	187,004	4.0	748,016	39.5195%	90,028,184
Operational 2	46,759	47,507	47,196	46,311	46,943	1.8	84,498	4.4642%	10,169,824
Other Criminal Code Violations	12,435	13,135	14,776	15,013	13,840	6.6	91,343	4.8259%	10,993,667
Property Crime Violations	49,195	49,802	48,800	44,486	48,071	5.8	278,811	14.7303%	33,556,561
Statutes & Acts	33,229	34,566	37,180	37,654	35,657	3.6	128,366	6.7819%	15,449,668
Traffic	38,981	32,888	34,394	38,348	36,153	3.7	133,765	7.0672%	16,099,480
Violent Criminal Code	21,780	22,924	24,689	25,544	23,734	13.6	322,787	17.0536%	38,849,349
Provincial Totals	**384,148**	**386,721**	**409,114**	**398,874**	**394,714**		**1,892,776**	**100%**	**$227,806,961**

Notes to Calls for Service Billing Summary

1) Displayed without decimal places, exact numbers used in calculations
2) Displayed to four decimal places, nine decimal places used in calculations
3) Total costs rounded to zero decimals
4) Provincial Totals exclude data for dissolutions and post-2023 municipal police force amalgamations.

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OPP 2027 Calls for Service Details

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For the calendar years 2022 to 2025

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2022	2023	2024	2025	
Grand Total	**716**	**716**	**710**	**626**	**692.00**
Drug Possession	5	1	6	4	4.00
DRUG related occurrence	3	1	3	0	1.75
Possession - Cocaine	0	0	1	1	0.50
Possession - Methamphetamine (Crystal Meth)	2	0	1	0	0.75
Possession - Other Controlled Drugs and Substances Act	0	0	1	3	1.00
Drugs	1	1	2	3	1.75
Trafficking - Cocaine	0	1	0	1	0.50
Trafficking - Methamphetamine (Crystal Meth)	0	0	0	1	0.25
Trafficking - Opioid (other than heroin)	0	0	1	0	0.25
Trafficking - Other Controlled Drugs and Substances Act	1	0	1	1	0.75
Operational	330	348	333	336	336.75
ACCIDENT - NON-MVC - Master Code	0	1	1	0	0.50
ACCIDENT - NON-MVC - PUBLIC PROPERTY	0	1	0	0	0.25
Accident - Non-MVC Others	0	0	0	1	0.25
Alarm - Master Code	1	0	0	0	0.25
Alarm - Others	1	0	0	0	0.25
Animal - Bear Complaint	4	0	1	0	1.25
Animal - Dog Owners Liability Act	2	0	0	2	1.00
Animal - Left in Vehicle	0	2	1	0	0.75
Animal - Master Code	0	1	0	2	0.75
Animal - Other	1	3	3	1	2.00
Animal Bite	1	1	2	1	1.25
Animal Injured	1	1	1	0	0.75
Animal Stray	17	7	6	4	8.50
Assist Fire Department	3	2	1	1	1.75
Assist Public	64	59	39	70	58.00
Distressed / Overdue Motorist	2	0	1	0	0.75
Dogs By-Law	0	1	0	0	0.25
FAMILY DISPUTE	26	30	34	37	31.75
Fire - Building	4	0	0	1	1.25
Fire - Other	1	1	2	0	1.00
Fire - Vehicle	1	0	0	0	0.25
Found - Gun	1	0	0	0	0.25
Found - Household Property	0	0	0	4	1.00
Found - Others	1	2	2	0	1.25
Found - Personal Accessories	0	0	0	1	0.25
Found Property - Master Code	8	8	6	5	6.75
Homeless Person	0	1	0	0	0.25
Insecure Condition - Building	0	0	1	0	0.25
Insecure Condition - Master Code	0	1	2	1	1.00
Insecure Condition - Others	0	1	0	0	0.25
Intimate Partner Violence	49	50	50	44	48.25
Lost - Others	0	1	2	0	0.75
Lost - Personal Accessories	3	1	3	3	2.50

OPP 2027 Calls for Service Details

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For the calendar years 2022 to 2025

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2022	2023	2024	2025	
Lost Property - Master Code	2	7	5	4	4.50
Medical Assistance - Other	1	1	1	0	0.75
Missing Person 12 & older	1	1	4	3	2.25
Missing Person Located 12 & older	2	8	6	0	4.00
Missing Person Located Under 12	0	0	1	0	0.25
Missing Person under 12	0	2	1	0	0.75
Neighbour Dispute	33	41	42	39	38.75
Noise Complaint - Animal	1	2	1	5	2.25
Noise Complaint - Master Code	27	20	10	12	17.25
Noise Complaint - Others	1	3	5	1	2.50
Noise Complaint - Residence	1	1	2	0	1.00
Other Municipal By-Laws	0	0	0	2	0.50
Overdose/Suspected Overdose - Opioid Related	1	0	0	0	0.25
Phone - Nuisance - No Charges Laid	2	2	1	1	1.50
Phone - Other - No Charges Laid	1	0	0	0	0.25
Protest/Demonstration	1	0	0	0	0.25
Sudden Death - Apparent Overdose/Overdose	1	2	1	1	1.25
Sudden Death - Natural Causes	3	5	3	2	3.25
Sudden Death - Others	0	1	1	1	0.75
Sudden Death - Suicide	1	0	0	0	0.25
Suspicious Person	25	40	30	31	31.50
Suspicious vehicle	3	7	9	10	7.25
Trouble with Youth	9	12	22	23	16.50
Unwanted Persons	22	18	29	22	22.75
Vehicle Recovered - All Terrain Veh	0	0	0	1	0.25
Vehicle Recovered - Other	0	0	1	0	0.25
Vehicle Recovered - Trucks	1	0	0	0	0.25
Operational 2	81	95	86	75	84.25
911 call - Dropped Cell	5	10	5	4	6.00
911 call / 911 hang up	8	8	6	3	6.25
False Alarm - Accidental Trip	0	0	1	0	0.25
False Alarm - Cancelled	0	2	1	0	0.75
False Alarm - Others	26	44	47	49	41.50
False Holdup Alarm - Accidental Trip	4	3	3	4	3.50
Keep the Peace	38	28	23	15	26.00
Other Criminal Code Violations	37	29	42	39	36.75
Bail Violations - Fail To Comply	20	10	17	13	15.00
Bail Violations - Master Code	0	0	1	2	0.75
Bail Violations - Others	0	1	0	1	0.50
Breach of Probation	3	10	9	10	8.00
Breach of Recognizance (811)	0	0	1	1	0.50
Child Sexual abuse and exploitation material - Making or distributing	0	1	0	0	0.25
Child Sexual abuse and exploitation material - Other	1	0	0	0	0.25
Common nuisance	1	0	0	0	0.25

OPP 2027 Calls for Service Details

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For the calendar years 2022 to 2025

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2022	2023	2024	2025	
Disobey court order/Misconduct executing process	0	0	0	1	0.25
Disturb religious meeting	0	0	1	0	0.25
Disturb the Peace	6	2	2	3	3.25
Indecent acts - exposure to person under 16	0	1	0	0	0.25
Indecent acts - Master Code	0	0	1	0	0.25
Indecent acts - Other	0	0	2	0	0.50
Obstruct Public Peace Officer	1	1	0	1	0.75
Offensive Weapons - Explosives	0	0	0	1	0.25
Offensive Weapons - Other Weapons Offences	3	0	0	0	0.75
Offensive Weapons - Possession of Weapons	0	0	0	2	0.50
Offensive Weapons - Prohibited	0	1	0	0	0.25
Offensive Weapons-Other Offensive Weapons	1	0	1	1	0.75
Other Criminal Code * Sec.462 - Sec.753	0	0	1	0	0.25
Possess Firearm while prohibited	0	0	1	0	0.25
Possession of Weapons	0	0	0	1	0.25
Public Mischief - mislead peace officer	0	1	2	0	0.75
Public Morals	0	0	1	0	0.25
Spreading false news	0	0	1	0	0.25
Trespass at Night	0	0	0	2	0.50
Utter Threats to Property / Animals	0	1	1	0	0.50
Weapons Trafficking and Manufacturing	1	0	0	0	0.25
Property Crime Violations	89	69	72	58	72.00
Break & Enter	12	8	8	3	7.75
Break & Enter - Firearms	1	0	0	0	0.25
Fraud - False Pretence Over $5,000	0	1	1	0	0.50
Fraud - False Pretence Under $5,000	0	1	3	0	1.00
Fraud - Forgery & Uttering	0	0	0	1	0.25
Fraud - Fraud through mails	0	1	1	0	0.50
Fraud - Master Code	1	2	2	1	1.50
Fraud - Money/property/security Over $5,000	5	0	4	1	2.50
Fraud - Money/property/security Under $5,000	5	4	3	4	4.00
Fraud - Other	8	3	4	1	4.00
Fraud - Steal/Forge/Poss./Use Credit Card	1	1	1	1	1.00
Fraud - Transportation	0	1	0	0	0.25
Identity Fraud	1	1	0	1	0.75
Identity Theft	0	1	0	0	0.25
Mischief	22	13	15	9	14.75
Mischief - Interfere with lawful use, enjoyment of property	1	1	0	2	1.00
Mischief Graffiti - Non-Gang Related	0	1	2	1	1.00
Personation with Intent (fraud)	1	2	0	0	0.75
Possession of Stolen Goods over $5,000	1	1	0	0	0.50
Possession of Stolen Goods under $5,000	0	1	0	0	0.25
Property Damage	2	1	0	2	1.25
Theft FROM Motor Vehicles Under $5,000	0	1	1	3	1.25
Theft of - All Terrain Vehicles	1	0	3	1	1.25

OPP 2027 Calls for Service Details

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For the calendar years 2022 to 2025

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2022	2023	2024	2025	
Theft of - Automobile	0	1	0	0	0.25
Theft of - Snow Vehicles	0	1	0	0	0.25
Theft of - Trucks	1	1	0	0	0.50
Theft of Motor Vehicle	2	1	0	1	1.00
Theft Over $5,000 - Other Theft	0	1	1	0	0.50
Theft Under $5,000 - Bicycles	0	2	0	0	0.50
Theft Under $5,000 - Boat (Vessel)	0	0	0	1	0.25
Theft Under $5,000 - Boat Motor	1	0	1	0	0.50
Theft Under $5,000 - Building	0	0	1	0	0.25
Theft Under $5,000 - Construction Site	0	0	1	0	0.25
Theft Under $5,000 - Farm Equipment	1	0	0	0	0.25
Theft Under $5,000 - Gasoline Drive-off	0	1	5	13	4.75
Theft Under $5,000 - Master Code	7	4	4	1	4.00
Theft Under $5,000 - Other Theft	14	7	7	8	9.00
Theft Under $5,000 - Persons	1	0	0	0	0.25
Theft Under $5,000 SHOPLIFTING	0	4	3	3	2.50
Trafficking in Stolen Goods over $5,000 (incl. possession with intent to traffic)	0	1	1	0	0.50
Statutes & Acts	94	82	76	51	75.75
Custody Dispute	1	0	0	0	0.25
Landlord / Tenant	30	20	8	6	16.00
Mental Health Act	23	31	22	10	21.50
Mental Health Act - Apprehension	7	7	10	4	7.00
Mental Health Act - Attempt Suicide	2	0	1	1	1.00
Mental Health Act - No Contact with Police	0	0	8	1	2.25
Mental Health Act - Placed on Form	4	2	3	1	2.50
Mental Health Act - Threat of Suicide	10	8	7	9	8.50
Mental Health Act - Voluntary Transport	6	2	3	3	3.50
Trespass To Property Act	11	12	14	16	13.25
Traffic	24	15	21	14	18.50
MVC - PERS. INJ. FAILED TO REMAIN (MOTOR VEHICLE COLLISION)	1	0	0	0	0.25
MVC - PERSONAL INJURY (MOTOR VEHICLE COLLISION]	2	1	1	0	1.00
MVC - PROP. DAM. FAILED TO REM (MOTOR VEHICLE COLLISION)	2	1	0	2	1.25
MVC - PROP. DAM. NON REPORTABLE (MOTOR VEHICLE COLLISION]	6	5	11	6	7.00
MVC - PROP. DAM. REPORTABLE (MOTOR VEHICLE COLLISION]	13	7	9	6	8.75
MVC (MOTOR VEHICLE COLLISION) - Master Code	0	1	0	0	0.25
Violent Criminal Code	55	76	72	46	62.25
Aggravated Assault - Level 3	0	0	0	1	0.25
Assault - Level 1	18	17	19	9	15.75
Assault Peace Officer	1	1	0	0	0.50
Assault Peace Officer with weapon OR cause bodily harm	1	0	0	0	0.25
Assault With Weapon or Causing Bodily Harm - Level 2	5	13	11	8	9.25

OPP 2027 Calls for Service Details

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For the calendar years 2022 to 2025

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2022	2023	2024	2025	
Criminal Harassment	12	19	17	9	14.25
Criminal Harassment - Offender Unknown	0	2	0	1	0.75
Extortion	0	0	0	1	0.25
Forcible confinement	1	1	0	0	0.50
Indecent/Harassing Communications	0	1	5	2	2.00
MISCHIEF - CAUSE DANGER TO LIFE	1	0	0	0	0.25
Non-Consensual Distribution of Intimate Images	0	1	0	0	0.25
Other Criminal Code * against public order"	1	0	1	0	0.50
Robbery - Threat of Violence	0	0	1	0	0.25
Robbery-Master code	1	0	0	0	0.25
Sexual Assault	2	6	8	4	5.00
Sexual Assault With a Weapon	0	1	0	0	0.25
Sexual Interference	1	2	0	3	1.50
Utter Threats to Person	8	11	9	5	8.25
Utter Threats to Person - Government Employee (non-police)	0	0	0	1	0.25
Utter Threats-Master code	3	1	1	2	1.75

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OPP 2025 Reconciled Year-End Summary

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Reconciled cost for the period January 1 to December 31, 2025

			Cost per Property $	Reconciled Cost $	Estimated Cost $	Reconciliation Variance $
Base Service	**Property Counts**					
	Household	1,047				
	Commercial and Industrial	63				
	Total Properties	1,110	191.15	212,171	210,274	1,898
Calls for Service						
	Total all municipalities	211,865,714				
	Municipal portion	0.1879%	358.63	398,083	393,619	4,464
Overtime			43.77	48,581	32,897	15,684
Prisoner Transportation	(per property cost)		1.55	1,721	1,854	(133)
Accommodation/Cleaning Services	(per property cost)		5.93	6,582	6,327	255
Total 2025 Costs			**601.03**	**667,139**	**644,970**	
10% Discount on 2025 Estimated Costs				(64,497)	(64,497)	
Total 2025 Costs After Discount				**602,642**	**580,473**	
2025 Billed Amount				**580,479**		
2025 Year-End-Adjustment				**22,163**		

Notes

The Year-End Adjustment above is included as an adjustment on the 2027 Billing Statement.

This amount is incorporated into the monthly invoice amount for 2027.

The difference between the estimated and billed amount is due to rounding the bills to the nearest dollar throughout the year.

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OPP 2025 Reconciled Base Services and Calls for Service Cost Summary
For the period January 1 to December 31, 2025

Salaries and Benefits	Positions FTE	Base %	$/FTE	Total Base Services and Calls for Service $	Base Services $	Calls for Service $
Uniform Members Note 1						
Inspector	26.56	100.0	*187,318*	4,975,177	4,975,177	-
Staff Sergeant-Detachment Commander	8.60	100.0	*168,905*	1,452,587	1,452,587	-
Staff Sergeant	38.53	100.0	*156,979*	6,048,392	6,048,392	-
Sergeant	226.23	50.7	*143,004*	32,351,895	16,405,469	15,946,425
Constable	1,618.15	50.7	*120,760*	195,407,228	99,085,708	96,321,520
Part-Time Constable	11.97	50.7	*91,572*	1,096,112	555,839	540,272
Total Uniform Salaries	1,930.04			241,331,390	128,523,173	112,808,217
Statutory Holiday Payout			*6,127*	11,751,182	6,181,276	5,569,906
Shift Premiums			*1,197*	2,221,358.97	1,126,397	1,094,962
Uniform Benefits - Inspector			*29.48%*	1,466,682	1,466,682	-
Uniform Benefits - Full-Time Salaries			*38.56%*	90,716,295	47,425,776	43,290,520
Uniform Benefits - Part-Time Salaries			*19.35%*	212,098	107,555	104,543
Total Uniform Salaries & Benefits				**347,699,006**	**184,830,859**	**162,868,147**
Detachment Civilian Members Note 1						
Detachment Administrative Clerk	164.29	50.7	*75,342*	12,377,949	6,276,748	6,101,201
Detachment Operations Clerk	3.41	50.7	*69,798*	238,011	120,750	117,260
Detachment Clerk - Typist	1.74	50.7	*62,349*	108,488	54,867	53,620
Court Officer - Administration	28.73	50.7	*92,124*	2,646,719	1,342,245	1,304,474
Crimestoppers Co-ordinator	0.89	50.7	*73,240*	65,184	32,958	32,226
Cadet	1.62	50.7	*51,219*	82,974	41,999	40,975
Total Detachment Civilian Salaries	200.68			15,519,324	7,869,568	7,649,757
Civilian Benefits - Full-Time Salaries			*37.29%*	5,787,156	2,934,562	2,852,594
Total Detachment Civilian Salaries & Benefits				**21,306,481**	**10,804,130**	**10,502,351**
Support Costs - Salaries and Benefits Note 2						
Communication Operators			*6,682*	12,896,527	6,782,230	6,114,297
Prisoner Guards			*2,061*	3,977,812	2,091,915	1,885,897
Operational Support			*7,119*	13,739,955	7,225,785	6,514,170
RHQ Municipal Support			*3,208*	6,191,568	3,256,120	2,935,448
Telephone Support			*157*	303,016	159,355	143,661
Office Automation Support			*938*	1,810,378	952,070	858,308
Mobile and Portable Radio Support			*357*	693,297.57	364,522	328,776
Total Support Staff Salaries and Benefits Costs				**39,612,554**	**20,831,997**	**18,780,557**
Total Salaries & Benefits				**408,618,041**	**216,466,986**	**192,151,055**
Other Direct Operating Expenses Note 2						
Communication Centre			*150*	289,506	152,250	137,256
Operational Support			*1,112*	2,146,204	1,128,680	1,017,524
RHQ Municipal Support			*360*	694,814	365,400	329,414
Telephone			*1,458*	2,813,998	1,479,870	1,334,128
Mobile Radio Equipment Repairs & Maintenance			*168*	326,258	171,540	154,718
Office Automation - Uniform			*4,487*	8,660,089	4,554,305	4,105,784
Office Automation - Civilian			*1,154*	231,585	116,485	115,100
Vehicle Usage			*10,219*	19,723,079	10,372,285	9,350,794
Detachment Supplies & Equipment			*1,073*	2,070,933	1,089,095	981,838
Uniform & Equipment			*2,360*	4,583,144	2,409,725	2,173,418
Uniform & Equipment - Court Officer			*1,037*	29,793	15,109	14,684
Total Other Direct Operating Expenses				**41,569,403**	**21,854,744**	**19,714,660**
Total 2025 Municipal Base Services and Calls for Service Cost				**$ 450,187,444**	**$ 238,321,730**	**$ 211,865,714**
Total OPP-Policed Municipal Properties					**1,246,809**	
Base Services Cost per Property					**$ 191.15**	

OPP 2025 Reconciled Base Services and Calls for Service Cost Summary
For the period January 1 to December 31, 2025

Notes:

Total Base Services and Calls for Service Costs are based on the cost of salary, benefit, support and other direct operating expenses for staff providing policing services to municipalities. Staff is measured in full-time equivalent (FTE) units and the costs per FTE are described in the notes below.

1) Full-time equivalents (FTEs) are based on average municipal detachment staffing levels for the years 2020 through 2023. Additional service agreements, court security, prisoner transportation and cleaning staff are excluded.

   The equivalent of 85.71 FTEs with a cost of $17,966,693 has been excluded from municipal costs to reflect the average municipal detachment FTEs required for provincially-mandated responsibilities eligible for Provincial Service Usage credit.

   Salary rates are based on weighted average rates for municipal detachment staff by rank, level, and classification. The 2025 salaries incorporate the 2025 general salary rate increase set in the 2023 to 2026 OPPA Uniform and Civilian Agreements (uniform and civilian staff - 4.75% in 2023, 4.50% in 2024 and 2.75% in 2025). The 2027 salaries also incorporate a 3% Frontline Patrol Premium. The benefit rates are estimated based on the most recent rates set by the Treasury Board Secretariat, (2025-26). Statutory Holiday Payouts, Shift Premiums, and Benefit costs are subject to reconciliation.

   FTEs have been apportioned between Base Services and Calls for Service costs based on the current ratio, 50.7% Base Services : 49.3% Calls for Service.

2) Support Staff Costs and Other Direct Operating Expenses for uniform FTEs are calculated on a per FTE basis as per rates set in the 2024 Municipal Policing Cost-Recovery Formula.

Amy Leclerc <amy.leclerc@mattawa.ca>

FONOM 2025–2026 Audited Financial Statements

1 message

FONOM Office/ Bureau de FONOM <fonom.info@gmail.com> Thu, Oct 15, 2026 at 8:00 AM

To: 1995 - Englehart Town of <admin@englehart.ca>, Northeastern Manitoulin and the Islands Town of <pmyers@townofnemi.on.ca>, 2004 - Jennifer Montreuil <Jennifer.Montreuil@tkl.ca>, 1928 - Chantal Guillemette <Chantal.Guillemette@kapuskasing.ca>, Maryann Martin Martin <mmartin@thearchipelago.on.ca>, 1935 - Vickie Boudreau <clerk@valharty.ca>, 1993 - Cobalt Town of <cobalt@cobalt.ca>, Beth Morton <beth.morton@townshipofperry.ca>, 1978 <Holly@baldwin.ca>, Wendy Schroeder <deputy.clerk@whitestone.ca>, 1931 - Moosonee Town of <info@moosonee.ca>, Township of Machar <aloneymachar@vianet.ca>, 1957 - Burk's Falls Village of <clerk@burksfalls.ca>, Wawa Municipality of <Moneill@wawa.cc>, 1987 - Tammy Godden <tgodden@stcharlesontario.ca>, 1991 - Chamberlain Township of <info@chamberlaintownship.com>, 1909 - Jocelyn Township <admin@jocelyn.ca>, Iroquois Falls Town of <MReeder@iroquoisfalls.com>, Village of Thornloe <office@villageofthornloe.ca>, Kapuskasing Town of <general@kapuskasing.ca>, Greenstone - Municipality of <Kristina.miousse@greenstone.ca>, 1931 - Town of Moosonee <deputyclerk@moosonee.ca>, 1966 - McMurrich/Monteith Township of <clerk@mcmurrichmonteith.com>, "1998 2001 - Harley-Hudson (E-mail)" <admin@harley.ca>, Markstay-Warren Municipality of <mserre@markstay-warren.ca>, 1963 - Magnetawan Municipality of <info@magnetawan.com>, 1943 - Tehkummah Township of <clerk.administrator@tehkummah.ca>, Dawn Noelda Tilly <Dawn.NoeldeTilly@greatersudbury.ca>, McDougall Municipality of <lwest@mcdougall.ca>, 1930 <moonbeam@moonbeam.ca>, Smooth Rock Falls Town of <nvachon@townsrf.ca>, 1958 - Callander Municipality of <clerk@callander.ca>, Stasia Carr <scarr@gorebay.ca>, Barbara Knauth <b.knauth@chamberlaintownship.com>, North Bay City of <communications@cityofnorthbay.ca>, 1989 - Brethour Twp of <brethour@parolink.net>, 1981 - French River Municipality of <clerk@frenchriver.ca>, 1999 - Harris Township of <harris@parolink.net>, 1996 <clerk@evanturel.com>, Mike Pilon <mpilon@westnipissing.ca>, "Brian R. Walker" <cao.clerk@bonfieldtownship.com>, Yvan Marchand <ymarchand@townsrf.ca>, 1965 - McKellar Township of <clerk@mckellar.ca>, 2005 - Larder Lake Township of <info@larderlake.ca>, West Nipissing Communication <communications@municipality.westnipissing.on.ca>, Lynnn Aube <laube@matachewan.ca>, Nicole Gourlay <nicole.gourlay@townofkearney.ca>, 1923 - Hong Ji Lei <hlei@twpbrm.ca>, 1926 - Hearst Town of <townofhearst@hearst.ca>, Nancy Millar <clerk@sundridge.ca>, Nancy Austin <naustin@sundridge.ca>, 1915 - Prince Township of <adminassist@princetwp.ca>, 1986 - Sables-Spanish Rivers Twp - Kim Sloss <inquiries@sables-spanish.ca>, 1903 - Dubreuiville Township of <township@dubreuilville.ca>, 1932 - Opasatika Township of <twpopas@persona.ca>, Natashia Roberts <natashia@huronshores.ca>, 2008 - Karine Pelletier <kpelletier@mcgarry.ca>, 1938 - Burpee and Mills Twp of <burpeemills@vianet.ca>, Jessica Gilson <officeclerk@bonfieldtownship.com>, 1922 - White River Township of <info@whiteriver.ca>, 1970 - Ryerson Township <admin@ryersontownship.ca>, 1953 - South Algonquin Township of <info@southalgonquin.ca>, Maureen Lang <MLang@powassan.net>, 1975 - Sundridge Village of <admin@sundridge.ca>, "Mac, Mer, Aber & Additional" <bbarbarie@onlink.net>, Liisa Cotnam <lcotnam@plummertownship.ca>, 1988 - Armstrong-Thornloe <amyvickerymenard@armstrong.ca>, Logan Belanger <lbelanger@temiskamingshores.ca>, 2003 - Township of Kerns <admin@kerns.ca>, 1910 - Johnson Township of <jmaguire@johnsontownship.ca>, "1916 - Sault Ste. Marie City of" <cityclerk@cityssm.on.ca>, 1920 - North Shore Township of <municipalclerk@townshipofthenorthshore.ca>, 1902 - Bruce Mines Town of <jdavis@brucemines.ca>, Espanola Town of <jburke@espanola.ca>, Thessalon Town of <debbie@thessalon.ca>, 1979 - CAO Township of Chapleau <cao@chapleau.ca>, 1919 - The Township of Tarbutt <clerk@tarbutt.ca>, Whitestone Municipality of <nigel.black@whitestone.ca>, 1911 - Laird Township of <info@lairdtownship.ca>, Carling Township of <kmcllwain@carling.ca>, 1912 - Mac Mer & Aber Additional <laceyk@ontera.net>, 1924 - Cochrane Town of <townhall@cochraneontario.com>, Calvin Municipality of <cao@calvintownship.ca>, 1985 - Temagami Municipality of <clerk@temagami.ca>, 1917 - Spanish Town of <info@townofspanish.com>, 1940 - Gordon / Barrie Island Township of <adminoffice@gordonbarrieisland.ca>, 1936 - Stasia Carr <scarr@assiginack.ca>, "1987 - St. Charles Municipality of" <jbarbe@stcharlesontario.ca>, Mac Mer & Aber Twp - Lynne Duguay <twpmacd@onlink.net>, 1914 - Kelly Warwick <kellywarwick@plummertownship.ca>, 1939 - Central Manitoulin Township of <ddeforge@centralmanitoulin.ca>, Matachewan Township of <clerktreasurer@matachewan.ca>, 1904 - Elliot Lake City of <info@city.elliotlake.on.ca>, Andrée Gagné 1945 <deputyclerk@bonfieldtownship.com>, 1982 - Greater Sudbury <clerks@greatersudbury.ca>, Holly Zahorodny <admin@baldwin.ca>, 1967 = Nipissing Township of <admin@nipissingtownship.com>, Karen McIsaac <karen.mcisaac@cityofnorthbay.ca>, 1983 - Killarney Municipality of <cbeauvais@municipalityofkillarney.ca>, Manuela Botovanja <cao@hornepayne.ca>, charris@townofparrysound.com, 1960 - Joly Township of <office@townshipofjoly.com>, Clerk <clerk@cochraneontario.com>, Traci Denault-Roque <TDenault@espanola.ca>, 1936 - Assiginack Township of <dmacdonald@assiginack.ca>, "1918 - St. Joseph Township of" <clerkadmin@stjosephtownship.com>, 1934 - Timmins City of <clerks@timmins.ca>, 2006 - Latchford Town of <mrobinson@latchford.ca>, accountspayable@whitestone.ca, 1974 - Strong Township of <clerk@strongtownship.com>, 1929 - Guylaine Coulombe <gcoulombe@matticevalcote.ca>, 1949 - Mattawa Town of <clerk@mattawa.ca>, 1992 - Charlton and Dack Municipality of <bknauth@charltonanddack.com>, 1906 - Hilton Beach Village of <info@hiltonbeach.com>, 1952 - Papineau-Cameron Township of <admin@papineaucameron.ca>, Rebecca Johnson <rjohnson@townofparrysound.com>,

2002 - James Township of <info@jamestwp.ca>, Mattawan Township of <admin@mattawan.ca>, "John Theriault (Clerk-Treasurer Administrator)" <clerk@armourtownship.ca>, 1985 - Nairn and Hyman Twp <nairncentre@personainternet.com>, 1935 - Val Rita-Harty Township of <administration@valharty.ca>, 1947 - Chisholm Township of <info@chisholm.ca>, Chris Wray <Chris.Wray@cochraneontario.com>, Blind River - Town of <katie.scott@blindriver.ca>, 1994 - Coleman Township of <toc@colemantownship.ca>, 1984 - Markstay Warren Morris <cao@markstay-warren.ca>, Espanola Town of <jbouthillette@espanola.ca>, 1961 - Kearney Town of <admin@townofkearney.ca>, 1908 - Huron Shores Municipality of <email@huronshores.ca>, 1925 - Fauquier-Strickland Township of <info@fauquierstrickland.com>, "Horgan, Kathy (MAH)" <Kathy.Horgan@ontario.ca>, "Flannigan, Candice (she, her | elle, la) (FEDNOR)" <Candice.Flannigan@fednor.gc.ca>, "Tessarolo, Renee (FEDNOR)" <Renee.Tessarolo@fednor.gc.ca>, "Lepore, Robert (MND)" <Robert.Lepore@ontario.ca>

Good morning,

I am pleased to share FONOM's **2025–2026 Audited Financial Statements**, which were presented to the Board of Directors by BakerTilly at our October 2nd meeting in Little Current.

Baker Tilly provided FONOM with a **clean audit opinion**, confirming that our financial statements fairly represent the organization's financial position for the year ending March 31, 2026.

During their presentation, the auditors also offered several administrative recommendations for the Board's consideration. As FONOM continues to expand its activities, programs, and advocacy efforts on behalf of Northeastern Ontario municipalities, our administrative and financial practices must evolve alongside the organization.

The Board approved the audited financial statements and supported the auditors' administrative recommendations.

In keeping with our commitment to transparency and accountability, the approved financial statements are available on the FONOM website at the following link:

View FONOM's 2025–2026 Audited Financial Statements

Thank you for your continued support of FONOM and the work we undertake on behalf of our member municipalities.

Best regards,

Mac Bain
Executive Director

Mac Bain
Executive Director
The Federation of Northern Ontario Municipalities
665 Oak Street East, Unit 306
North Bay, ON, P1B 9E5
705-498-9510

Federation of Northern Ontario Municipalities

Independent Auditor's Report and Financial Statements

March 31, 2026

Federation of Northern Ontario Municipalities

Financial Statements
March 31, 2026

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Independent Auditor's Report

To the Board of Directors of
Federation Of Northern Ontario Municipalities

Opinion
We have audited the financial statements of Federation of Northern Ontario Municipalities, which comprise the statement of financial position as at March 31, 2026, and the statements of changes in net assets, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the entity as at March 31, 2026, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not for profit organizations (ASNPO).

Basis for Opinion
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

ACCOUNTING • TAX • ADVISORY

Baker Tilly SNT LLP is a member of Baker Tilly Canada Cooperative, which is a member of the global network of Baker Tilly International Limited. All members of Baker Tilly Canada Cooperative and Baker Tilly International Limited are separate and independent legal entities.

COMPTABILITÉ • FISCALITÉ • SERVICES-CONSEILS

Baker Tilly SNT s.r.l. est membre de la Coopérative Baker Tilly Canada, qui fait partie du réseau mondial Baker Tilly International Limited. Les membres de la Coopérative Baker Tilly Canada et de Baker Tilly International Limited sont tous des entités juridiques distinctes et indépendantes.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SNT LLP

Sudbury, Ontario
October 2, 2026

Chartered Professional Accountants
Licensed Public Accountants

Federation of Northern Ontario Municipalities

Statement of Financial Position
As at March 31, 2026

	2026	2025
Assets		
Current assets		
Cash	**$ 209,986**	$ 177,318
Accounts receivable (note 3)	**52,191**	67,355
Prepaid expenditures	**-**	8,200
Term deposits (note 4)	**136,568**	130,976
	$ 398,745	$ 383,849
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities (note 5)	**$ 47,365**	$ 13,796
Deferred revenue (note 6)	**24,408**	17,450
	71,773	31,246
Net assets		
Unrestricted	**266,972**	292,603
Internally restricted - Conference shortfall	**60,000**	60,000
	326,972	352,603
	$ 398,745	$ 383,849

Contingency (note 7)

Approved by the board:

Director **Director**

The accompanying notes are an integral part of these financial statements.

Federation of Northern Ontario Municipalities

Statement of Changes in Net Assets
For the year ended March 31, 2026

	2026			
	Balance, beginning of year	**Excess of expenditures over revenue**	**Internally restricted transfer**	**Balance, end of year**
Unrestricted	$ 292,603	$ (25,631)	$ -	**$ 266,972**
Internally restricted				
- Conference shortfall	60,000	-	-	**60,000**
	$ 352,603	**$ (25,631)**	**$ -**	**$ 326,972**

	2025			
	Balance, beginning of year	Excess of revenue over expenditures	Internally restricted transfer	Balance, end of year
Unrestricted	$ 264,463	$ 62,589	$ (34,449)	$ 292,603
Internally restricted				
- Conference shortfall	25,551	-	34,449	60,000
	$ 290,014	$ 62,589	$ -	$ 352,603

The accompanying notes are an integral part of these financial statements.

Federation of Northern Ontario Municipalities

Statement of Operations

For the year ended March 31, 2026

	2026 Budget (Unaudited)	2026 Actual	2025 Actual
Revenue			
Conference fees and sponsorships	**$ 70,000**	**$ 210,635**	$ 244,821
Ministry of Northern Development	**50,000**	**75,000**	50,000
Memberships	**35,000**	**32,476**	32,830
FedNor - GoNorth	**-**	**50,327**	30,902
Northern Ontario Heritage Fund Corporation	**-**	**-**	27,895
FedNor - Sustainable Northern Ontario Economic Development	**-**	**10,295**	13,692
FedNor - Sponsorship	**200,000**	**-**	10,000
Donations	**5,000**	**10,000**	10,000
Interest	**-**	**8,701**	8,763
AMO reimbursements	**6,500**	**5,063**	7,968
	366,500	**402,497**	436,871
Expenditures			
AMO meeting expenses	**33,000**	**35,163**	29,564
Conference	**18,571**	**135,019**	150,295
Director's honorariums	**5,000**	**5,000**	5,000
GoNorth program expenses	**35,000**	**62,444**	40,431
Insurance	**1,100**	**400**	452
Other supplies and expenses	**21,775**	**14,984**	21,094
Professional fees	**7,000**	**6,554**	5,989
Provincial advocacy meetings	**19,000**	**47,587**	21,028
Sustainable Northern Ontario Economic Development program expenses	**-**	**10,295**	13,692
Travel and meetings	**53,000**	**61,402**	51,037
Wages and honorariums	**34,000**	**49,280**	35,700
	227,446	**428,128**	374,282
Excess of revenue over expenditures (expenditures over revenue)	**$ 139,054**	**$ (25,631)**	$ 62,589

The accompanying notes are an integral part of these financial statements.

Federation of Northern Ontario Municipalities

Statement of Cash Flows
For the year ended March 31, 2026

	2026	2025
Cash provided by (used for)		
Operating activities		
Cash receipts from conference, members and funders	**$ 405,917**	$ 375,849
Cash receipts from interest and other revenue	**18,701**	18,763
Cash paid to suppliers	**(386,358)**	(380,583)
	38,260	14,029
Investing activity		
Increase in term deposits	**(5,592)**	(6,139)
Increase in cash	**32,668**	7,890
Cash, beginning of year	**177,318**	169,428
Cash, end of year	**$ 209,986**	$ 177,318
Cash consists of:		
Cash	**$ 113,150**	$ 83,125
Cash invested in One Investment	**96,836**	94,193
	$ 209,986	$ 177,318

The accompanying notes are an integral part of these financial statements.

Federation of Northern Ontario Municipalities

Notes to the Financial Statements
March 31, 2026

1. Nature of operations

Federation of Northern Ontario Municipalities (the "entity") is an incorporated entity comprised of Northeastern Ontario Municipalities. The entity is principally involved in advocating municipal interests to senior levels of government. The entity is incorporated under the laws of the Province of Ontario as a non-profit entity without share capital and is exempt from income tax under section 149 of the Income Tax Act of Canada.

2. Significant accounting policies

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant accounting policies are detailed as follows:

Financial instruments

(i) **Measurement of financial instruments**

The entity initially measures its financial assets and liabilities at fair value.

The entity subsequently measures all its financial assets and financial liabilities at cost or amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in excess of revenue over expenditures (expenditures over revenue) in the period incurred.

Financial assets measured at amortized cost include cash, term deposits, and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

The entity has not designated any financial asset or financial liability to be measured at fair value.

(ii) **Impairment**

For financial assets measured at cost or amortized cost, the entity determines whether there are indications of possible impairment. When there is an indication of impairment, and the entity determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in excess of revenue over expenditures (expenditures over revenue). A previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in excess of revenue over expenditures (expenditures over revenue).

2. Significant accounting policies (continued)

Financial instruments (continued)

(iii) **Transaction costs**

Transaction costs related to financial instruments that will be subsequently measured at fair value are recognized in excess of revenue over expenditures in the period incurred. Transaction costs related to financial instruments subsequently measured at amortized cost are included in the original cost of the asset or liability and recognized in excess of revenue over expenditures over the life of the instrument using the straight-line method.

Revenue recognition

Conference fees, sponsorships and memberships are recognized as revenue when services are rendered or revenue is earned.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Donations and other revenue are recognized as revenue when it is received.

Interest is recognized when earned.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect of changes in such estimates on the financial statements in future periods could be significant. Accounts specifically affected by estimates in these financial statements are accrued liabilities. All estimates are reviewed periodically and adjustments are made to the statements of operations as appropriate in the year they become known.

3. Accounts receivable

	2026	2025
FedNor	**$ 26,719**	$ 44,595
ROMA - donations	**10,000**	10,000
HST rebate	**-**	9,291
Accrued interest	**2,643**	3,469
Conference sponsorships	**12,829**	-
	$ 52,191	$ 67,355

Federation of Northern Ontario Municipalities
Notes to the Financial Statements
March 31, 2026

4. Term deposits

	2026	2025
Term deposit earning interest at a rate of 3.15%, maturing on October 15, 2026	**$ 114,138**	$ -
Term deposit earning interest at a rate of 2.80%, maturing on June 15, 2026	**22,430**	-
Term deposit earning interest at a rate of 4.20%, matured on September 15, 2025	**-**	109,541
Term deposit earning interest at a rate of 4.65%, matured on June 15, 2025	**-**	21,435
	$ 136,568	$ 130,976

5. Accounts payable and accrued liabilities

	2026	2025
Trade payables	**$ 11,855**	$ 8,796
Accrued liabilities	**35,510**	5,000
	$ 47,365	$ 13,796

6. Deferred revenue

	2026	2025
Conference fees and sponsorships	**$ 21,100**	$ 17,450
Memberships	**3,308**	-
	$ 24,408	$ 17,450

7. Contingency

The entity receives subsidies from various funders. Pursuant to the related agreements, if the entity does not meet established objectives, the funder is entitled to seek reimbursement. Should any amount become refundable, the refunds would be charged to operations in the period in which the refund is determined to be payable.

Federation of Northern Ontario Municipalities

Notes to the Financial Statements
March 31, 2026

8. Financial instruments

It is management's opinion that the entity is not exposed to significant interest, currency, or credit risks arising from these financial instruments. Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Liquidity risk

Liquidity risk is the risk that the entity cannot repay its obligations when they become due to its creditors. The entity does have a liquidity risk in the accounts payable and accrued liabilities of $47,365 (2024 - $13,796). The entity believes that its current sources of liquidity are sufficient to cover its currently known cash obligations. In the opinion of management, the liquidity risk exposure to the organization is low.

9. Budget amounts

The 2026 budget amounts on the Statement of Operations are presented for information purposes only and are unaudited.

10. Comparative amounts

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.

FONOM
Federation of Northern Ontario Municipalities

October 19, 2026

To: Municipal Clerks, FONOM Member Municipalities, District of Nipissing
Bonfield
Calvin
Chisholm
East Ferris
Mattawa
Mattawan
Papineau-Cameron
South Algonquin
Temagami
West Nipissing

District
Dear Municipal Clerk,

The Constitution of the Federation of Northern Ontario Municipalities (FONOM), of which your municipality is a member, provides for a representative from the territorial District of Nipissing to serve on the FONOM Executive Committee (Board of Directors).

Councillor Terry Kelly of the Municipality of East Ferris currently represents the District of Nipissing on the FONOM Board. Subject to re-election, Councillor Kelly will continue in this role until February 5, 2027, when the new district representative will be selected.

As FONOM prepares for the next municipal term, we ask each member municipality in the District of Nipissing to consider submitting a Council resolution nominating an elected member of Council to represent the district on the FONOM Board of Directors for the term ending with the next general municipal election in 2030.

Nomination and Selection Process

In accordance with the FONOM Constitution, member municipalities within the district will select the representative for the District of Nipissing by a majority vote.

The ten FONOM member municipalities eligible to submit a nomination are:

665 Oak Street East, Unit 306 North Bay, Ontario P1B 9E5 Tel: (705) 498-9510
Email: fonom.info@gmail.com Website: www.fonom.org

FONOM
Federation of Northern Ontario Municipalities

Township of Bonfield, Municipality of Calvin, Township of Chisholm, Municipality of East Ferris, Town of Mattawa, Municipality of Mattawan, Township of Papineau-Cameron, Township of South Algonquin, Municipality of Temagami and Municipality of West Nipissing.

We respectfully request that your Council consider this matter and submit its resolution no later than Friday, February 5, 2027. I have attached a suggested Council Resolution for consideration.

Resolutions may be submitted by email or mail to: **Email is preferred; please ask for confirmation of receipt**

Federation of Northern Ontario Municipalities (FONOM)
665 Oak Street East, Unit 306
North Bay, Ontario P1B 9E5
Email: **fonom.info@gmail.com**

FONOM values the participation of municipal representatives from across Northeastern Ontario. Our Board plays an important role in identifying regional priorities, advancing municipal concerns, and advocating with senior levels of government on behalf of our 110 member municipalities.

We appreciate your municipality's continued support of FONOM and its commitment to ensuring that the District of Nipissing has a strong voice at the regional table. We have included links below to some of our recent activities.

Should you have any questions regarding the nomination process or the responsibilities of a FONOM Board member, please contact me at 705-498-9510 or by email at fonom.info@gmail.com.

Thank you for your assistance and your municipality's continued support of FONOM.

Sincerely,
Mac Bain
Executive Director
Federation of Northern Ontario Municipalities (FONOM)
705-498-9510
fonom.info@gmail.com

FONOM
Federation of Northern Ontario Municipalities

FONOM Reference Documents and Resources

For the information of Council and prospective Board representatives, the following links provide additional background on FONOM's governance, financial accountability, advocacy activities and ongoing work on behalf of Northeastern Ontario municipalities.

- **FONOM Constitution: Insert link**
- **Recent FONOM Activities and Updates: https://fonom.org/documents/**
- **Approved Audited Financial Statements: Insert link**
- **FONOM Advocacy Positions and Priorities: https://fonom.org/documents/**
- **FONOM Media Releases: https://fonom.org/media-releases/**
- **FONOM Correspondence: Ihttps://fonom.org/documents/**
- **FONOM Travel Expense Claim Form: Policy Index**

About FONOM

The Federation of Northern Ontario Municipalities represents 110 municipalities across Northeastern Ontario. FONOM works to improve residents' quality of life and ensure Northern Ontario's future prosperity by advocating on behalf of its member municipalities.

Suggested Council Resolution

WHEREAS the Federation of Northern Ontario Municipalities (FONOM) Constitution provides for representation from the territorial District of Nipissing on its Executive Committee (Board of Directors);

THEREFORE BE IT RESOLVED THAT the Council of the [Municipality Name] hereby nominates [Councillor/Mayor Name] to represent the District of Nipissing on the FONOM Board of Directors for the 2026–2030 municipal term;

AND FURTHER THAT a copy of this resolution be forwarded by email to FONOM for consideration as part of the district representative selection process, no later than February 4th, 2027.

Amy Leclerc <amy.leclerc@mattawa.ca>

A Message From Minister Robert J. Flack

1 message

Minister (MMAH) <minister.mah@ontario.ca> Fri, Nov 13, 2026 at 2:15 PM
To: "clerk@mattawa.ca" <clerk@mattawa.ca>

Ministry of
Municipal Affairs
and Housing

Office of the Minister

777 Bay Street, 17th Floor

Toronto ON M7A 2J3

Tel.: 416 585-7000

Ministère des
Affaires municipales
et du Logement

Bureau du ministre

777, rue Bay, 17e étage

Toronto (Ontario) M7A 2J3

Tél. : 416 585-7000

Ontario

234-2026-4273

November 13, 2026

Your Worship

Mayor Raymond A. Bélanger

Town of Mattawa

clerk@mattawa.ca

Dear Mayor Bélanger and Council:

Please accept my congratulations on your success in the recent municipal elections. I want to thank you for stepping up to serve your community, and I look forward to working with you throughout the upcoming term.

As Minister of Municipal Affairs and Housing, I have been proud to work with mayors and councils across Ontario to advance our shared priorities. I value the expertise and advice of local leaders and recognize the important role municipalities play in delivering the essential services residents rely on and building strong, vibrant and prosperous communities.

There is much work ahead of us. As Ontario faces economic uncertainty, growing communities and a housing affordability crisis, our government remains focused on protecting Ontario workers, families and communities while enabling more housing, building new infrastructure and fostering economic growth. By continuing to work together, we can help ensure communities across the province remain strong, competitive and well positioned for the future. This reflects the government's broader focus on protecting Ontario workers and communities through strong partnerships and economic resilience.

As we work together to serve the people of our great province, I look forward to hearing about the opportunities and challenges you face. Best wishes to you and council for success over the next four years.

Sincerely,



Hon. Robert J. Flack

Minister of Municipal Affairs and Housing



image001.png
47K

Amy Leclerc <amy.leclerc@mattawa.ca>

For Council Agendas: AMO Board of Directors Vacancies

1 message

Lindsay Jones <communicate@amo.on.ca> Tue, Nov 10, 2026 at 11:28 AM
Reply-To: communicate@amo.on.ca
To: clerk@mattawa.ca





Hello Amy,

Now that the 2026 municipal elections are behind us and new Councils are being established, we want to bring an important opportunity for municipal representation and leadership to your attention.

AMO is seeking applications from Council members to fill **10 vacancies on its Board of Directors** across five caucuses:

- **Large Urban Caucus:** 1 position
- **Northern Caucus:** 2 positions from Northeastern Ontario
- **Regional and Single Tier Caucus:** 2 positions
- **Rural Caucus:** 3 positions
- **Small Urban Caucus:** 2 positions

Serving on the AMO Board provides an opportunity to help shape AMO's strategic direction, advocacy priorities and governance on behalf of Ontario's 444 municipalities.

Board members participate in six Board meeting cycles annually, caucus meetings in advance of Board meetings, the annual AMO Conference and, where applicable, additional committees or task forces.

How to Apply

Applicants must submit:

- A completed application form.
- A cover letter outlining their interest, skills and relevant experience.
- A résumé or curriculum vitae.

A Council resolution is not required at the initial application stage. Successful candidates will subsequently be asked to provide a Council resolution supporting their appointment.

The Application Guide, which includes a template Council resolution, and Application Form are available through AMO's website here.

Application Deadline: Friday, December 11, 2026, at 12:00 p.m. ET

Applications must be submitted by email to amoelections@amo.on.ca. Late submissions will not be considered.

Please Bring This Opportunity Forward to Council

We encourage CAOs and Clerks to bring these vacancies forward to an upcoming Council agenda and share the information with interested members of Council.

Strong municipal representation on the AMO Board is essential to ensuring the diverse perspectives and priorities of Ontario's municipalities inform provincial advocacy, policy and decision-making.

With the application deadline approaching, early consideration will help ensure interested candidates have sufficient time to prepare and submit their applications.

Thank you for helping strengthen municipal leadership and representation across Ontario.



Lindsay Jones
Executive Director
AMO

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*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

Amy Leclerc <amy.leclerc@mattawa.ca>

Re: Peggy Lessard (100)

1 message

Vala Monestime Belter <vmb@belterworks.com> Mon, Nov 16, 2026 at 11:59 AM
To: Mayor Belanger <mayor.belanger@mattawa.ca>
Cc: Amy Leclerc <clerk@mattawa.ca>

Hi Amy,

I'd like to share an idea and am addressing it to you as per Mayor Raymond's suggestion.

Peggy (Parent) Lessard will celebrate her 100th birthday on November 21, 2026. The Mayor has already prepared a congratulatory letter, but her birthday presents an opportunity to begin a meaningful new Town tradition.

Peggy is a wife, mother and longtime retired Health Care Aide at Mattawa Hospital and Algonquin Nursing Home. She is loved by many for her kindness, positive outlook, courage, resilience, and unwavering faith.

Perhaps November 21, 2026, could be officially proclaimed Peggy Parent Lessard Day, honouring both her remarkable milestone and her lifetime of contributions to family and community.

This could also be the beginning of a permanent **Mattawa Centenarian Recognition Program**, with a simple process:

- Family members, friends or any community member could submit a request to the Town at least two months before a resident's 100th birthday.
- With the individual's or authorized representative's consent, the Town would collect a photograph, brief biography and highlights of the person's life and contributions.
- The person's actual 100th birthday would be officially designated as a day in their honour, for that date and year only.
- The Town would announce the recognition on its municipal website and Facebook page and arrange for a feature in the Mattawa Recorder.
- The Mayor could present a personalized proclamation or certificate.
- With permission, the person's story and photograph could become part of a permanent municipal collection preserving Mattawa's living history.

A short municipal policy and standard request form could make the program easy to administer, consistent and fair to everyone.

The intention would be to recognize each centenarian on their actual birthday, rather than establish an annual commemorative day bearing their name.

This seems like a relatively simple, inexpensive and meaningful way for Mattawa to celebrate its oldest residents, acknowledge their contributions and preserve their stories for future generations.

I appreciate that Peggy's birthday is only a few days away, so perhaps her recognition could be arranged as the inaugural celebration, with the formal program developed afterward.

I'll leave the idea with the Town for its consideration and any next steps it considers appropriate.

Thank you, Amy.

Vala

Vala Monestime Belter

From: Mayor Belanger <mayor.belanger@mattawa.ca>
Date: Thursday, November 12, 2026 at 8:52 PM
To: Vala Monestime Belter <vmb@belterworks.com>
Cc: Amy Leclerc <clerk@mattawa.ca>
Subject: Peggy Lessard (100)

Good Afternoon, Vala,

Hope this email finds you well and thank you for the kind words.

Absolutely, I think it is a great idea to acknowledge such a rare occasion in our community, a 100th birthday does not happen often.

Unfortunately, this type of request requires Council approval. I encourage you to contact our Clerk (Amy Leclerc) to properly funnel this request to the Council. I have copied her to this email.

In the meantime, I have requested that a certificate of congratulation be prepared for Peggy's special day.

Regards,

Mayor Raymond A. Belanger
Town of Mattawa

MATTAWA REGIONAL OPP DETACHMENT BOARD
CONSEIL DU DÉTACHEMENT RÉGIONAL DE MATTAWA DE LA POLICE PROVINCIALE

NORTH BAY OPP DETACHMENT
DÉTACHEMENT DE NORTH BAY DE LA POLICE PROVINCIALE

September 25, 2026

The Town of Mattawa
160 Water Street
PO Box 390
Mattawa, ON P0H 1V0

Mattawa Regional OPP Detachment Board (MROPPDB) Updates and Strategic Clarifications

Dear Mayor and Council,

The Mattawa Regional OPP Detachment Board (MROPPDB) remains dedicated to supporting a safe, strong, and connected community. Our guiding vision is simple: *"The Mattawa Region is a safe place to live, play, belong, and explore."*

To keep you informed of our progress, you will find the attached **MROPPDB Annual Report** along with a copy of our **2026–2029 OPP Local Action Plan**. We welcome your review of these documents. Please do not hesitate to reach out if you have any questions, concerns, or if you would like the Board to deliver a formal presentation to your council.

To ensure open lines of communication and a shared understanding moving forward, the Board would like to clarify several key operational and financial matters:

1. The Community Safety and Well-Being Plan

We wish to clarify that the Community Safety and Well-Being (CSWB) Plan is a statutory requirement for municipalities to maintain independently. It is not owned or managed by detachment boards. Under the *Community Safety and Policing Act (2019)*, detachment boards are encouraged to reference local CSWB plans during environmental scans to support their strategic goals. However, both our Ministry representative and Police Governance Ontario (PGO) have confirmed that the long-term development and maintenance of the CSWB plan remains the sole responsibility of the municipalities.

2. Operational Budget and Financial Pressures

Over the past three years, the MROPPDB has operated with a strictly lean budget. Our primary fixed expenses are the mandatory annual PGO membership and mandatory liability insurance. Like many public services, these foundational costs rise annually due to inflation. Looking ahead, we anticipate two primary adjustments to our operating costs:

- **Board Vacancies:** Our Government Appointed member seat is currently vacant. Once the province fills this position, honorarium costs will adjust accordingly.
- **Meeting Frequency:** To meet our strategic mandate effectively, the PGO strongly encourages increasing our meeting frequency, which will naturally impact operational costs.

3. Secondary School Graduate Bursaries

The Board has recently received feedback regarding the expense of our secondary school graduate bursaries. We want to emphasize that these two bursaries align directly with the OPP Detachment Local Action Plan, which prioritizes youth development and a positive police presence in schools. The bursaries are awarded to graduating students from both local secondary schools who demonstrate:

- Integrity and accountability
- Respect for others and inclusivity
- Positive citizenship and community involvement
- Leadership in promoting safety and well-being
- Constructive conflict-resolution skills

These awards offer an invaluable opportunity to foster positive relationships between youth and police services while generating meaningful, constructive media coverage for our region.

4. Municipal Levies

The Board’s decision to determine municipal levy fees using a population-based model (allocating percentages of total costs based on 2021 Census data) was fully approved by the MROPPDB. This model mirrors established best practices utilized by neighboring boards, including the Lake Nosbonsing Board and the Powassan-Nipissing-Callander Board.

Under the *Community Safety and Policing Act (2019)*, alternative levy models may be adopted only if all served municipalities unanimously agree. In the event of a dispute requiring a mediator, the default legislative expectation is that each municipality pays an equal portion. The Board will formally revisit this model during our December 2026 meeting. Additionally, the PGO is currently compiling provincial data regarding board expenses and

member remuneration; we will share any resulting guidelines or recommendations with you as they become available.

5. Fundraising Constraints

In response to inquiries regarding whether the Board can independently fundraise to offset costs, the definitive direction from our Ministry representative and the PGO is a strict no. As a civilian governance body, the MROPPDB is legally prohibited from engaging in fundraising activities.

6. Communication Protocols with the Board

We have noted instances where the OPP Detachment Commander has been contacted directly regarding MROPPDB business. To ensure regulatory compliance and efficient operations, please ensure that all Board-related questions, concerns, or business are communicated through your designated municipal representative or emailed directly to **MROPPDB@gmail.com**. Operational and governance matters fall strictly outside the Detachment Commander's role and jurisdiction.

7. Upcoming Transition and Onboarding Framework

Finally, the PGO has requested that all Detachment Boards implement a formal transition and onboarding plan for new municipal representatives ahead of future municipal elections. The Board has outlined and developed this framework during our September 2026 meeting. If your council has any suggestions or insights you would like us to consider for this framework, please feel free to share them with us.

Thank you for your continued partnership and shared dedication to the safety and well-being of the Mattawa region.

Sincerely,

Teresa Taillefer
Chairperson, MROPPDB

MATTAWA REGIONAL OPP DETACHMENT BOARD
CONSEIL DU DÉTACHEMENT RÉGIONAL DE MATTAWA
DE LA POLICE PROVINCIALE

NORTH BAY OPP DETACHMENT
DÉTACHEMENT DE NORTH BAY DE LA POLICE PROVINCIALE

MROPPDB

2025–2026 Annual Report

Introduction

The Mattawa Ontario Provincial Police (OPP) Detachment provides policing and public safety services to the Town of Mattawa and the municipalities of Calvin, Mattawan, and Papineau-Cameron.

The Mattawa Regional Ontario Provincial Police Detachment Board (MROPPDB) is a civilian oversight board that provides local governance, oversight, and support for OPP policing services in these communities. The Board's responsibilities are established under the Community Safety and Policing Act, 2019.

During 2025–2026, the MROPPDB focused on demonstrating integrity, applying evidence-based governance practices, and completing its strategic responsibilities. Board decisions were informed by local data, community information, and input from municipal representatives and community opinion leaders.

Governance and Accountability

In support of sound governance practices, the MROPPDB:

- continued to develop, review, discuss, and approve policies consistent with the role and responsibilities of a civilian police services board.
- published 10 policies on the Board's website, with additional policies under review.
- maintained the Board's website, including meeting schedules, agendas, minutes, policies, and other relevant documents.
- prepared and approved an annual work plan and fiscally responsible budget and levy.
- maintained the required liability insurance coverage.

Strategic Responsibilities

The MROPPDB completed the following strategic activities:

- reviewed the 2025 OPP Detachment Annual Report.
- participated in the development of the Detachment's 2026–2029 Local Action Plan (LAP).
- monitored and evaluated the Detachment's progress toward the measurable objectives identified in the LAP.
- reviewed local OPP activities and data related to offences, crime rates, policing initiatives, and community safety projects.
- provided an opportunity at each meeting for municipal representatives to raise local safety concerns and share community information with OPP leadership and the Board.
- completed the mandatory performance evaluation of the Detachment Commander with respect to the Commander's working relationship with the Board.

Board and Member Development

To support ongoing learning and effective oversight, Board members:

- completed the second round of mandatory training provided by the Office of the Solicitor General.
- received an educational presentation on the Crime Stoppers organization, including its local application and potential opportunities for collaboration.
- received information about the OPP Community Mobilization and Engagement Program.
- received information about the OPP CamSafe Program.

Advocacy

The Board undertook the following advocacy activities:

- sent a letter opposing the proposed closure of the Cecil Facer Youth Centre.
- sent a letter supporting the development of a standardized, province-wide bail notification program.

Supporting the Detachment and Local Action Plan

In support of the Detachment and the objectives of the Local Action Plan, the MROPPDB:

- hosted an anti-fraud community event in October 2025 at the Golden Age Club.
- arranged for the “Know When to Call 9-1-1” postcard to be made available for mailing through each municipality.

Reference Materials

The following reference materials are included in this report package or are available through the Board’s website:

- a copy of the OPP Local Action Plan.
- a copy of the “Who Are We?” resource, which explains the Board’s role and provides information about how to contact it.
- additional information available at: mattawaregionaloppdetachmentboard.com

How to Communicate with the Board

Questions, concerns, or matters related to the Board should be communicated through the municipal representative serving on the Board or by email to: MROPPDB@gmail.com

Board-related matters should not be directed to the Detachment Commander, as they fall outside the Commander’s role and responsibilities. The Board’s central email address or the appropriate municipal representative should be used for all Board-related communications.

THE TOWNSHIP OF
SOUTH ALGONQUIN

7 Third Avenue • PO Box 217 • Whitney, Ontario, K0J 2M0
Tel: 613-637-2650 or 1-888-307-3187 • Fax: 613-637-5368
info@southalgonquin.ca • **www.southalgonquin.ca**

October 9, 2026

Via Email: nancy.healey@hrsdc-rhdcc.gc.ca

Nancy Healey
Commissioner for Employers
Canada Employment Insurance Commission
Employment and Social Development Canada
Place du Portage, Phase IV
Gatineau, QC K1A 0J9

Re: Urgent Request for Temporary Employment Insurance Relief for Seasonal Workers – 2026–2027 Off-Season

Dear Commissioner Healey:

On behalf of the Council for the Corporation of the Township of South Algonquin, we are writing to urge the Federal Government to take immediate action to provide temporary Employment Insurance (EI) relief for seasonal workers as the 2026–2027 off-season approaches.

At its Regular Council Meeting held on April 1, 2026, Council passed Resolution No. 26-644, formally requesting that the Government of Canada review and consider adjustments to the Employment Insurance Program to better recognize the realities of seasonal tourism employment in Northern Ontario.

The Township of South Algonquin serves as an important gateway to Algonquin Provincial Park, one of Ontario's most significant tourism destinations. The Park is a major economic driver for our municipality and surrounding communities, providing seasonal employment opportunities both directly within the Park and through the many tourism-related businesses that depend on its visitors. These include accommodations, restaurants, outfitters, guiding services, and other local businesses that rely heavily on a stable seasonal workforce.

According to the 2021 Census, approximately 105 residents of South Algonquin are employed in the accommodation and food services sector, with an estimated additional 50 residents working seasonally within Algonquin Provincial Park. Many of these positions are inherently seasonal, with employment opportunities closely tied to the Park's operating seasons and tourism activity.

One of the most pressing concerns is the gap between the exhaustion of EI benefits, often in February or March, and the resumption of seasonal employment in late May or June. This gap

THE TOWNSHIP OF SOUTH ALGONQUIN

7 Third Avenue • PO Box 217 • Whitney, Ontario, K0J 2M0
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info@southalgonquin.ca • **www.southalgonquin.ca**

places considerable financial hardship on workers and their families and creates challenges for local employers, including those operating within and around Algonquin Provincial Park, who rely on retaining an experienced and dependable seasonal workforce.

With the 2026–2027 off-season fast approaching, the Township strongly urges the Federal Government to immediately implement temporary relief measures, including a reduction in the number of insurable hours required to qualify for Employment Insurance benefits and an extension of benefit periods for seasonal workers.

While we recognize that permanent changes to the Employment Insurance Program may require further review and consultation, we believe that temporary measures are urgently needed to address the immediate needs of seasonal workers who may otherwise be left without adequate financial support during the coming winter and spring months.

The timing of this request is critical. Seasonal employment within Algonquin Provincial Park and the surrounding tourism industry is beginning to wind down, and any relief measures must be implemented promptly to provide meaningful assistance to affected workers.

The seasonal workforce associated with Algonquin Provincial Park is essential not only to the economic stability of South Algonquin but also to the continued success of tourism throughout the region. Without adequate support during the off-season, there is a risk of losing experienced workers who may be forced to relocate outside the community in search of year-round employment. This would make it increasingly difficult for local businesses and Park operations to retain a reliable workforce when the tourism season resumes.

Given the significant number of South Algonquin residents employed seasonally within Algonquin Provincial Park, we are also bringing this matter to the attention of the Province of Ontario, including the ministries responsible for Ontario Parks and employment services. We recognize that some provincial park employees, depending on the terms and duration of their employment contracts, may also be affected.

We hope that a coordinated approach between the federal and provincial governments will help address the unique circumstances faced by seasonal workers and employers in tourism-dependent rural communities such as South Algonquin.

The Township continues to advocate for longer-term changes to the Employment Insurance Program that recognize the unique circumstances of these communities. However, we respectfully request that immediate consideration be given to implementing temporary relief for the upcoming off-season, rather than delaying assistance while broader program reforms are being reviewed.

THE TOWNSHIP OF SOUTH ALGONQUIN

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We ask that you bring these concerns forward to the appropriate federal decision-makers and advocate for timely action on behalf of seasonal workers, particularly those employed within Algonquin Provincial Park and the surrounding tourism industry.

Thank you for your consideration of this urgent matter. We look forward to your response and to meaningful action that will support seasonal workers, their families, and the economic sustainability of South Algonquin and other tourism-dependent communities across Northern Ontario.

Sincerely,

Bryan Martin

Bryan Martin, CAO/Clerk-Treasurer
On behalf of the Council of the Corporation of the Township of South Algonquin

cc:

- Cheryl Gallant, MP – Algonquin—Renfrew—Pembroke
- The Honourable Patty Hajdu, Minister of Jobs and Families
- Pauline Rochefort, MP – Nipissing—Timiskaming
- Chris Roberts, Acting Commissioner for Workers, Canada Employment Insurance Commission
- Billy Denault, MPP – Renfrew—Nipissing—Pembroke
- Ontario Ministry of the Environment, Conservation and Parks
- Ontario Ministry of Labour, Immigration, Training and Skills Development
- Ontario Ministry of Tourism, Culture and Gaming
- Ontario Parks – Algonquin Provincial Park Superintendent
- Federation of Northern Ontario Municipalities (FONOM)
- Association of Municipalities of Ontario (AMO)
- Tourism Industry Association of Ontario (TIAO)
- Northern Municipalities and Surrounding Municipalities

Enclosed: Resolution No. 26-644, April 1, 2026

THE TOWNSHIP OF
SOUTH ALGONQUIN

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Tel: 613-637-2650 or 1-888-307-3187 • Fax: 613-637-5368
info@southalgonquin.ca • **www.southalgonquin.ca**

October 9, 2026

Re: Resolution pertaining to the Employment Insurance Program

Please be advised that at the Regular Council Meeting held on April 1, 2026, Council passed the following resolution:

Moved by: Councillor Siydock Seconded by: Councillor Kuiack Res # 26-644
WHEREAS the Township of South Algonquin is a rural municipality within the Nipissing District that serves as an important gateway to Algonquin Provincial Park; and
WHEREAS tourism is a foundational component of the local economy in South Algonquin and across surrounding Northern Ontario communities, supporting accommodations, restaurants, outfitters, guiding services, and seasonal park operations that rely on a stable seasonal workforce; and
WHEREAS according to the 2021 Census, approximately 105 residents of South Algonquin are employed in the accommodation and food services sector, with an estimated additional 50 residents working seasonally within Algonquin Provincial Park; and
WHEREAS many of these positions are inherently seasonal due to the nature of tourism activity associated with Algonquin Provincial Park and the seasonal operations of tourism-related businesses across Northern Ontario; and
WHEREAS under the current framework of the Employment Insurance Program, many seasonal tourism workers experience a gap between the end of their Employment Insurance benefits—often in February or March—and the resumption of seasonal tourism employment in late May or June when visitor activity returns to the region; and
WHEREAS this gap creates financial hardship for workers who reliably return to seasonal employment each year and creates workforce instability for tourism operators and small businesses across the region; and
WHEREAS recognition of tourism-dependent rural communities within the framework of the Employment Insurance Program would help stabilize the regional workforce, support tourism businesses, and contribute to the economic sustainability of rural municipalities that depend on seasonal tourism; and
WHEREAS municipalities across Northern Ontario experience similar workforce challenges associated with seasonal tourism economies and would benefit from federal policies that better reflect the realities of seasonal employment in rural regions; and
WHEREAS regional municipal organizations such as the Federation of Northern Ontario Municipalities play a key role in advocating for policy solutions that address the unique economic conditions of Northern Ontario communities;
NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of South Algonquin formally request that the Government of Canada review and consider adjustments to the Employment Insurance Program to better recognize the realities of seasonal tourism

employment in Northern Ontario and communities within the Nipissing District. Council further requests the support and advocacy of the local Member of Parliament, Cheryl Gallant, in bringing this matter forward to the Government of Canada. Additionally, Council requests that the Government of Canada, including the Honourable Steven MacKinnon and Honourable Patty Hajdu, review potential policy measures or pilot programs that address the seasonal Employment Insurance gap affecting tourism-dependent rural communities. Council also calls upon the Federation of Northern Ontario Municipalities and municipalities across Northern Ontario to support advocacy efforts aimed at ensuring federal Employment Insurance policies reflect the economic realities of tourism-dependent communities.
BE IT FURTHER RESOLVED THAT copies of this resolution be circulated to M.P. Cheryl Gallant, M.P. Pauline Rochefort, the Honourable Steven MacKinnon, the Honourable Patty Hajdu, the Federation of Northern Ontario Municipalities, the Association of Municipalities of Ontario, and all municipalities within the Nipissing District and Northern Ontario for endorsement and support.
-Carried-

If you have any questions regarding the above resolution, please do not hesitate to contact me,

Sincerely,
Tracy Cannon

Tracy Cannon
Deputy CAO/Deputy Clerk-Planner
Email: tcannon@southalgonquin.ca
Phone: 613-637-2650 ext. 202

THE CORPORATION OF THE MUNICIPALITY OF MATTAWAN

DATE November 12, 2026 Resolution No. 2026 - 116

MOVED BY Councillor L LEMAIRE

SECONDED BY Councillor Bell

WHEREAS the Federation of Northern Ontario Municipalities (FONOM) Constitution provides for representation from the territorial District of Nipissing on its Executive Committee (Board of Directors);

THEREFORE BE IT RESOLVED THAT the Council of the Municipality of Mattawan hereby nominates Councillor Beverly Bell to represent the District of Nipissing on the FONOM Board of Directors for the 2026-2030 municipal term;

AND FURTHER THAT a copy of this resolution be forwarded by email to FONOM for consideration as part of the district representative selection process, no later than February 4th, 2027.

CARRIED Mayor Peter Murphy P. Murphy

DIVISION VOTE

NAME OF MEMBER OF COUNCIL	YEAS	NAYS
Councillor Bell		
Councillor Edwards		
Councillor Lahaye		
Councillor Lemaire		

THE CORPORATION OF THE TOWN OF DEEP RIVER

P.O. BOX 400 • 100 DEEP RIVER ROAD • DEEP RIVER, ONTARIO K0J 1P0
Tel: (613) 584-2000 • www.deepriver.ca • Fax: (613) 584-3237

October 9, 2026 Via Email

The following Resolution of Council was passed at the September 23, 2026 Regular Meeting of Council in support of the County of Renfrew and the Municipal Finance Officers' Association of Ontario's request for the permanent doubling of the Ontario Community Infrastructure Fund (OCIF) beyond 2026.

Re: Resolution in Support of the Permanent Doubling of the Ontario Community Infrastructure Fund (OCIF) Beyond 2026.

6.1.5 Request for the Permanent Doubling of the Ontario Community Infrastructure Fund (OCIF) Beyond 2026.

RESOLUTION 2026 250

MOVED BY: Councillor Myers
SECONDED BY: Councillor Fitton

BE IT RESOLVED THAT the correspondence to Council from Glenn Doncaster, Reeve of the Town of Deep River / Council Member of the County of Renfrew, regarding a Resolution of the County of Renfrew Council in support of the Municipal Finance Officers' Association of Ontario to request the permanent doubling of the Ontario Community Infrastructure Fund (OCIF) beyond 2026, be received,

THAT the Council of the Town of Deep River supports the initiative of The Municipal Finance Officers' Association of Ontario's position for the doubling of the Ontario Community Infrastructure Fund beyond 2026, and

FURTHER THAT this resolution be forwarded to the Minister of Infrastructure, MPP Billy Deneault, and all Ontario municipalities.

CARRIED

Regards,

J. Mellon

Jackie Mellon, Clerk
Town of Deep River

The Town of The Blue Mountains
Council Meeting

Title: Municipality of South Huron
Date: Tuesday, September 8, 2026
Time: 2:57 PM

Moved by: Councillor Hope
Seconded by: Councillor Porter

THAT Council of the Town of The Blue Mountains receives for information and supports the July 31, 2026, Resolution of the Municipality of South Huron regarding Permanent Doubling of the Ontario Community Infrastructure Fund (OCIF);

AND THAT Council directs staff to circulate the resolution to the Minister of Municipal Affairs and Housing, the Minister of Finance, MPP Saunderson, and all municipalities in Ontario

YES: 6 **NO: 0** **ABSENT: 1**

The motion is Carried

YES: 6

Mayor Matrosovs, Councillor Ardiel, Councillor Hope, Councillor Maxwell, Councillor McKinlay, Councillor Porter

NO: 0

ABSENT: 1

Deputy Mayor Bordignon

CORPORATION OF THE MUNICIPALITY OF SOUTH HURON
322 Main Street South P.O. Box 759
Exeter Ontario
N0M 1S6
Phone: 519-235-0310 Fax: 519-235-3304
Toll Free: 1-877-204-0747
www.southhuron.ca

July 31, 2026

Via email: rob.flack@pc.ola.org

Ministry of Municipal Affairs and Housing
17th Floor
777 Bay Street
Toronto ON M7A 2J3

Dear Hon. Rob Flack,

Re: Permanent Doubling of the Ontario Community Infrastructure Fund (OCIF)

Please be advised that South Huron Council passed the following resolution at their July 13, 2026, Regular Council Meeting:

299-2026
Moved By: Ted Oke
Seconded by: Jim Dietrich

That South Huron Council supports the June 25, 2026 correspondence and proposed resolution of the Municipal Finance Officers' Association of Ontario regarding making permanent the doubling of the Ontario Community Infrastructure Fund (OCIF) that is scheduled to end after the 2026 allocation; and

That this supporting resolution and the originating correspondence be circulated to the Minister of Municipal Affairs and Housing, the Minister of Finance, MPP Thompson and all Municipalities in Ontario.

Result: Carried

Please find attached the originating correspondence for your reference.

Respectfully,

Sue Johnson, Administrative Assistant
Municipality of South Huron
sjohnson@southhuron.ca
519-235-0310 x. 225

Encl.

cc:
Minister of Municipal Affairs and Housing, Hon. Rob Flack, rob.flack@pc.ola.org;
Minister of Finance, Hon. Peter Bethlenfalvy, peter.bethlenfalvy@pc.ola.org;
MPP Lisa Thompson, lisa.thompson@pc.ola.org and all municipalities in Ontario.

MFOA | MUNICIPAL FINANCE OFFICERS' ASSOCIATION OF ONTARIO

Hon. Todd McCarthy
Acting Minister of Infrastructure
5th Floor
777 Bay St.
Toronto, ON M7A 2J3

June 25, 2026

Dear Minister McCarthy,

RE: Making permanent the doubling of the Ontario Community Infrastructure Fund (OCIF) that is scheduled to end after the 2026 allocation

I am writing on behalf of the Municipal Finance Officers' Association of Ontario, and the municipalities it serves, to request that the Government of Ontario make permanent the five-year doubling of the Ontario Community Infrastructure Fund (OCIF) from $200 million/year to $400 million/year in advance of the 2027 OCIF allocation calculations.

The Municipal Finance Officers' Association of Ontario (MFOA) is the professional association of municipal finance officers with more than 2,300 individual members. We represent individuals who are responsible for handling the financial affairs of municipalities and who are key advisors to councils. MFOA is a strong advocate for best practices that encourage long-term fiscal sustainability, including long-term financial planning and asset management planning.

In recent years, governments at all levels have reoriented their priorities to address the ongoing housing crisis, with heightened attention on growth-related infrastructure and increasing housing production. Application-based or incentive-based funding programs for municipalities have placed greater emphasis on growth-related or housing-enabling capital projects (e.g., Development Charge Reduction Program, Building Communities Strong Fund – Community Stream, Municipal Housing Infrastructure Program, Building Faster Fund). OCIF remains one of the few federal or provincial funding programs where the focus remains primarily on the preservation and renewal of existing infrastructure to maintain or improve municipal service levels.

With support from the Government of Ontario and MFOA, municipalities have made significant improvements to their municipal asset management plans and programs. The Government of Ontario introduced O. Reg 588/17 (Asset Management Planning for Municipal Infrastructure) in late 2017, which provided a standard framework for infrastructure planning. To support the transition to O. Reg. 588/17, MFOA has partnered with the Government of Ontario on many asset management initiatives, including guides, workshops, direct consulting support and other resources. As a result of these and significant municipal efforts, most municipalities in Ontario have an asset management inventory that identifies their infrastructure assets, including conditions, replacement costs and renewal schedules of those assets.

By leveraging municipal asset management plans in 2020, the Financial Accountability Office of Ontario estimated the state-of-good-repair backlog to be $52.1 billion for core municipal infrastructure. That is an estimated cost of restoring such infrastructure to a 'good' condition. The report notably focused primarily on core assets and thus likely understated the full extent of the backlog. Addressing this should not be a priority that falls by the wayside due to an increased focus on growth-related capital projects by other funding programs. OCIF's flexible design provides municipalities with the opportunity to fund asset management staff, which can improve data and analysis quality, and it provides a critical means by which municipalities address the infrastructure funding challenges identified in their asset management plans.

In 2021, the Government of Ontario doubled OCIF for a five-year period. Minister Surma, in announcing that initiative, commented that the Government of Ontario was "providing stability and predictability to small, rural and northern communities as they repair, upgrade and modernize their critical infrastructure so that they are safer, healthier and more reliable for all." And Minister Bethlenfalvy said that "by nearly doubling our investment in the Ontario Community Infrastructure Fund, our government is supporting public safety, job creation and economic growth." In the current climate of geopolitical uncertainty, tariffs and the resulting economic shocks and instability, the need to provide municipalities predictability and to preserve and enhance the economic activity and benefits provided by well-supported and well-maintained municipal infrastructure is as imperative as it was in 2021.

We have also heard from our members on this matter. Municipalities outside of high-growth regions have expressed concern about the diminishing level of grant funding opportunities for municipalities trying to preserve the economic value of their existing infrastructure. Additionally, while growing municipalities have made significant efforts to emplace new, housing-enabling infrastructure, which has been rewarded through the Building Faster Fund, many of their state-of-good-repair capital plans remain underfunded. To maximize the economic potential of federal and provincial investment in infrastructure, all orders of government must work together to preserve service levels and the public value of existing infrastructure, and permanently doubling OCIF to $400 million/year will especially help small and rural municipalities preserve that economic foundation throughout Ontario.

By adopting a Team Ontario approach during recent and ongoing economic challenges, we have seen how significant progress can be made when municipalities and the provincial government work together to achieve a common goal. Should you wish to follow up on this letter, please contact MFOA Executive Director, Donna Herridge (donna@mfoa.on.ca).

Sincerely,

Adam Found

Dr. Adam Found, Ph.D., PLE
President and Chair

cc. Hon. Rob Flack, Minister of Municipal Affairs and Housing
cc. Hon. Peter Bethlenfalvy, Minister of Finance

Ministry of the Environment, Conservation and Parks

Environmental Assessment and Permissions Modernization Branch

40 St. Clair Avenue West
11th Floor
Toronto ON M4V 1M2

Ministère de l'Environnement, de la Protection de la nature et des Parcs

Direction de la modernisation relative aux évaluations et aux permissions environnementales

40, avenue St. Clair Ouest
11e étage
Toronto ON M4V 1M2

Ontario

November 10, 2026

RE: Regulatory amendments to streamline requirements for waste disposal site service area and fil rate changes

To whom it may concern,

Today, I am writing to advise that the Ontario government has made changes to streamline requirements for certain service area changes at waste disposal sites (e.g., landfilling site, thermal treatment facility, waste transfer station) and fill rate changes at landfilling sites and dumps.

These regulatory amendments, which we consulted on between April 22, 2026, and June 8, 2026, have now been made and have come into effect.

As a result of these amendments, changes to the service area or fill rate of certain waste disposal sites no longer trigger requirements under the *Environmental Assessment Act*. Where an Environmental Compliance Approval (ECA) limits the service area and fill rate for a waste disposal site, changes to this limit will require an ECA amendment. Proposals for ECA amendments for these changes have been exempted from the posting requirements under the *Environmental Bill of Rights, 1993* (EBR) and third-party appeal provisions.

The ECA program is designed to protect Ontario's water, air and natural environment. A waste ECA sets conditions for the use, operation, establishment, alteration, enlargement or extension of waste disposal sites. ECAs also regulate operational changes including fill rates and service areas, through conditions, monitoring, reporting, and other controls to manage environmental risks.

General guidance on the ECA application process and requirements can be found in the Guide to applying for an environmental compliance approval.

Please visit the Environmental Registry of Ontario for further information, and please feel free to contact us at EAModernization.MECP@ontario.ca if you have any questions.

More information on our efforts to modernize the EA program can also be found here.

Sincerely,

A. Cross

Annamaria Cross
Director, Environmental Assessment and Permissions Modernization Branch
Ministry of the Environment, Conservation and Parks

October 9, 2026

BY EMAIL

The Honourable Doug Ford
Premier of Ontario
Room 281
Main Legislative Building, Queen's Park
Toronto, ON M7A 1A5
Email: premier@ontario.ca

Re: OPP 2027 Policing Costs

At its Regular Council Meeting held on October 5, 2026, Council supported the enclosed correspondence.

Council accordingly passed the following resolution:

R26-10-471
Moved By Councillor Verbeek
Seconded By Councillor McGuire-Blais

That the correspondence from the Municipality of South Huron regarding OPP 2027 Policing Costs, be received and supported; and

That a letter from the Town of Essex be sent to the Honourable Doug Ford, Minister of the Solicitor General, Minster of Municipal Affairs and Housing, AMO, ROMA, Essex MPP, Anthony Leardi, Windsor-Tecumseh MPP, Andrew Dowie, Windsor West MPP, Lisa Gretzky, Chatham-Kent/Leamington MPP, Trevor Jones and all Ontario municipalities noting concerns with the proposed increase of 11% as it may be challenging and have a significant budget impact for small municipalities.

Carried

33 Talbot Street South
Essex, Ontario N8M 1A8
www.essex.ca
t 519 776 7336
f 519 776 8811

I trust you will find this satisfactory. If you have any questions or comments, please feel free to contact the undersigned.

Yours truly,

Joseph Malandruccolo
Director, Legal and Legislative Services/Clerk
jmalandruccolo@essex.ca

cc. Minister of the Solicitor General minister.solgen@ontario.ca
Minister of Municipal Affairs and Housing minister.mah@ontario.ca
Association of Municipalities of Ontario (AMO) resolutons@amo.on.ca
Rural Ontario Municipal Association roma@roma.on.ca
Essex MPP, Anthony Leardi anthony.leardi@pc.ola.org
Windsor-Tecumseh MPP, Andrew Dowie andrew.dowie@pc.ola.org
Windsor West MPP, Lisa Gretzky lgretzky-qp@ndp.on.ca
Chatham-Kent/Leamington MPP, Trevor Jones trevor.jones@pc.ola.org
Municipality of South Huron sjohnson@southhuron.ca
All Ontario Municipalities

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Toll Free: 1-877-204-0747
www.southhuron.ca

September 25, 2026

Via email; doug.fordco@pc.ola.org

Premier Doug Ford
Room 281
Main Legislative Building, Queen's Park
Toronto ON M7A 1A5

RE: OPP 2027 Policing Costs

Please be advised that South Huron Council passed the following resolution at their September 21, 2026, Regular Council Meeting:

Motion: 367-2026
Moved: W. McLeod-Haggitt
Seconded: T. Oke

Whereas the Municipality of South Huron is policed by the Ontario Provincial Police and has budgeted $2,140,181 for its 2026 annual OPP policing contract; and Whereas this represents approximately 15% of South Huron's 2026 tax levy supported operating costs; and

Whereas the Municipality has received correspondence dated August 14, 2026 from the Honourable Michael S. Kerzner, Solicitor General, advising that for the 2027 calendar year no OPP-policed municipality will experience an increase of more than 11% in its total amount payable for OPP policing compared with 2026, excluding services separately acquired through an agreement with the OPP; and

Whereas a projected increase of 11% in 2027 would result in an additional municipal cost of up to $235,420 increasing South Huron's annual OPP cost to as much as $2,375,601; and

Whereas this projected increase in 2027 would result in annual OPP policing costs changing significantly over the past two years, with total costs rising from 2025 to 2027 by approximately $447,510, or 23%, placing sustained pressure on the Municipality's property tax supported operating budget; and

Whereas municipalities must balance legislated infrastructure, service-delivery, affordability and fiscal-responsibility obligations, while having limited revenue tools and a primary reliance on property taxation;
NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of South Huron:

1. **Acknowledges the Province of Ontario's action to limit the 2027 OPP municipal policing cost increase to no more than 11%;**

2. **Expresses concern that an increase of up to 11% in a single year remains significant for small and rural municipalities and is not, by itself, a sustainable long-term solution;**

3. **Requests that the Province of Ontario establish a permanent, transparent and sustainable multi-year framework for OPP municipal policing costs that :**

- **includes a reasonable and predictable maximum annual increase in municipal OPP policing costs, taking into consideration municipal revenue growth, inflation, assessment growth, population growth, fiscal capacity and the affordability impacts on local property taxpayers, including cost of living; and,**
- **that municipalities receive a clear and itemized annual explanation of changes to their OPP policing costs, including, where applicable, changes attributable to staffing levels, salaries, benefits, calls for service, time standards, fleet, accommodation, support services, detachment administration and other provincial cost allocations; and**
- **that the permanent framework recognize the limited fiscal capacity of small, rural and OPP-policed municipalities and ensure that municipal policing cost increases do not disproportionately affect property taxpayers or compromise the municipality's ability to deliver other essential services and infrastructure; and**
- **that the Province recognize that municipalities have limited ability to control policing costs arising from provincial legislation, regulatory, staffing, compensation, collective bargaining, operational or policy decisions and that the Province provide appropriate provincial funding or cost-sharing where significant policing cost pressures arise primarily from such provincial decisions; and**

4. **that this resolution be circulated to the Premier of Ontario; the Solicitor General; the Minister of Municipal Affairs and Housing; MPP Lisa Thompson; the Association of Municipalities of Ontario; Rural Ontario Municipal Association; all Ontario municipalities policed by the OPP; and the Huron OPP Detachment Board.**

Disposition: Carried

CORPORATION OF THE MUNICIPALITY OF SOUTH HURON
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Toll Free: 1-877-204-0747
www.southhuron.ca

Please find attached the originating correspondence for your reference.

Respectfully,

Sue Johnson, Administrative Assistant
Municipality of South Huron
sjohnson@southhuron.ca
519-235-0310 x. 225

Encl.

cc: Minister.solgen@ontario.ca ; minister.mah@ontario.ca ; lisa.thompson@pc.ola.org resolutions@amo.on.ca ; roma@roma.on.ca ; jdietrich@southhuron.ca ; manderson@centralhuron.ca ; avanhittersum@northhuron.ca ; frayne@hay.net ; glamport@municipalityofbluewater.ca ; jaredpetteplace@me.com; jasmine.clark@torontomu.ca; jwalker@bmross.net jennettewalker@hay.net ; john.steffler@huroneast.com ; tbazinet@goderich.ca and all Ontario municipalities policed by OPP.

Staff Memo

To: South Huron Council

From: Rebekah Msuya-Collison, CAO

Date: September 21, 2026

Re: 2027 OPP Policing Costs – Request for Resolution expressing Concerns

Purpose:
For information and consideration.

Background and Analysis:

Council received correspondence from the Ministry of Solicitor General at the September 8, 2026 Council meeting regarding the 2027 OPP Municipal Policing Costs. Council passed the following resolution:

> "**That a staff memo be brought back to the September 21, 2026 Council meeting with a proposed resolution regarding concerns to the proposed increase in OPP municipal policing costs."**

Please see attached draft resolution regarding concerns to the proposed increase in OPP municipal policing costs.

Link to Correspondence - Ministry of Solicitor General - 2027 OPP Municipal Policing Costs

Resolution: Sustainable and Predictable OPP Municipal Policing Costs

Whereas the Municipality of South Huron is policed by the Ontario Provincial Police and has budgeted $2,140,181 for its 2026 annual OPP policing contract; and

Whereas this represents approximately 15% of South Huron's 2026 tax levy supported operating costs; and

Whereas the Municipality has received correspondence dated August 14, 2026 from the Honourable Michael S. Kerzner, Solicitor General, advising that for the 2027 calendar year **no OPP-policed municipality will experience an increase of more than 11% in its total amount payable for OPP policing compared with 2026**, excluding services separately acquired through an agreement with the OPP; and

Whereas a projected increase of 11% in 2027 would result in an additional municipal cost of up to $235,420 increasing South Huron's annual OPP cost to as much as $2,375,601; and

Whereas this projected increase in 2027 would result in annual OPP policing costs changing significantly over the past two years, with total costs rising from 2025 to 2027 by approximately $447,510, or 23%, placing sustained pressure on the Municipality's property tax supported operating budget; and

Whereas municipalities must balance legislated infrastructure, service-delivery, affordability and fiscal-responsibility obligations, while having limited revenue tools and a primary reliance on property taxation;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of South Huron:

1. Acknowledges the Province of Ontario's action to limit the 2027 OPP municipal policing cost increase to no more than 11%;
2. Expresses concern that an increase of up to 11% in a single year remains significant for small and rural municipalities and is not, by itself, a sustainable long-term solution;
3. Requests that the Province of Ontario establish a permanent, transparent and sustainable multi-year framework for OPP municipal policing costs that:
    - limits year-over-year municipal cost increases to a level aligned with municipal revenue growth and affordability;
    - clearly identifies the cost drivers behind annual changes, including salaries, benefits, fleet, accommodation, detachment administration, calls for service and other provincial cost allocations;

- recognizes the limited fiscal capacity of small, rural and OPP-policed municipalities; and
- considers enhanced provincial funding or cost-sharing for provincially directed policing cost pressures;

4. Directs that this resolution be circulated to the Premier of Ontario; the Solicitor General; the Minister of Municipal Affairs and Housing; MPP Lisa Thompson; the Association of Municipalities of Ontario; Rural Ontario Municipal Association; all Ontario municipalities policed by the OPP; and the Huron OPP Detachment Board.

East Ferris
MUNICIPALITY · MUNICIPALITÉ

November 18th, 2026

Municipality of Calvin
Township of Bonfield
Township of Chisholm
Municipality of Temagami
Township of Mattawan
Municipality of West Nipissing
Township of Papineau-Cameron
Town of Mattawa
Township of South Algonquin

Dear Mayor and Council Members:

RE: Representative on FONOM Board of Directors

The Municipality of East Ferris is requesting your support for the re-appointment of Councillor Terry Kelly to the Board of Directors of FONOM for the next Board Term (2026-2030) to represent the Municipality of Calvin, Township of Bonfield, Municipality of East Ferris, Township of Chisholm, Municipality of Temagami, Township of Mattawan, Municipality of West Nipissing, Township of Papineau-Cameron, Town of Mattawa and the Township of South Algonquin in the District of Nipissing.

If you would like to support Councillor Kelly's re-appointment to the FONOM Board, please forward a formal Council resolution to the FONOM at fonom.info@gmail.com as indicated on their correspondence dated October 19th, 2026.

Thank you for your Municipality's continued support.

Sincerely,

K Hanselman

Kari Hanselman, Dipl. M. A.
Clerk

T: 705-752-2740
E: municipality@eastferris.ca
25 Taillefer Road, Corbeil, ON. P0H 1K0
eastferris.ca

East Ferris
MUNICIPALITY · MUNICIPALITÉ

INAUGURAL MEETING OF COUNCIL
HELD
November 16th, 2026

2026-262
Moved by Deputy Mayor Demers
Seconded by Councillor Brazeau

WHEREAS the Federation of Northern Ontario Municipalities (FONOM) Constitution provides for representation from the territorial District of Nipissing on its Executive Committee (Board of Directors);

THEREFORE BE IT RESOLVED THAT the Council of the Municipality of East Ferris hereby nominates Councillor Terry Kelly to represent the District of Nipissing on the FONOM Board of Directors for the 2026–2030 municipal term;

AND FURTHER THAT a copy of this resolution be forwarded by email to FONOM for consideration as part of the district representative selection process, no later than February 4th, 2027.

Carried Mayor Champagne

CERTIFIED to be a true copy of
Resolution No. 2026-262 passed by the
Council of the Municipality of East Ferris
on the 16th day of November, 2026.

K Hanselman

Kari Hanselman, Clerk
Municipality of East Ferris

T: 705-752-2740
E: municipality@eastferris.ca
25 Taillefer Road, Corbeil, ON. P0H 1K0

INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: UPDATES FROM TOWNHALL

DATE: MONDAY NOVEMBER 23, 2026

REPORT NO: 26-43R

BACKGROUND

Regular update #4.

ANALYSIS AND DISCUSSION

NEW COUNCIL

Welcome new Council. Looking forward to working with you over the next 4 years, continuing the work of last Council and new initiatives of this Council.

TRAINING

Amy is coordinating Council training as provided by MMAH. Additional information to come.

COLLECTIVE AGREEMENT

The collective agreement ends December 31, 2026. Liaising with CUPE's National Rep, we have set aside the first week of February for initial talks. We've been advised that the current representative, Colin MacDougall is retiring at the end of the year and there will be a new CUPE representative.

Ward Jones has agreed to be our HR rep again this time around. During the last negotiations, the mayor and 1 councillor were part of the negotiations. I will be looking for members of Council to join us on this panel.

WATER RESERVOIR

Significant work was performed at the reservoir this fall. See separate report.

FINANCE

The 3rd quarter results have been compiled and summarized. See separate report.

As approved by Council, the Town successfully negotiated banking services with Caisse Alliance. A $2 million line of credit was secured and is currently in place.

Baker Tilly will be here the week of December 7, 2026 to perform the interim audit. The year end audit is scheduled for the week of March 22, 2027.

OPP 2027 BILLING

Included in correspondence is the OPP 2027 billing notice. Mattawa's share of the OPP operating costs for 2027 is now a whopping $716,602 which includes a $71,015 (11%) increase over 2026.

CAPITAL PROJECTS

i. Main Street

Most of the approvals have all been obtained. Currently finalizing details with Hydro as to the relocation of services including timing of same. Once those details are known, Jp2g have agreed to attend a 3rd public meeting to inform the public and answer any questions.

The capital work on this project will all be done in 2027.

ii. Pont Mauril Bélanger Bridge

Environmental assessment and detailed structural analysis are complete. We are awaiting a meeting date confirmation with the structural engineer who will go over and explain the results. At first blush, it appears that the bridge can be rehabilitated, however, we have no cost information at this time.

iii. New Reservoir

The reservoir configuration and site plan concept are complete. Project cost is being monitored, particularly with regard to impact of tariffs, Building Ontario Businesses Initiative, Buy Ontario Procurement Directive, Broader Public Sector Procurement Directive and Procurement Restriction Policy (U.S. Businesses)

Letters of support have been received from Pikwakanagan First Nation, Kebaowek First Nation, Mattawa North Bay Algonquin First Nation and the Algonquins of Ontario Consultation Office as per Duty to Consult.

Preliminary work on Supply Well #3 has been initiated including site investigation and site plan drawing.

Environmental Assessment substantially complete.

Infrastructure Study Update is underway including Options Report, WaterCAD Model and flow pressure tests. A geotechnical study for the proposed reservoir site and a hydrogeology study for Well #3 is pending for the reservoir site.

Negotiation with reservoir suppliers is underway.

Engineering Design of related waterworks is 95% complete for Brook Street, Pine Street and the new reservoir feeder line.

iv. Curling Club and Fitness Centre

Exterior:

The insulation and siding are completed.
The roof, soffit and fascia are completed.
The accessibility ramp remains to be done.

Interior:

Hall washrooms about 50% completed.

Work on Fitness Centre changerooms to begin when hall washrooms are completed.
Fitness Centre equipment replacement is complete.
Due to roof repairs, see separate report, project is $55,000 over budget.

SEASONAL CELEBRATIONS

We will celebrate Christmas next month. Switching things around this year, we will be providing staff with an appreciation breakfast.

Downtown Christmas lights are end of life and given the rehabilitation project taking place next year, there is little sense is spending funds on infrastructure we will tear down. As such, this year's investment is seasonal décor will be less than usual. We will plan something big for 2027!

FINANCE IMPLICATIONS:

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: WATER RESERVOIR

DATE: MONDAY NOVBEMBER 23, 2026

REPORT NO: 26-44R

BACKGROUND

Critical repairs were recently completed at the water reservoir.

ANALYSIS AND DISCUSSION:

The drinking water reservoir was built in 1949. In 1993, engineers indicated that after 44 years, the reservoir and its related infrastructure, was facing potential and likely catastrophic failure.

Periodically and as required by the Ministry of Environment, Conservation and Parks (MECP), the reservoir was inspected to ensure that a major breach hadn't occurred. None had.

In 2026, after a further 33 years of operating in a constant state of potential failure, the reservoir was due for inspection. During the summer and working with OCWA, we established a plan to access the reservoir using a remotely operated vehicle (ROV). Mid-fall was chosen as the best time of year, ahead of winter months and at a time when demand was low.

Depending on the results of the ROV inspection, an approach to repairing, restoring or refurbishing would be established.

The ROV inspection indicated no major breach within the interior of the reservoir. Exploration around the exterior confirmed what some residents have noticed – there was a watermain break near the reservoir at a section originally built for future growth. The agedness of the 1949 reservoir and its potential risk of failure is why the Town secured funding for the construction of a new reservoir. The plan was to decommission the old reservoir following the construction of the new one and to spend as little as possible on the old one.

Given the results of the inspection, the findings from OCWA, the stability of the water supply, concerns from residents, expectations from MECP and the safety of all, on October 15, 2026, the Town and OCWA emptied the reservoir and successfully repaired the watermain break.

In addition, the overflow pipe within the reservoir was beyond end of life and contributed to the leak. This too was successfully replaced. The reservoir was refilled over the few days following the mandatory waiting period before refilling can occur.

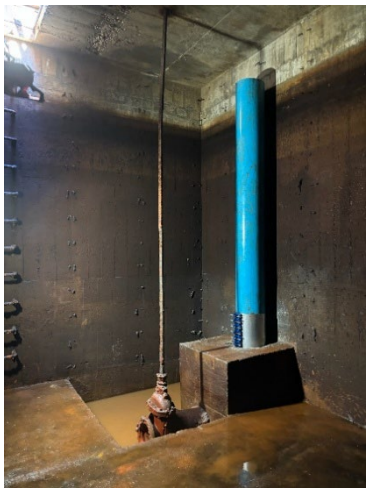
These efforts, the first significant repair attempts in many years, have proven successful in the containment of the water breach and maintaining the integrity of the land and surroundings in and around the reservoir area.



Broken watermain



Repaired watermain



Replaced overflow pipe

Following the refilling of the reservoir, a small leak was discovered around the overflow pipe. The consensus was that the valve (see in the picture above and parallel to the blue overflow pipe) was the likely cause of the leak. A new valve was ordered $3,500).

On October 26, 2026, the reservoir was emptied yet again and the valve was inspected. It was found to be in good order and did not require replacement. We will keep the new valve in stock for future use.

OCWA's inspection did confirm the presence of a small leak in the proximity of the overflow pipe and the reservoir wall but is unable to pinpoint the exact location.

They have exhausted all efforts to repair the minimal and unidentifiable leak. At this point, we will continue with the containment ponds (which are currently empty) and any dechlorination efforts as required. We will also monitor the leak to ensure it doesn't worsen.

MECP have been apprised of the work done to the reservoir and the current plan in place. They are satisfied with the work and the current plan.

FINANCIAL CONSIDERATIONS

Total cost of the water reservoir is estimated not to exceed $10,000. This will be charged against the water capital line which currently has a $32,000 surplus.

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

ACTION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: CAO REPORT ON ACTIONS TAKEN UNDER THE AUTHORITY OF SECTION 275(3)

DATE: MONDAY, NOVEMBER 23, 2026

REPORT NO: 26-45R

BACKGROUND

On August 10, 2026, Council passed By-Law 26-16 delegating the CAO with the authority:

i) To approve expenditures over $50,000;
ii) To approve contracts, acquisitions or sales in excess of $50,000 and
iii) To hire or dismiss any employee of the Municipality

That By-Law stipulates that a report is to come to Council after the lame duck period indicating the actions, if any, taken under section 275(3).

ANALYSIS AND DISCUSSION:

Plow Truck T-01

On September 28, 2026 under report 26-40R, Council was made aware that Plow Truck T-01, a 25 year old vehicle, needed repairs totalling approximately $40,000 and that staff had concluded that the vehicle was not worth this investment. Considerable repairs had been made over the last 4 or 5 years without payback for extending the life of the truck as it is of an age that when you fix one thing, another breaks.

The plan was to look for a replacement, a used one, as a new one is in the $400,000 range. In the absence of a purchase, we would hire a contractor on a as-needed basis in the winter months.

Very recently, a 2015 Plow Truck, very similar to T-01, came up for sale. The truck appeared in good shape and was in North Bay. PW staff went and took a look and confirmed the truck's good condition. It was certified one year ago.

I approved PW staff bidding on it and gave a cap of $50.000. The Town ended up as the highest bidder at $45,000. Non refundable tax brought the cost to $45,792. Certification cost was estimated at less than $1,000.

Voyageur Curling Club and Fitness Centre

Also, on September 28, 2026 under report 26-40R, Council was advised of the on-going work at the VCC & FC. Disclosed in the report was the discovery of the state of the roof, deemed unrepairable. The cost of the roof together with fascia board, soffit and eavestrough was $133,000. This item was unbudgeted and therefore most of it unfunded.

We reached out to NOHFC explaining the issue and since they were funding less than the maximum allowed of $500,000, the Town asked if they would increase their contribution. They declined.

The Town then approached the Curling Club Board and asked for an additional $33,000 over their initial commitment of $32,000 so that we could do the roof. They agreed.

Accordingly, we have proceeded with the replacement of the roof. In the end, the cost to be absorbed by the Town will increase by just under $55,000.

FINANCIAL CONSIDERATIONS

As indicated above.

RELEVANT POLICY/LEGISLATION:

By-Law 26-16
OMA 275(3)

ATTACHMENTS:

RECOMMENDATIONS FROM STAFF:

It is recommended that Council formally approve report # 26-45R titled CAO Report on Actions Taken Under the Authority of Section 275(3) as presented by the CAO/Treasurer as part of By-law No. 26-16.

ACTION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: 3rd QUARTER FINANCIAL REPORT – SEPTEMBER 30, 2026

DATE: MONDAY NOVEMBER 23, 2026

REPORT NO: 26-46R

BACKGROUND

Financial results for the 3rd quarter ended September 30, 2026.

ANALYSIS AND DISCUSSION:

Year-to-date revenues were $332,866 (4.5%) ahead of budget while expenditures were $315,275 (4.9%) more than budget.

Year-date-surplus of $1,015,984 is $17,591 (1.7%) more than the budgeted Q3 YTD surplus of $998,393.

Details and explanatory notes are provided in the attached appendices.

FINANCIAL CONSIDERATIONS

See above.

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

Exhibit 1- Summary of Revenues
Exhibit 2 – Summary of Expenditures
Exhibit 3 – Details of Revenues and Expenditures

RECOMMENDATION:

RECOMMENDATIONS FROM STAFF:

It is recommended that Council formally approve report # 26-46R titled 3rd Quarter Financial Report – September 30, 2026 as presented by the CAO/Treasurer.

TOWN OF MATTAWA

Exhibit 1

Quarterly Results, Sep 30, 2026

Summary of Revenues

	Actual	Budget	Variance	Comments
Grants				
MDRA	183,997	-	183,997	Spring flood ; reflects claim amount.
Tax Mitigation	136,406	68,203	68,203	Province said they would halve grant in 2026. Paid full amount.
NOHFC	-	15,000	(15,000)	No V-Days grant in 2026.
All others	2,719,210	2,719,210	-	
	3,039,613	**2,802,413**	**237,200**	
Financial				
Interest	261,642	150,000	111,642	Arrrears > than expected; Will slow down in Q4 and next year.
All others	33,821	41,975	(8,154)	
	295,463	**191,975**	**103,488**	
Protection				
Highway calls	85,324	48,750	36,574	Much highway activity for FD.
Corporate funding	30,407	20,000	10,407	Successful approach with 3rd party support.
All others	30,542	23,269	7,273	
	146,272	**92,019**	**54,254**	
Parks & Rec				
Voyageur Days	324,112	390,000	(65,888)	As presented to Council in Sep.
Summer students	-	15,136	(15,136)	No Ontario or Federal grants in '26.
All others	155,029	154,994	35	
	479,141	**560,130**	**(80,988)**	
All others	**3,841,453**	**3,822,540**	**18,913**	
TOTAL REVENUE	**7,801,942**	**7,469,076**	**332,866**	

TOWN OF MATTAWA

Exhibit 2

Quarterly Results, Sep 30, 2026

Summary of Expenditures

	Actual	Budget	Variance	Comments
General Gov't				
Wages and benefits	652,762	505,764	(146,998)	Includes provision for employee terminations.
Flood/storm damage	237,638	-	(237,638)	Spring flood.
All others	362,085	384,131	22,046	
	1,252,485	**889,895**	**(362,590)**	
Protection				
Equipment (capital)	21,148	-	(21,148)	Purchase of FD washer & dryer thru cancer fighting grant.
Equipment (repairs)	23,856	13,237	(10,619)	Significant repairs to the fleet.
All others	915,579	918,529	2,951	
	960,583	**931,766**	**(28,816)**	
Public Works				
Wages and benefits	441,329	524,885	83,556	Staff off on extended leave; no summer students.
Equipment repairs	75,438	35,175	(40,263)	Significant repairs to sweeper, grader, backhoe and T-05.
Resurfacing material	-	39,750	39,750	None year-to-date.
All others	175,926	174,721	(1,206)	
	692,693	**774,530**	**81,837**	
Environmental Services				
Sewer electrical (capital)	-	37,500	37,500	No replacements in 2026, y-t-d.
Lift station pumps (capital)	169,419	200,000	30,581	$32K Hydro credits on the 2 new pumps
Legal fees - landfill	121,935	8,250	(113,685)	Litigation on landfill matter in full swing.
Operations contract - landfill	172,409	156,609	(15,800)	Offset by surplus in contracted services (see below)
Contracted Services - Landfill	2,544	26,250	23,706	See above
Material - landfill	62,034	18,750	(43,284)	Clay and related work for Phase I capping
Contracted Services - Processing	3,732	15,000	11,268	2026 was an estimate of what recycling processing fees would be
Contracted service - OCWA	247,156	234,990	(12,166)	Additional services re: reservoir
Capital purchases (Water)	5,532	37,500	31,968	No studies in 2026.
Contracted service - water digs	10,494	22,500	12,006	Better season that last year.
Material - docks	650	18,750	18,100	Minimal work on dock repairs
All others	342,424	355,722	13,298	
	1,138,329	**1,131,821**	**(6,508)**	

TOWN OF MATTAWA

Exhibit 2

Quarterly Results, Sep 30, 2026

Summary of Expenditures

	Actual	Budget	Variance	Comments
Recreation & Cultural				
Wages and benefits - Info Centre	96,752	80,906	(15,846)	Salary allocation between Info Centre and Arena (see below)
Wages & benefits - Arena	402,382	426,705	24,323	See above.
VCC & FC (capital)	460,341	404,341	(56,000)	Unbudgeted roof replacement. Nearly half covered by VCC.
All others	185,330	175,564	(9,767)	
	1,144,805	**1,087,515**	**(57,289)**	
Planning & Development				
Capital project financing	14,813	30,558	15,745	Program financing faster than expected; less funds borrowed.
All others	836,861	842,285	5,424	
	851,674	**872,843**	**21,169**	
Social Services	**322,313**	**322,313**	**-**	
V-Days	423,077	460,000	36,923	As presented to Council in September.
TOTAL EXPENSES	**6,785,958**	**6,470,683**	**(315,275)**	
SURPLUS	**1,015,984**	**998,393**	**17,591**	

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
REVENUE			
FINANCIAL			
Interest on Accounts Receivable	805	-	805
Reserves Taken Into Revenues	-	-	-
Regular Bank Interest	3,657	3,750	(93)
Council Chamber Usage Fees	5,350	4,125	1,225
Misc Revenue (Office)	3,456	5,503	(2,047)
Town Charge for NSF Cheques	350	-	350
Bell Tower Property Lease	11,699	12,473	(774)
Total Financial	**25,316**	**25,850**	**(534)**
GRANTS			
Hospital Grant	1,425	1,425	-
Ontario Municipal Partnership Fund (OMPF	1,155,150	1,155,150	-
Federal Gas Tax Revenue	61,603	61,603	-
OCIF/OMAFRA Formula	126,057	126,057	-
MDRA Flood Claim(MMAH)	183,997	-	183,997
Municipal Tax Mitigation Payment	136,406	68,203	68,203
ICIP Dorion Road Provincial Funding	132,330	132,330	-
ICIP Dorion Road Federal Funding	238,219	238,219	-
MTO Connecting Link Funding - Main St	269,389	269,389	-
MOI - HSWS	235,968	235,968	-
MTO - Pothole Program	38,000	38,000	-
NOHC - Curling Club & FC	303,256	303,256	-
Voyageur Days Grant Funding	55,000	70,000	(15,000)
MTO - Connecting Link - Bridge	78,884	78,884	-
Fisheries & Oceans Funding	-	-	-
Other Revenue/Grants	23,929	23,929	-
Total Grants	**3,039,613**	**2,802,413**	**237,200**
TAX & PAYMENTS IN LIEU			
Regular Levy (Mun Only)	2,479,342	2,479,342	(0)
No Support Levy	-	-	-
Canada Post(PIL)	8,296	8,296	-
Ontario Hydro(PIL)	2,508	2,508	-
L.C.B.O.(PIL)	10,750	10,750	-
Power Dam Special Payment	11,834	11,834	0
Total tax and Payments in-lieu	**2,512,730**	**2,512,730**	**0**
GENERAL GOVERNMENT REVENUE			
Food Recyclers	1,651	-	1,651
On Taxes(Interest)	261,642	150,000	111,642
Photocopies	178	-	178
MFIPPA Requests	97	-	97
Tax Certificates	2,080	1,125	955
Land/Property Tax Sales	4,500	15,000	(10,500)
Total General Gov't	**270,147**	**166,125**	**104,022**

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
PROTECTIVE SERVICES			
Fire			
Fire Department Revenue(Highway Calls)	85,324	48,750	36,574
Commercial/Residential Inspections	-	1,688	(1,688)
Fire Permit Fees	5,772	4,500	1,272
Donation Revenues	500	-	500
Corporate Funding - Otther Assistance	20,407	10,000	10,407
One-time donation - Fire Association	10,000	10,000	-
By-Law			
Lottery Licence - Bingo	1,695	1,500	195
Lottery Licence - Raffle	1,195	900	295
Refreshment Vehicle Lic.	1,300	900	400
Hawkers & Peddlers Lic.	-	19	(19)
Taxi Licences	920	563	358
Parking Infractions	60	-	60
By-Law Infractions	-	375	(375)
Prov Offences Net Rev	7,026	4,500	2,526
Dog Tags	949	750	199
Property Clean-up Fees	(32)	1,125	(1,157)
Building			
Building Permit Fees	11,081	6,375	4,706
Demolition Permit Fees	-	75	(75)
Legal Inq (Build)	75	-	75
Total protective services	**146,272**	**92,019**	**54,254**
PUBLIC WORKS			
Scrap Metal Revenue	6,073	7,125	(1,052)
Commercial Open Charge Fees	5,130	3,000	2,130
Proceeds of Disposal of Assets	180	-	180
Total Public Works	**11,383**	**10,125**	**1,258**
ENVIRONMENTAL SERVICES			
Landfill			
Landfill Shared Services Revenue	105,113	91,800	13,313
Landfill Tipping Fees (Rev)	63,124	67,500	(4,376)
Recycling Depot	3,897	2,625	1,272
Recycling			
Electronic Depot Revenue	485	1,125	(641)
Water			
On Water & Sewages(Interest)	11,813	13,500	(1,687)
Billings - Flat Rate	565,870	562,369	3,501
Billings - Metered	71,751	69,499	2,252
Billings - Frontage	1,079	1,072	7
Billings - Swimming Pools	1,877	4,000	(2,123)
Billings - Sewer Surcharge	464,666	463,425	1,241
Open/Close Water	3,675	3,000	675
Service Line Warranty Revenue	624	375	249

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Waterfront			
Launching Fees (Daily)	1,278	975	303
Slip Rentals (Docking)	17,884	13,620	4,264
Launching Fees (Seasonal)	310	300	10
Total Environmental Services	**1,313,444**	**1,295,185**	**18,259**
HEALTH SERVICES			
Cemetary	**3,895**	**3,000**	**895**
Parks & Rec	-		
Hall Rentals	6,987	7,500	(513)
Ice Rentals	33,189	27,000	6,189
Floor Rentals	157	225	(68)
Other Misc. Revenue(Particpation Grant)	285	-	285
Insurance for Recreation Rentals	325	-	325
Public Skating	382	-	382
Advertising Revenue	-	-	-
Mattawa Sports & Fitness Revenue	7,380	5,850	1,530
Ballfield Rental	-	300	(300)
User Agreements	-	-	-
Fitness Centre Membership Revenue	24,912	26,250	(1,338)
Health Card Revenues - Service Ontario	510	-	510
MTO Revenues	65,401	65,402	(1)
Summer Student- Rec Federal	-	7,392	(7,392)
FedEx	-	75	(75)
Summer Student - Rec Prov	-	15,136	(15,136)
Youth Program Revenues and Registrations	15,500	15,000	500
Voyageur Days Wristband Sales	157,267	216,025	(58,758)
Voyageur Days Bar Sales	94,949	145,000	(50,051)
Voyageur Days Vendors Permits	6,700	6,800	(100)
Voyageur Days Merchandise Sales	2,090	1,475	615
Voyageur Days Sponsorship	60,801	15,000	45,801
Voyageur Days Youth Program Revenues	1,180	-	1,180
V-Days Camping	1,125	5,700	(4,575)
Total Parks & Rec:	**479,141**	**560,130**	**(80,988)**
Total HEALTH SERVICES:	**483,037**	**563,130**	**(80,093)**
PLANNING AND DEVELOPMENT			
Committee Of Adjustment Fees		750	(750)
Rezoning Fees		750	(750)
Total Planning and Development	**-**	**1,500**	**(1,500)**
Total REVENUE:	**7,801,942**	**7,469,076**	**332,866**

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
EXPENDITURES			
GENERAL GOVERNMENT			
Council Renumeration	57,342	66,059	8,717
Mayor - Raymond A. Belanger	10,741	11,250	509
Counc. - Loren Mick	-	375	375
Counc. - Laura Ross	1,662	1,125	(537)
Counc. - Garry Thibert	111	131	21
Counc. - Fern Levesque	207	-	(207)
Counc. - Lorne Mick	-	1,500	1,500
Deputy Mayor - M. Gardiner	-	131	131
Counc - S. Bigelow	-	1,500	1,500
Special Donations	2,000	750	(1,250)
Credit/Debit Transaction Fees	13,067	13,500	433
Bank Service Charges	4,652	6,000	1,348
Month-End Transit Clearing Acct	(0)	-	0
Taxes Written Off	15,082	3,750	(11,332)
Property Assessment	21,806	21,806	(1)
Tax Rebates	3,911	3,000	(911)
Full Time - Office	484,153	298,136	(186,016)
Staff Events	-	3,000	3,000
U.I.C.(F.T.)	7,278	7,667	390
C.P.P.(F.T.)	17,078	16,334	(744)
Omers	28,092	27,047	(1,045)
Ontario Health Tax	6,692	7,225	533
WSIB	3,684	11,443	7,758
Employee Health Benefits	35,724	50,973	15,249
Clothing	-	1,869	1,869
Capital Purchases (G.G.)	1,702	-	(1,702)
Townhall Renovations	15,533	10,000	(5,533)
IT Contracted Services	7,154	7,500	346
Hardware/Software Supplies	1,190	7,500	6,310
Financial Software Annual License	8,439	15,000	6,561
Software Upgrading	283	375	92
Program/Computer Repairs	576	-	(576)
Website Expenses	7,238	7,500	262
Town App	1,895	1,425	(470)
Telephone General	8,881	12,900	4,019
Postage	4,080	6,225	2,145
Photocopier Costs	2,857	7,763	4,905
Equipment/Furniture	5,382	750	(4,632)
Internet	9,358	7,875	(1,483)
Insurance	142,486	145,000	2,514
Advertising & Subscriptions	2,261	15,000	12,739
Office Supplies	6,815	9,000	2,185

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Interest on Line of Credit	-	-	-
Auditor's Fees	13,280	20,000	6,720
Legal Fees	14,900	7,500	(7,400)
Human Resources Consultants	8,756	7,500	(1,256)
Integrity Commissioner Investigations	275	-	(275)
Meeting Expenses	620	1,875	1,255
Health & Safety	-	1,875	1,875
Conferences/Training Expenses	2,691	8,500	5,809
Travel	816	1,125	309
Registration Fees	1,441	2,250	809
Building Maintenance	9,948	7,875	(2,073)
Heat	6,326	2,850	(3,476)
Hydro	3,256	2,925	(331)
Janitors Supplies	690	450	(240)
Office Cleaning	4,450	4,725	275
Elections	2,410	2,500	90
Association Dues	3,234	3,000	(234)
Public Receptions	-	188	188
Capital Asset Management Expenses	-	4,500	4,500
Cemetery	764	750	(14)
Misc Expenses	1,582	1,125	(457)
Flood Emergency(Capital Costs)	237,638	-	(237,638)
Total GENERAL GOVERNMENT:	**1,252,485**	**889,895**	**(362,590)**
PROTECTION OF SERVICE			
Books & Material	-	375	375
Fire Truck(Reserve)	-	3,491	3,491
Salary Chief	64,798	67,976	3,178
Salary Deputy	8,895	9,000	105
Volunteer Firefighters	49,211	69,000	19,789
Standby Security	18,645	-	(18,645)
U.I.C.	3,144	2,384	(760)
C.P.P.	6,493	5,079	(1,414)
Omers	6,956	670	(6,286)
Ontario Health Tax	2,763	2,247	(516)
Worker'S Comp	1,121	3,558	2,437
Employee Health Benefits	8,325	15,851	7,525
Clothing Allowance	254	6,072	5,818
Yearly Medical/Hep B	420	375	(45)
\D\ License	1,193	1,875	682
Capital Expenditues	40,795	40,975	180
Repairs To Building	8,051	1,125	(6,926)
Fire Truck	1,719	375	(1,344)
IT Services	766	1,013	247
Telephone	1,574	1,425	(149)
Fire Hall Internet	2,207	2,250	43

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Insurance	13,950	4,875	(9,075)
Advertising & Subscriptions	934	244	(690)
Supplies	1,249	1,875	626
Fire Scene Costs	63	-	(63)
Health & Safety	-	300	300
Training Costs(Chief & Deputy)	-	1,313	1,313
CPR/First Aid Training	-	900	900
Training Costs (Firefighters)	5,980	3,750	(2,230)
Fire Dept - Training Grounds	-	1,875	1,875
Mileage	1,873	-	(1,873)
Food/Lodging	4,016	375	(3,641)
Material	204	-	(204)
Fire Hall Maintenance	2,668	3,750	1,082
Heat	3,393	3,750	357
Hydro	5,663	3,675	(1,988)
Supplies for Fire Hall	656	375	(281)
Equip Maint	2,588	1,875	(713)
Equip Supplies	6,595	3,750	(2,845)
Equipment - capital	21,148	-	(21,148)
S.C.B.A. Breathable Air	17,211	17,043	(168)
S.C.B.A. Apparatus	336	-	(336)
Bell Tower Lease Payment	1,800	630	(1,170)
911 Dispatch Service Fees	4,325	2,625	(1,700)
Bunker Gear Repairs/Maint	877	1,875	998
Equip Chief & Firefighters	4,057	12,000	7,943
Paging System Maint	-	3,450	3,450
Radio License Renewal	1,762	315	(1,447)
Boat Trailer	2,368	-	(2,368)
Repairs & Maint(2015 Rescue Van)	7,819	3,750	(4,069)
Gas & Oil (2015 Rescue Van)	947	1,013	65
Repairs & Maint (2016 HME Silverfox)	6,174	3,750	(2,424)
Gas & Oil (2016 HME Silverfox)	1,814	2,325	511
Repairs & Maint (2004 Freightliner)	7,630	2,325	(5,305)
Gas & Oil (2004 Freightliner)	1,129	750	(379)
Fire Utilitis Spec F350 Repairs & Maint	10,052	7,162	(2,890)
Fire Utilities Spec F350 Gas & Oil	612	-	(612)
Gas & Oil	-	150	150
Repairs and Maint (FD 2004 Econoline)	259	-	(259)
Diesel and Oil - E350	-	1,613	1,613
Financing - F150 - Fire Chief	1,753	1,800	47
Maintenance-Fire Chief Truck	474	525	51
Gas & Oil - Fire Chief Truck	3,298	3,900	602
Total Protection Services:	**373,008**	**334,796**	**(38,212)**
Building & By-Law			
Deputy CBO Contracted Services	4,048	1,500	(2,548)

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Postage	6	-	(6)
Advertising	190	-	(190)
Office Supplies	-	75	75
Association Dues	644	488	(157)
U.I.C.	1,236	1,527	291
C.P.P.	3,097	3,253	155
Omers	5,169	5,387	217
Ontario Health Tax	1,064	1,439	375
Worker'S Comp	614	2,279	1,665
Insurance	1,543	-	(1,543)
Travel(Food & Lodging)(By-lLaw)	444	75	(369)
Computer Hardware Expenses	-	113	113
Clothing	-	372	372
Repairs & Maint - Ford Escape	206	750	544
Gas & Oil - Ford Escape	548	450	(98)
Police Services Board	6,292	2,550	(3,742)
Enforcement Officer	54,183	61,018	6,835
School Guard Wages	5,615	10,500	4,885
Employee Health Benefits	8,293	10,151	1,858
Cell Phone	284	300	16
Postage	70	94	23
Advertising	139	60	(79)
Conferences/Training Expenses	99	375	276
Association Fees	182	135	(47)
Emergency Management Costs	-	41	41
Contracted Services - Property Clean Up	-	375	375
Total Building & By-Law:	**93,967**	**103,304**	**9,338**
Conservation Authority			
Requisition(Conservation Authority)	9,417	9,475	58
Total Conservation Authority:	**9,417**	**9,475**	**58**
Policing			
OPP Group of Four Contract	484,191	484,191	(0)
Total Policing:	**484,191**	**484,191**	**(0)**
Total PROTECTION OF SERVICE:	**960,583**	**931,766**	**(28,816)**
TRANSPORTATION SERVICES			-
Public Works Staff	270,431	305,448	35,017
Public Works Supervisor	33,231	45,675	12,444
Employee Health Benefits	41,828	64,068	22,240
Clothing Allowance	4,022	2,350	(1,672)
Capital Purchases	748	26,250	25,502
Computer Supplies	-	75	75
IT Services/Hardware & Software	1,404	188	(1,216)
Telephone	1,004	1,125	122
Internet	687	546	(141)
Office Supplies	828	1,275	447

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Health & Safety	9,222	750	(8,472)
Roads Courses And Training	1,778	1,125	(653)
Heat	5,770	3,150	(2,620)
Hydro	3,653	3,375	(278)
Garage Supplies	10,963	4,125	(6,838)
Garage Maintenance & Materials	13,177	5,250	(7,927)
Heating Equipment Rental Fees	2,084	1,350	(734)
Small Equipment Repairs & Maint	257	375	118
Small Equipment Gas & Oil	38	75	37
Small Equipment Maintenance	-	525	525
Supplies for Equipment	-	375	375
Dyed Diesel	18,962	15,000	(3,962)
Clear Diesel	15,365	11,250	(4,115)
Radio License Renewal	-	431	431
Radio System Repairs & Maint	-	675	675
Association Fees	75	563	488
U.I.C.	7,726	9,638	1,912
C.P.P.	19,396	20,530	1,134
Omers	25,597	33,995	8,398
Ontario Health Tax	6,720	9,081	2,361
Worker'S Comp	4,766	14,383	9,617
Water Dist Cert (MM-Payroll)	-	113	113
Director of Community Services	32,379	33,988	1,609
Financing charge - F150	1,565	1,763	197
Travel/Meals/Recognition	404	375	(29)
Total PW Admin:	**534,080**	**619,257**	**85,177**
Machinery			
Repairs & Maint(Grader) GR-01	5,355	7,500	2,145
Repairs & Maint(Backhoe) BH-01	6,026	1,875	(4,151)
Repairs & Maint:MT5 Trackless MT-01	3,953	2,250	(1,703)
Repairs & Maint (Packer)	3,654	225	(3,429)
Repairs & Maint (Steam Jenny)	-	1,125	1,125
Repairs & Maint(Sweeper) SW-01	9,284	4,500	(4,784)
Repairs & Maint(17 Freightliner) T-05	17,374	4,500	(12,874)
Repairs & Maint(01 Freightliner) T-01	7,255	6,375	(880)
Repairs & Maint (2012 Ford F150) Unit #	683	1,350	667
Gas & Oil (2012 Ford F150) Unit #T-08	5,448	1,350	(4,098)
Repairs and Maint(2019 F-150 T-03)	3,183	1,125	(2,058)
Gas and Oil(2019 F150 T-03)	764	1,125	361
Repairs & Maint(2019 F150 T-04)	11,008	1,125	(9,883)
Gas & Oil(2019 F150 T-04)	4,932	2,625	(2,307)
Gas & Oil (Mt5 Trackless)	-	563	563
2023 OILC Debenture Financing - Loader	3,096	3,248	152
2024 Debenture Financing - Grader	9,063	8,672	(392)
Repairs & Mtnce - CAT Loader	2,215	1,875	(340)

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Total Machinery:	**93,294**	**51,407**	**(41,887)**
Roads			
Repairs Material	3,551	3,750	199
Culvert Material	464	2,625	2,161
Patch Material	11,074	7,500	(3,574)
Resurfacing Material	-	39,750	39,750
Shoulder Maint Material	-	1,500	1,500
Curbs & Gutters Material	-	3,375	3,375
Signs & Safety Material	1,536	1,125	(411)
Sanding & Salting Material	22,500	22,500	0
Contracted Services(Snow Removal)	60	-	(60)
OILC Financing - HWy 17 Debenture	5,555	2,991	(2,564)
Total Roads:	**44,740**	**85,116**	**40,376**
Street Lighting			
Street Lighting - Hydro	10,533	18,750	8,217
Street Lighting - Parts	3,069	-	(3,069)
Street Lighting-Contract Serv	6,977	-	(6,977)
Total Street Lighting:	**20,578**	**18,750**	**(1,828)**
Total TRANSPORTATION SERVICES:	**692,693**	**774,530**	**81,837**
ENVIRONMENTAL SERVICE			
Sewer			
Lagoon Property Pils	5,415	4,125	(1,290)
Capital(Sewers Electrical)	-	37,500	37,500
Sewage Lift Station Capital	169,419	200,000	30,581
Repairs & Maint	797	-	(797)
Hydro	31,962	38,625	6,663
Bell Line	589	563	(26)
Contracted Services	-	750	750
Hydro For Pumping Stations	12,213	11,250	(963)
Contracted Services	-	2,625	2,625
Waste Water Empl Certs (Payroll)	-	375	375
Total Sewer:	**220,395**	**295,813**	**75,418**
Recycle & Garbage			
Garbage Collection Per Contract	126,194	126,194	(0)
Hazardous Waste Disposal(North Bay)	4,645	3,225	(1,420)
Recycling Collection Per Contract	4,250	-	(4,250)
Contracted Services - Processing	3,732	15,000	11,268
Total Recycle & Garbage:	**138,821**	**144,419**	**5,598**
Landfill Operations			
TO LANDFILL RESERVE (TIP FEES)			
Insurance	9,755	6,500	(3,255)
Legal Fees(Landfill)	121,935	8,250	(113,685)
Engineering (Landfill)	24,203	18,750	(5,453)
Testing (Landfill)	31,968	27,750	(4,218)
Landfill Maintenance Contract	172,409	156,609	(15,800)

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Materials for Landfill	62,034	18,750	(43,284)
Contracted Services(Landfill)	2,544	26,250	23,706
Landfill Buffer Taxes	1,776	1,350	(426)
Landfill Bin Rental	-	2,250	2,250
Office Supplies (landfill)	1,501	75	(1,426)
Total Landfill Operations:	**428,126**	**266,534**	**(161,592)**
Water Operations			
Contracted Services(OCWA)	247,156	234,990	(12,166)
Capital Purchases(Water)	5,532	37,500	31,968
Telephone	854	1,125	271
After Hours Emergency Number Fees	-	750	750
Office Supplies & Postage	128	150	22
Courses And Training	1,404	-	(1,404)
Bell Line(Telephone)	-	53	53
Repairs & Maint	4,834	375	(4,459)
Materials(Water)	54	5,625	5,571
Contract Services (Water Digs)	10,494	22,500	12,006
Material	-	1,500	1,500
Contracted Services	-	7,500	7,500
Reservoir Hydro	793	1,125	332
Contracted Services (Reservoir)	1,564	-	(1,564)
Hydrants(Material)	-	5,625	5,625
Hydro For Water Pumps	69,045	65,250	(3,795)
Water Station Internet Charges	632	1,538	905
Contracted Services(Waterworks Ops)	797	-	(797)
Roof Repairs/Maintenance	293	-	(293)
Water Dist Empl Certs (Payroll)	1,800	2,513	713
CPR Lease Payment for Water Lines	2,972	2,025	(947)
Contracted Services	-	3,375	3,375
Hydro(Shore Power)	1,107	1,200	93
Gen Supplies	179	900	721
Gen Maint	140	1,875	1,735
Slips (Docks)	-	7,500	7,500
Material(Docks)	650	18,750	18,100
Pump Out (Sewage)	560	1,313	753
Total Water Operations:	**350,987**	**425,055**	**74,068**
Total ENVIRONMENTAL SERVICE:	**1,138,329**	**1,131,821**	**(6,508)**
RECREATION & CULTURAL SERVICES			
Info Centre			
Full Time	68,411	50,981	(17,430)
Employee Health Benefits	7,919	13,533	5,614
IT Services/Hardware & Software	1,108	263	(845)
Telephone	-	225	225
Internet Costs	762	619	(144)
Advertising & Subscriptions	517	188	(330)

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Office Supplies	2,993	150	(2,843)
Building Maintenance	5,786	2,250	(3,536)
Heat	1,301	1,050	(251)
Hydro	2,341	2,475	134
Janitorial Supplies	45	338	292
Grounds Maintenance	-	375	375
Statues - Repairs & Maintenance	-	375	375
Part Time	8,132	8,132	(1)
E.I.	1,747	2,036	289
C.P.P.	4,297	4,337	40
Benefit allocation	(2,728)	- 11,007	(8,279)
Omers	5,209	7,181	1,972
E.H.T.	1,499	1,919	419
Worker'S Comp	1,118	3,038	1,920
Office Expenses\Health Card	41	-	(41)
Clothing	-	497	497
Total Info Centre:	**110,498**	**88,950**	**(21,548)**
Parks			
Hydro(Splashpad/Timmins Park)	226	375	149
Splashpad/Timmins Park Maint	4,024	563	(3,462)
Total Parks:	**4,250**	**938**	**(3,313)**
Arena			
Youth Program & Canada Day	14,854	12,000	(2,854)
Financing charge - GMC Sierra	356	332	(25)
Recreation Staff	149,233	158,060	8,826
Student Wages	12,845	3,102	(9,743)
Recreation Supervisor	45,740	47,983	2,243
Director of Community Services	32,419	33,988	1,569
Employee Health Benefits	29,954	38,978	9,025
Clothing Allowance	1,436	1,430	(6)
Mike Rodden Arena Capital	6,789	-	(6,789)
IT Services/Hardware & Software	899	6,975	6,076
Telephone	859	375	(484)
Internet Costs	1,472	1,425	(47)
Advertising & Subscriptions	1,113	375	(738)
Office Supplies	1,299	1,500	201
Health & Safety	328	900	572
Membership Fees	333	1,125	792
Ice Resurfacer Maint	1,985	5,250	3,265
Ice Plant Maint	8,419	7,500	(919)
Arena Maintenance	32,213	26,250	(5,963)
Heat	15,908	12,188	(3,720)
Hydro	33,532	39,750	6,218
Janitor'S Supplies	2,104	1,988	(116)
General Supplies	2,493	3,000	507

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
Fire Alarm Monitoring/Elevator	2,570	1,875	(695)
Equip Maintenance	-	750	750
Repairs & Maint 2022 GMC Sierra	409	1,875	1,466
Gas & Oil 2022 GMC Sierra	2,782	2,775	(7)
Association Fees	142	75	(67)
Recreation Expenses(Memorial Benches)	(534)	1,125	1,659
Hydro	304	375	71
Ballfield Maintenance	278	750	472
Main St & Green Area Maintenance	23,144	24,000	856
Hot Water Tank Rental (Museum)	57	600	543
Hydro (Museum)	4,440	5,250	810
Maintenance(Museum)	858	563	(295)
Tourism Promotion	-	2,325	2,325
U.I.C.	7,340	5,863	(1,478)
C.P.P.	15,643	12,490	(3,154)
Benefit allocation	2,728	11,007	8,279
Summer students	78,848	78,848	-
Omers	15,047	20,682	5,635
Ontario Health Tax	6,362	5,525	(836)
Worker'S Comp	4,788	8,750	3,963
Printer/Hardware/Software Maint	326	-	(326)
Insurance	1,543	375	(1,168)
Materials/Supplies/Rep MaintFood Bank)	-	375	375
Youth Minor Ball Exp	-	1,875	1,875
Youth Minor Ball Hockey Expenses	-	450	450
Fitness Classes		(2,100)	(2,100)
Inservice Courses/Workshops	-	(568)	(568)
Travel/Meals/Recognition	1,251	-	(1,251)
Total Arena:	**564,907**	**590,381**	**25,474**
Curling Club			
Capital Purchases for Fitness Centre	460,341	404,341	(56,000)
Maintenance	2,661	1,125	(1,536)
Heat/Heating Equipment	5,592	4,875	(717)
Hydro	10,254	10,500	246
General Expenses	-	375	375
Telephone	254	563	309
Internet	1,047	469	(578)
Lease	(15,000)	(15,000)	-
Total Curling Club:	**465,149**	**407,247**	**(57,902)**
Total RECREATION & CULTURAL SERVICES:	**1,144,805**	**1,087,515**	**(57,289)**
PLANNING & DEVELOPMENT			
Planning & Zoning	-	1,875	1,875
LTC Home Property Purchase	10,000	10,000	-
LTC Home Construction	17,333	15,750	(1,583)
RVS Building Maintenance	463	3,750	3,287

TOWN OF MATTAWA

Exhibit 3

Quarterly Results, Sep 30, 2026

Details of Revenue and Expenditures

Account Description	Sep 30, 2026	Budget YTD	Variance
RVS Building Insurance	14,479	9,750	(4,729)
RVS Legal fees	-	2,937	2,937
Seniors Housing Debt Repayments	59,662	59,662	(0)
Blue Sky Corp/CGIS	9,972	14,000	4,028
Capital Expenditures - Dorion	125,327	125,327	0
Tourist Promotion	-	375	375
Project Management Fee - Brook St	327,733	327,733	(0)
Project Management - Municiapl Landbank	37,551	37,500	(51)
Project Management Fee - CP Trestle	716	-	(716)
Project Management - Main St Con Link	118,736	118,736	0
Project Management-MB Bridge - Con Link	87,649	87,649	0
Official Plan Consulting Fees	27,241	27,241	0
Capital Project Financing	14,813	30,558	15,745
Total Planning & Development	**851,674**	**872,843**	**21,169**
SOCIAL SERVICES			
Mattawa Hospital Recruitment Contributio	13,770	13,770	0
Health Unit Levy	54,000	54,000	0
DNSSAB Levy	196,226	196,226	(1)
Casselholme Levy	51,418	51,418	0
Golden Age Requisition	6,900	6,900	-
Total Social Services	322,313	322,313	0
SPECIAL EVENTS			
Voyageur Days			
Voyageur Days Entertainment	291,015	313,451	22,436
Voyageur Days Bar Expenses	58,915	74,206	15,291
Voyageur Days Merchandise Expenses	1,177	1,200	23
Voyageur Days Marketing Expenses	14,875	5,000	(9,875)
Voyageur Days Grounds Expenses	46,298	48,100	1,802
Voyageur Days Misc Expenses	806	6,043	5,237
Voyageur Days Insurance	2,371	4,000	1,629
Voyageur Days Accommodation	7,620	8,000	380
Total Voyageur Days:	**423,077**	**460,000**	**36,923**
Total EXPENDITURES:	**6,785,958**	**6,470,683**	**(315,275)**
SURPLUS	**1,015,984**	**998,393**	**17,591**

ACTION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: DEXTURE SARRAZIN, DIRECTOR OF COMMUNITY SERVICES

TITLE: RFP CS-2026-10-01 – GARBAGE COLLECTION SERVICES CONTRACT (EVALUATION, SCOPE REVISION & FINANCIAL ANALYSIS)

DATE: MONDAY NOVEMBER 23, 2026

REPORT NO: 26-47R

BACKGROUND:

The current garbage collection contract expires December 31, 2026. The Corporation of the Town of Mattawa issued Request for Proposals **CS-2026-10-01** to solicit competitive bids for comprehensive waste collection and hauling services to the Mattawa Landfill Site (1161 Richards Road, Township of Papineau-Cameron). The base contract term runs for three (3) years commencing **January 1, 2027, and ending December 31, 2029**, with the option for a three-year extension.

ANALYSIS AND DISCUSSION:

- **Initial RFP Scope (Closed November 6, 2026, 12:00 PM EST):**
  - **Residential Collection:** Curbside pickup serving approximately 1,000 households concentrated over 20 km of paved urban roads (weekly from May 1 to October 31; bi-weekly from November 1 to April 30; 39 collections per year).
  - **Commercial Collection:** Dedicated servicing for approximately 30 commercial establishments (twice-weekly collection year-round; 104 collections per year).
  - **Public Receptacles & Facilities:** Servicing of municipal locations and publicly accessible waste containers (5 pickups per week in summer; 3 pickups per week in winter), including contractor-supplied garbage bags and liners.

- **Scope Addendum (Issued November 6, 2026; Closed November 10, 2026, 12:00 PM EST):**
  - As a cost reduction measure and the fact that the town is capable of servicing public receptacles via staff, following initial bid opening, staff issued a scope adjustment notice removing year-round servicing of **15 public garbage receptacles** (Fraggle Rock Beach, Mattawan St & Poplar St waterfront, Info Centre, Lions Club Waterfront Park, Champlain Movie Theatre, Annie's Park, Town Hall, Timmins Park, Corner of Main and Bangs St, Boat Launch, Marina Washrooms, Explorers Point Gazebo, Mattawa Island x2, Dufoe Park, and Arena Ball Diamond) and aligning **6 municipal buildings** (Town Hall, Fire Hall, Mike Rodden Arena, Mattawa Travel Information Centre, Mattawa Museum, and Water Treatment Plant) with the standard residential collection schedule.
  - All three proponents submitted revised financial proposals reflecting this reduced scope.

To preserve commercial confidentiality during public deliberation, proponents are anonymized in this public report as **Contractor A**, **Contractor B**, and **Contractor C**. Full vendor identities and proprietary submission records are available for Council review in Closed Session pursuant to the *Municipal Act, 2001*.

Mandatory Submission Compliance Audit

Submissions were audited against the eight (8) mandatory requirements outlined in Section 4 of RFP CS-2026-10-01. Prior to scoring, Staff confirmed two administrative parameters:

1. **Insurance Verification:** Contractor A/B/C verified compliant **$5,000,000 per occurrence / $10,000,000 aggregate** Commercial General Liability coverage.
2. **EASR / Environmental Registration:** Because full Environmental Activity Sector Registry (EASR) registration is not an immediate provincial enforcement requirement until 2028, Staff accepted proof of active EASR application submission in satisfaction of the environmental registry requirement.

Mandatory Requirement	Contractor A	Contractor B	Contractor C
1. Completed Financial Proposal Form	**Pass** ($618,490.23 revised 3-yr total excl. HST)	**Pass** ($483,500.00 revised 3-yr total excl. HST)	**Pass** ($472,500.00 revised 3-yr total excl. HST)
2. $5,000,000 Liability Insurance (Naming Town)	**Pass** ($5M Occurrence / $10M Aggregate CGL & $5M Auto)	**Pass** ($5M Occurrence / $10M Aggregate CGL)	**Pass** ($5M Occurrence / $10M Aggregate CGL)
3. Valid WSIB Clearance Certificate	**Pass** (Good standing; Waste Collection classification)	**Pass** (Good standing; Site Prep classification)	**Pass** (Good standing; Civil Engineering classification)
4. Environmental Approval (ECA / EASR)	**Pass** (Active)	**Pass** (Pending approval)	**Pass** (Active)
5. Primary & Backup Fleet Details + Photos	**Pass**	**Pass**	**Pass**
6. Health & Safety Policy & Procedures	**Pass** (Corporate H&S Policy Statement & system)	**Pass** (Dedicated waste collection H&S manual & forms)	**Pass** (Employee H&S handbook & workplace policies)
7. Operational Breakdown Contingency Plan	**Pass** (Dedicated backup compactor, regional depot, relief drivers, same/next-day recovery)	**Pass** (Auxiliary compactors, in-house shop & technician, route adjustments)	**Pass** (Proposes pickup truck and open dump trailer upon breakdown; back-up lacks compaction capability)

Mandatory Requirement	Contractor A	Contractor B	Contractor C
8. Min. 2 References (Similar Scale Collection)	**Pass**	**Pass**	**Pass**
Compliance Strategy	**Pass**	**Pass**	**Pass**

FINANCIAL CONSIDERATIONS

Financial Comparison (Original vs. Revised Scope)

All dollar figures below exclude 13% HST:

Table A: Original RFP Scope (Includes 15 Public Receptacles & Municipal Buildings)

Proponent	Year 1 (2027)	Year 2 (2028)	Year 3 (2029)	3-Year Total (Excl. HST)	Extra Hourly Rate
Contractor A	$249,164.04	$256,638.96	$264,338.13	**$770,141.14**	$165.12 / hr
Contractor B	$175,300.00	$182,300.00	$189,300.00	**$546,900.00**	$225.00 / hr
Contractor C	$155,000.00	$160,000.00	$165,000.00	**$480,000.00**	$75.00 / hr

Table B: Revised Scope (Excludes Public Receptacles; Municipal Buildings on Residential Schedule)

Proponent	Year 1 (2027)	Year 2 (2028)	Year 3 (2029)	3-Year Total (Excl. HST)	Scope Removal Savings	Extra Hourly Rate
Contractor A	$200,100.37	$206,103.38	$212,286.48	**$618,490.23**	-$151,650.91 (-19.7%)	$165.12 / hr
Contractor B	$155,000.00	$161,000.00	$167,500.00	**$483,500.00**	-$63,400.00 (-11.6%)	$200.00 / hr
Contractor C	$152,500.00	$157,500.00	$162,500.00	**$472,500.00**	-$7,500.00 (-1.6%)	$75.00 / hr

Fuel Surcharge Exposure Analysis (Section 2.6)

Section 2.6 of the RFP establishes a symmetrical fuel price adjustment clause triggered only if local retail diesel prices experience a **sustained change over 3 consecutive months exceeding $0.10 per litre** above or below the contract start baseline. Minor daily pump fluctuations result in zero adjustment.

Based on Mattawa's collection route profile (~10,000 litres/year for locally staged trucks; ~15,000 litres/year for regionally dispatched trucks), annual budgetary exposure across sustained diesel price increases is modeled below:

Sustained Market Diesel Shift	Net Change Above $0.10/L Deadband	Contractor A (~15,000 L/yr)	Contractor B & C (~10,000 L/yr)
+$0.20 / Litre (Moderate Spike)	+$0.10 / L	+$1,500 / yr (+0.7% of Y1)	+$1,000 / yr (+0.6% – 0.7% of Y1)
+$0.30 / Litre (Significant Spike)	+$0.20 / L	+$3,000 / yr (+1.5% of Y1)	+$2,000 / yr (+1.3% of Y1)
+$0.40 / Litre (Severe Spike)	+$0.30 / L	+$4,500 / yr (+2.2% of Y1)	+$3,000 / yr (+1.9% – 2.0% of Y1)
+$0.60 / Litre (Extreme Energy Shock)	+$0.50 / L	+$7,500 / yr (+3.7% of Y1)	+$5,000 / yr (+3.2% – 3.3% of Y1)

Note: Conversely, if local retail diesel drops sustainably by more than $0.10/L over a 3-month quarter, equivalent credits are deducted from the Town's semi-monthly payments.

Evaluation of RFP Submissions (Official Scorecard)

Proposals were evaluated against the weighted criteria established in the RFP (50% Price, 25% Qualifications, Experience & References, 15% Fleet Sustainability, and 10% Compliance Strategy). The official evaluation matrix and committee notes are presented below:

Evaluation Criteria	Weight	Contractor A	Contractor B	Contractor C
Quote: 3-Year Contract (Excl. HST)	—	**$618,490**	**$483,500**	**$472,500**
Additional Hours Rate	—	$165.12 / hr	$200.00 / hr	$75.00 / hr
1. Price	50%	25.0 *(Note 1)*	45.0	47.5
2. Qualifications, Experience & References	25%	25.0	15.0 *(Notes 2, 3)*	15.0 *(Notes 2, 3)*
3. Fleet Sustainability	15%	15.0	10.0	7.5 *(Note 4)*
4. Compliance Strategy	10%	10.0	10.0	7.5 *(Note 5)*
TOTAL SCORE	**100%**	**75.0 / 100**	**80.0 / 100**	**77.5 / 100**

Evaluation Committee Notes:

1. The price is 30% higher than the other proponents.

2. No garbage collection references or relevant curbside collection experience provided.
3. Registered under the Environmental Protection Act (EPA / EASR); approval status requires verification prior to execution.
4. Primary fleet acceptable; back-up vehicle lacks compaction capability.
5. Minimal evidence provided for compliance and route tracking strategy.

Contract Structure Option: Phased Year 1 Award with Performance Gate

Should Council wish to accept **Year 1 pricing only** for 2027 ($200,100.37 excl. HST for Contractor A; $155,000.00 excl. HST for Contractor B; or $152,500.00 excl. HST for Contractor C) while conditioning **Years 2 (2028) and 3 (2029)** on formal performance measurement and municipal policy adjustments, the formal service agreement may be structured as a **one-year initial term with two one-year Town-held renewal options** at the submitted bid rates.

Progression to Year 2 and Year 3 would be subject to a formal annual performance review conducted by the Director of Community Services prior to **October 31, 2027**, evaluating:

1. **Route Completion & Timeliness KPIs:** 100% adherence to scheduled residential, commercial, and municipal facility pickup days, with missed collections resolved within 24 hours.
2. **Fleet Reliability:** Absence of recurring mechanical delays or service interruptions as defined under Section 2.5 of the RFP.
3. **By-Law & Route Reporting:** Consistent submission of route logs and weekly non-compliance reports to the By-Law Enforcement Officer or designate.
4. **Municipal Policy Alignment:** Evaluation of internal operational impacts resulting from the removal of the 15 public receptacles, alongside any tipping-fee or waste collection by-law updates.

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

RECOMMENDATIONS FROM STAFF:

Council Direction & Next Steps

Staff presents the complete compliance audit, deficiency summary, and evaluation scoring for Council's deliberation without a staff selection recommendation:

1. Council may move into **Closed Session** to review the confidential vendor identities and proprietary submission documents if required.
2. Council may provide direction to award RFP CS-2026-10-01 (Revised Scope) to **Contractor B** (Score: 80.0 / 100; $483,500.00 3-year total), **Contractor C** (Score: 77.5 / 100; $472,500.00 revised / $480,000.00 original 3-year total, subject to insurance endorsement and fleet conditions prior to execution), or **Contractor A** (Score: 75.0 / 100; $618,490.23 3-year total).
3. Council may direct Staff whether to execute the full **3-year term** or a **1-year initial term (2027) with performance-conditioned options for Years 2 and 3**.

ACTION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: MIKE RODDEN ARENA

DATE: MONDAY NOVEMBER 23, 2026

REPORT NO: 26-48R

BACKGROUND

As documented in the asset management plan, the arena is in need of critical improvements as follows:

i) Roof repairs
ii) Ice making infrastructure
iii) HVAC and electrical infrastructure

ANALYSIS AND DISCUSSION:

i. *Arena Roof:*

A 2022 engineering report from WSP Canada Inc. indicated that the roofing infrastructure needed some fixes to ensure its long-term wellness. The report also indicated that excess snow be removed from the roof in the winter.

The later has been done but the recommended fixes to the truss brackets and such have yet to be done.

ii. *Ice Making Infrastructure:*

As previously reported to Council, the ice making infrastructure beneath the cement slab is well beyond its useful life. We were very fortunate this year that our repairs (breaking through the slab and capping leaking pipes) were successful.

The infrastructure is of an age that it could have total and catastrophic failure in making ice.

iii. *HVAC and Electrical Infrastructure*

The arena was erected in 1955 and during a recent visit, a representative of Jp2g, our engineers and planners of record, toured the arena and reviewed the roof and ice making infrastructure. He also had a look at our HVAC system and confirmed its agedness and the need to upgrade some of the electrical infrastructure.

Of the above 3, the roof is deemed as the most pressing because of the liability associated with a roof that is known to the Town as requiring repairs.

Ice making capacity is next as no ice = no arena season.
Lastly, the HVAC, even though it could stop working tomorrow, is ranked 3rd.

The Ontario Government has recently introduced funding for renovations to arenas and sports facilities under the Community and Sports Recreation Infrastructure Fund (CSRIF).

Under this fund, the province will provide a grant of 50% of eligible expenditures to a maximum of $1,000,000.

The submission deadline for the grant application is December 22, 2026.

FINANCIAL CONSIDERATIONS

Staff are proposing obtaining quotes for the roof repairs and the rebuilding of the ice making infrastructure. These will then be provided to Jp2g for inclusion with a funding application for which they'd be commissioned to complete.

Standard cost for a grant application completion by Jp2g is $15,000.

The town's share would be a 2027 cost and be budgeted accordingly if approved.

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa directs the CAO/Treasurer to submit a funding application under CSRIF with the assistance of Jp2g Consultants Inc.

ACTION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: MOUNTAINVIEW (AKA DORION ROAD) SUBDIVISION

DATE: MONDAY NOVEMBER 23, 2026

REPORT NO: 26-49R

BACKGROUND

Recently, the province announced a rare joint Federal & Provincial funding initiative aimed at Northern Ontario municipalities.

ANALYSIS AND DISCUSSION:

Labelled the *Non-Developmental Charge Municipalities Stream*, Canada and Ontario are each contributing $500 million to help municipalities that do not levy development fees build and renew critical growth-enabling infrastructure—such as roads, bridges, and water or wastewater systems—to support and protect housing supply.

Mattawa previously received funding to build a water reservoir. With a successful funding application under this program, Mattawa could develop the Mountainview subdivision with water and wastewater infrastructure. This would be the first step in making lots available to the public.

The maximum available funding per municipality if $20 million which would be funding 40% from Canada, 40% from Ontario and 20% by Mattawa.

The deadline to apply is December 2, 2026.

If approved, the program must start by September 30, 2027 and be completed by March 31, 2031.

FINANCIAL CONSIDERATIONS

The Mountainview project is expected to be in the $8 million range. At this cost level, the funding would be from:

Canada	$3,200,000
Ontario	3,200,000
Mattawa	1,600,00
Total	$8,000,000

The program runs for 42 months (3 ½ yrs). The town's share would be $457,000 per year. If financed at 5%, the cost would be $22,850 per year in interest.

Jp2g's assistance will be required with this assistance the cost for which will be $15,000.

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

RECOMMENDATION:

It is recommended that Council directs the CAO/Treasurer to prepare, with assistance from Jp2g Consultants Inc., a funding application for submission under the Non-Developmental Charge Municipalities Stream program.

DATE: MONDAY NOVEMBER 23, 2026 **11.1**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS Council was presented with Action Report # 26-45R during this regular meeting with a recommendation from staff to formally approve the report.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa formally approve report # 26-45R titled CAO Report on Actions Taken Under the Authority of Section 275(3) as presented by the CAO/Treasurer as part of By-law No. 26-16.

DATE: MONDAY NOVEMBER 23, 2026 **11.2**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS Council was presented with Action Report # 26-46R during this regular meeting with a recommendation from staff to formally approve the report.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa formally approve report # 26-46R titled 3rd Quarter Financial Report – September 30, 2026 as presented by the CAO/Treasurer.

DATE: MONDAY NOVEMBER 23, 2026 **11.3**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS Council was presented with Action Report # 26-48R during this regular meeting with a recommendation from staff to direct the CAO/Treasurer to submit a funding application.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa directs the CAO/Treasurer to submit a funding application under the Community and Sports Recreation Infrastructure Fund (CSRIF) and authorize the CAO/Treasurer to obtain assistance from Jp2g Consultants Inc on this application.

DATE: MONDAY NOVEMBER 23, 2026 **11.4**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS Council was presented with Action Report # 26-49R during this regular meeting with a recommendation from staff to direct the CAO/Treasurer to submit a funding application.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa directs the CAO/Treasurer to prepare and submit a funding application under the Non-Developmental Charge Municipalities Stream program and authorize the CAO/Treasurer to obtain assistance from Jp2g Consultants Inc on this application.

DATE: MONDAY NOVEMBER 23, 2026 **12.1**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS Council at their February 13th, 2023 regular meeting of Council implemented a Deputy Mayor within the Town of Mattawa; and

WHEREAS the current Governance Policy makes reference to a Deputy Mayor with no further direction on said position within the policy; and

WHEREAS the Governance Policy will be updated to further implement a Deputy Mayor resolution within the document once Council reviews it in its entirety.

THEREFOR BE IT RESOLVED THAT Council implements a Deputy Mayor within the Town of Mattawa Council and the position be given to the Councillor with the most votes in the municipal election.

AND FURTHER THAT Council appoints Councillor Mathew Gardiner as Deputy Mayor for the 2026-2030 term of Council.

DATE: MONDAY NOVEMBER 23, 2026 **12.2**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR ROBERT HARDWICK

SECONDED BY COUNCILLOR _____

WHEREAS November 8 is recognized as Indigenous Veterans Day, honouring the service and sacrifices of First Nations, Métis and Inuit veterans; and

WHEREAS November 11 is recognized as Remembrance Day, honouring those who have served and sacrificed in defence of Canada; and

WHEREAS the lowering of flags to half-mast is a recognized expression of remembrance and respect.

THEREFORE BE IT RESOLVED THAT Council direct municipal staff to establish a formal policy or procedure requiring all flags flown at municipal buildings and properties under the control of the Town of Mattawa to be lowered to half-mast annually on November 8th being Indigenous Veterans Day and November 11th being Remembrance Day.

AND FURTHER THAT the flags be flown at half-mast from sunrise to sunset on these dates, with appropriate arrangements made by municipal staff to ensure compliance each year.

DATE: MONDAY NOVEMBER 23, 2026 **12.3**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the Corporation of the Town of Mattawa recently experienced a sudden, unexpected and extraordinary flood disaster and has experienced incremental operating and capital costs.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa hereby requests the Minister of Municipal Affairs and Housing to activate the Municipal Disaster Recovery Assistance Program.

AND FURTHER THAT CAO/Treasurer Paul Laperriere is authorized to verify and attest to the accuracy of the claim.

DATE: MONDAY NOVEMBER 23, 2026 **12.4**

THE CORPORATION TOWN OF MATTAWA

MOVED BY MAYOR RAYMOND A. BÉLANGER

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa appoint Members of Council to the following Committees and Local Boards:

Mayor Raymond A. Bélanger to the Physician Recruitment Committee.

Councillor Mathew Gardiner to the Voyageur Multi-Use Trail System Board of Directors and the Landfill Advisory Committee;

Councillor Paul Lafreniere to the Mattawa Regional OPP Detachment Board and the North Bay-Mattawa Conservation Authority;

Councillor Rob Hardwick to the John Dixion Public Library Board;

Councillor Fern Levesque to the Canadian Ecology Centre;

Councillor Garry Thibert to the Mattawa and District Museum Board;

Councillor Patick Cookney to the Mattawa and Area Food Bank.

DATE: MONDAY NOVEMBER 23, 2026 **13.1**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Town of Mattawa adopt By-Law Number 26-19 which is a by-law to repeal By-law No. 24-11 Fire Protection Services Agreement with Ontario Power Generation.

THE CORPORATION OF THE TOWN OF MATTAWA

BY-LAW NUMBER 26-19

BEING a by-law to repeal By-law No. 26-11 Fire Protection Agreement with Ontario Power Generation.

WHEREAS Council approved and implemented By-law # 26-11 during their regular meeting on April 27, 2026 entering into a mutual agreement with Ontario Power Generation to provide fire services at the Otto Holden Dam; and

WHEREAS the Fire Chief for the Corporation of the Town of Mattawa received correspondence from the representation at Ontario Power Generation stating they no longer required the agreement in place.

NOW THEREFORE the Council of the Town of Mattawa enacts as follows:

1. **THAT** By-law No. 26-11 hereby be repealed.

2. **THAT** this By-law shall come into full force and effect upon the date of its passing.

READ A FIRST and SECOND TIME, this 23rd day of November, 2026.

READ THIRD TIME and FINALLY PASSED, this 23rd day of November, 2026.

Mayor	Clerk

DATE: MONDAY NOVEMBER 23, 2026 **16.0**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council proceed In Camera (Closed) session pursuant to section 239(2) of the Municipal Act, 2001, as amended at _____ p.m. in order to address the following:

- Item # 16.2 Mattawa Landfill Update and item # 16.3 Cassellholme Update under litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board;
- Item # 16.4 Personnel Matters Update under personal matters about an identifiable individual, including municipal or local board employees; and litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board.

DATE: MONDAY NOVEMBER 23, 2026 **17.1**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the regular meeting reconvene at _____ p.m.

DATE: MONDAY NOVEMBER 23, 2026 **19.1**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council adopt By-law 26-20 being a by-law confirming the proceedings of this meeting of Council dated November 23, 2026.

THE CORPORATION OF THE TOWN OF MATTAWA

BY-LAW NUMBER 26-20

BEING a by-law to confirm proceedings of Council of the Corporation of the Town of Mattawa at its meeting held on the 23rd day of November, 2026.

WHEREAS the Municipal Act, 2001, Section 5(1) provides that the powers of a municipal corporation are to be exercised by its Council;

AND WHEREAS it is deemed expedient that the proceedings of the Council of the Corporation of the Town of Mattawa at this meeting be confirmed and adopted by by-law.

NOW THEREFORE the Council of the Corporation of the Town of Mattawa enacts as follows:

1. **THAT** the action of the Council of the Corporation of the Town of Mattawa in respect of each recommendation contained in the reports, each motion and resolution passed and other action taken by the Council at this meeting is hereby adopted and confirmed as if all such proceedings were expressly in this By-law.

2. **THAT** The Mayor and proper officials of the Corporation of the Town of Mattawa are hereby authorized and directed to do all things necessary to give effect to the action of the Council referred to in the preceding section hereof.

3. **THAT** the Mayor, CAO and/or Clerk are authorized and directed to execute all documents necessary in that behalf and to affix hereto the seal of the Corporation of the Town of Mattawa.

4. **THAT** this By-law shall come into force and take effect immediately upon the approval of the Town Council.

READ A FIRST and SECOND TIME, this 23rd day of November, 2026.

READ THIRD TIME and FINALLY PASSED, this 23rd day of November, 2026.

_____ _____

Mayor Clerk

DATE: MONDAY NOVEMBER 23, 2026 **20.1**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this regular meeting adjourn at _____ p.m.