



**REGULAR MEETING OF COUNCIL
AGENDA
MONDAY JULY 14, 2025 AT 6:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS
160 WATER STREET, MATTAWA ON**

<p>Zoom Meeting Access: 1-647-374-4685 Meeting ID Code: 871 0409 6506 Passcode: 879124</p>

- 1. Meeting Called to Order**
- 2. Announce Electronic Participants**
- 3. Adoption of Agenda**
 - 3.1 To Adopt the agenda as presented or amended
 - That the agenda dated July 14, 2025 be adopted as amended
- 4. Disclosures of a Conflict of Interest**
- 5. Presentations and Delegations**
 - 5.1 Jen Serson – Cordwood Construction Homes for Homeless
 - 5.2 Sarah Blythe – New Pharmacy in Mattawa
- 6. Adoption of Minutes**
 - 6.1 Committee of the Whole Meeting of June 16, 2025
 - 6.2 Regular Meeting of June 23, 2025
 - 6.3 Special Meeting of July 7, 2025
 - 6.4 To adopt the minutes as presented or amended
 - That Council adopt the June 16, June 23 and July 7, 2025 minutes
- 7. Notice of Motions**
 - 7.1 Increase in Fence Height
- 8. Correspondence**
 - 8.1 AMO – Policy Update – Response on Bill 17 & Province Releases Integrated Energy Plan
 - 8.2 Minister of Rural Affairs – Rural Ontario Development Program Now Accepting Applications
 - 8.3 Strategic Plan Working Group – Minutes of June 11 and June 25, 2025 Meetings
 - 8.4 Kailee Fillmore, Nox, Sophie Bangs, Annie, Dekota – Letter of Appreciation for Bursary

8.5 AMO – President's Update for June 2025

8.6 AMO – Looking Back on AMO's Work in 2024

9. Standing Committee Recommendations/Reports – Motions

9.1 Corporate Services Committee – Motion to Support Advocacy to Federal Government for Disability Without Poverty

9.2 Corporate Services Committee – Motion to Support Ontario Works Financial Assistance Rates

10. Information Reports – Motions

10.1 VMUTS Update – Report # 25-34R
Report from Councillor Mathew Gardiner

10.2 Economic Development Funding – Report # 25-35R
Report from Paul Laperriere, CAO/Treasurer

10.3 Strategic Plan – Report # 25-36R
Report from Paul Laperriere, CAO/Treasurer

10.4 Town Hall Updates – Report # 25-37R
Report from Paul Laperriere, CAO/Treasurer

10.5 Purchase of Side by Side – Report # 25-38R
Report from Dexture Sarrazin, Director of Community Services

11. By-Laws

12. Old Business

12.1 Beautification Committee Terms of Reference & Committee Structure

12.2 Renaming of Hurdman Street Request for “Chick Webster”

13. New Business

14. Questions from Public Pertaining to Agenda

15. In Camera (Closed) Session

15.1 Personnel Matters
In accordance with the Municipal Act, 2001 Section 239 (2)(b)
b) personal matters about an identifiable individual, including municipal or local board employees

16. Return to Regular Session

16.1 That the Council Return to Regular Session at _____ p.m.

17. Motions Resulting from Closed Session

18. Adjournment

18.1 Adjournment of the meeting

- That the July 14, 2025 meeting adjourn at _____ p.m.

DATE: MONDAY JULY 14, 2025

3.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the meeting agenda dated Monday July 14, 2025 be adopted.



RECEIVED

JUL 07 2025

5.1

Request Form for Presentation Before Council

Person(s) to Appear: JEN SERSON
Preferred Date: JULY 14TH
Alternate Date: _____

General Outline of Subject Matter: (10 Minutes allotted for Presentation)

CORDWOOD CONSTRUCTION
FOR HOMELESS

Person Requesting Appearance (if different from those appearing):

Name: JEN SERSON
Title/Organization: WRIGHTS BAKERY
Telephone No.(s): 705 744-3555
Email (s): jenserson@gmail.com

Have you spoken to Municipal Staff concerning this matter prior to requesting audience with Council? Yes ☐ No ☒

If yes, which department and staff have you spoken with: SHERI WABI

What action are you hoping will result from your presentation: a Program be facilitated to explore this option.

Date Submitted: July 7 2025
Signature of Person Requesting Appearance: Jen Serson

This form may be submitted to the Clerk's Office by email to clerk@mattawa.ca or in person.

** Anyone wishing to conduct a laptop presentation must provide an electronic version of the presentation by 12:00 p.m. (Noon) on the Wednesday prior to the scheduled Meeting of Council to clerk@mattawa.ca.

DISCLAIMER

Please note that submission of this form does not guarantee the approval of your request for a presentation. In addition, all information submitted will be considered to be public information and therefore subject to full disclosure, under the *Municipal Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. M. 56, as amended and any successor legislation thereto.

Personal information collected through this form is pursuant the authority of the *Municipal Freedom of Information and Protection of Privacy Act*, R.S. O. 1990, Chapter M.56, as amended, and will be used to create the Council Agenda and will become a public document. Questions about this collection should be directed to the Municipal Clerk, 160 Water Street, Mattawa ON P0H 1V0 (705) 744-5611.

July 7, 2025

To our municipal leaders:

I have long been an advocate of cordwood construction. This type of construction was originally developed through University studies for housing in northern Canadian climates.

We have recently experienced a weather disaster in our area that could possibly be turned into a blessing.

I am asking all municipal leaders to research cordwood construction and try to find resources to harvest the soft wood that is a fire hazard on the ground, and turn it into a program to house the homeless.

Our community could be a leader in a national emergency, developing with an engineering firm 1 plan that will fit 2 homeless persons.

There is a local log home builder who has given me the name of an engineering firm that will do designs in cordwood.

These homes will last for generations, they do not burn and are nearly indestructible.

My suggestion is we work with the local company removing the lumber from parks and surrounding areas and begin harvesting the necessary wood to commit to this idea.

These homes would be a true testimony to turning our communities disaster into blessings.

Looking forward to speaking with counsel in regards to this suggestion.

Sincerely,



Jennifer Serson

**Request Form for Presentation Before Council**Person(s) to Appear: Sarah BlythePreferred Date: July 14Alternate Date: as soon as possible**General Outline of Subject Matter: (10 Minutes allotted for Presentation)**

Concerns regarding potential new pharmacy in Mattawa

Person Requesting Appearance (if different from those appearing):Name: Sarah BlytheTitle/Organization: Owner - Mattawa PharmacyTelephone No.(s): 705 744 5981 or cell 226 792 3848Email (s): mattawaida@gmail.com or sarah@blythe.caHave you spoken to Municipal Staff concerning this matter prior to requesting audience with Council? Yes ☐ No ☒If yes, which department and staff have you spoken with: email was sent to mayor, councillors, CAO and director of community services as well as the clerk**What action are you hoping will result from your presentation:**

I hope to raise awareness about the serious financial impacts a second pharmacy could have on my business and the town as a whole. My goal is to encourage Council to carefully consider the broader economic and social implications of allowing a second pharmacy to open in a small rural community like Mattawa. Ideally, I would like to explore whether there are any municipal tools, bylaws, or avenues of support available that could help protect existing essential services such as ours that are already contributing significantly to the community

Date Submitted: July 8, 2025Signature of Person Requesting Appearance: This form may be submitted to the Clerk's Office by email to clerk@mattawa.ca or in person.

** Anyone wishing to conduct a laptop presentation must provide an electronic version of the presentation by 12:00 p.m. (Noon) on the Wednesday prior to the scheduled Meeting of Council to clerk@mattawa.ca.

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Amy Leclerc

From: Mattawa Pharmacy <mattawaida@gmail.com>
Sent: Monday, July 7, 2025 9:32 PM
To: Councillor Bigelow; Councillor Gardiner; Councillor Levesque; Councillor Mick; Councillor Ross; Councillor Thibert; Mayor Raymond Belanger; Amy Leclerc; Dexture Sarrazin; Paul Laperriere
Subject: Request to Speak at July 14th Council Meeting - Concerns Regarding Potential New Pharmacy in Mattawa

Dear Mayor, Council and Staff,

I hope this email finds you well.

I am writing to respectfully request that the following letter be added to the agenda for the upcoming July 14th Council Meeting, and that I be included as a delegate so I may speak briefly in person to address my concerns regarding the potential opening of a new pharmacy in Mattawa.

I am writing today with deep concern after seeing a sign recently posted across the street from my business, indicating the possible arrival of a new pharmacy in Mattawa.

While competition is a natural part of business, the addition of a second pharmacy in a town our size would have serious financial consequences — not just for my business, but potentially for the entire community. As it stands, our pharmacy holds a rural designation that provides us with higher insurance reimbursement rates. If another pharmacy opens within 5km, we will lose that status. Even if we don't lose a single patient, the reduced reimbursement alone (of \$3.32 per prescription) would result in a substantial financial hit.

This change could force us to make difficult decisions we've worked hard to avoid — including raising prices on essential items at a time when we know affordability is critical, especially with tariffs and inflation already impacting our customers.

Since purchasing the pharmacy, we have been meticulously saving for long-overdue renovations to the building. These upgrades will not only improve our operations but also add beauty and value to Main Street. Unfortunately, the sudden prospect of lost revenue puts this investment at risk.

Beyond operating as a healthcare provider, our pharmacy is deeply committed to this community. We proudly support Voyageur Days, Smoke 'N Spurs, Community Living, The Mattawa Hospital, and other local initiatives. These contributions are only possible when the business is financially healthy. I fear that with declining revenues, we may need to reduce the support we've been honored to provide.

I also take great pride in being one of the larger employers in Mattawa. I currently employ 9 full-time and 6 part-time staff, including three local high school students. While our industry standard would allow for a much smaller team, I choose to prioritize local hiring because I believe in investing in our community and creating opportunities close to home. Every job we create here matters.

The business has already weathered substantial losses since Dollarama opened. The potential arrival of

another major competitor could take a further toll, possibly forcing staff cuts, price increases, and delaying or cancelling planned renovations.

More than anything, I love this town. I want to see it thrive. I would much rather see new businesses that fill real gaps in our community — such as a discount clothing and shoe store (with the closure of Scott's Discount), or a youth-oriented space like an arcade or board game cafe where students can gather safely after school. A microbrewery, billiard hall or other casual gathering spot for adults to unwind after work would also be wonderful additions.

If there's anything I can do to help bring value to Mattawa, I am eager to be involved. But I urge you to consider that another pharmacy in our town could result in two struggling businesses — and that's not progress.

Thank you for your time and consideration. I welcome the opportunity to speak further on this matter and hope that together, we can continue working toward the betterment of Mattawa.

Warmest regards,
Sarah Blythe

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Sarah Blythe, RPh, PharmD, BSc
Mattawa Pharmacy
705 744 5981
mattawaida@gmail.com

If you've had a great experience with us, please take a moment to leave us a [Google](#) review. Your support helps us serve our community better!

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Committee of the Whole Meeting held Monday June 16, 2025, at 5:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Councillor Mathew Gardiner
Councillor Fern Levesque
Councillor Loren Mick
Councillor Laura Ross
Councillor Garry Thibert
Councillor Spencer Bigelow

Staff Present: Dexture Sarrazin, Appointed Clerk/Director of Community Services
Paul Laperriere, CAO/Treasurer
Melody Byers, Acting Clerk/Executive Assistant

*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

Meeting Called to Order by Mayor Bélanger at 5:00 p.m.

2. Announce Electronic Participants

Clerk announced that Councillors Mick and Bigelow were participating online.

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 25-121

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT the meeting agenda dated Monday June 16, 2025 be adopted.

CARRIED – unanimous

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

5.1 Baker Tilly SNT LLP – Presentation of the Town of Mattawa 2024 Consolidated Financial Statement

6. Notice of Motions

6.1 Adoption of 2024 Consolidated Financial Statement

Resolution Number 25-122

Moved by Councillor Spencer Bigelow

Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa formally adopt

the 2024 Consolidated Financial Statement as submitted by the municipal audit firm Baker Tilly SNT LLP.

CARRIED – Recorded vote and the vote was unanimous

7. Standing Committee Recommendations/Reports – Motions

8. Information Reports – Motions

9. In Camera (Closed) Session

10. Return to Regular Session

11. Motions Resulting from Closed Session

12. Adjournment

12.1 Adjournment of the meeting

Resolution Number 25-123

Moved by Councillor Mathew Gardiner

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT the June 16, 2025 meeting adjourn at 5:55 p.m.

CARRIED – unanimous

Mayor

Clerk

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Regular Meeting held Monday June 23, 2025, at 6:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Councillor Mathew Gardiner
Councillor Fern Levesque
Councillor Loren Mick
Councillor Laura Ross
Councillor Garry Thibert

Staff Present: Melody Byers, Acting Clerk/Executive Assistant
Paul Laperriere, CAO/Treasurer
Dexture Sarrazin, Director of Community Services

*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

Meeting Called to Order by Mayor Bélanger at 6:00 p.m.

2. Announce Electronic Participants

Clerk announced that Councillor Mick and Dexture Sarrazin was participating online.

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 25-124

Moved by Councillor Laura Ross

Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT the meeting agenda dated Monday June 23, 2025 be adopted as amended to include a motion of support for the Mattawa River Development Group.

CARRIED – unanimous

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

6. Adoption of Minutes

6.1 Regular Meeting of June 9, 2025

6.2 To adopt the minutes as presented or amended

Resolution Number 25-125

Moved by Councillor Garry Thibert

Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT Council adopt the minutes of the Regular Meeting of June 9, 2025.

CARRIED – unanimous

7. Notice of Motions

7.1 Application to NOHFC for Fitness Centre

Resolution Number 25-126

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council for the Town of Mattawa approves the application to the NOHFC for the Fitness Centre for the funding amount of \$554,363.

AND FURTHER THAT Council confirms our commitment to cover our contribution towards the project in the amount of \$138,591 which will come from general taxation for capital expenditures.

AND FURTHER THAT Council will cover any project cost overruns should they occur.

AND FURTHER THAT the municipality can enter into an agreement with NOHFC regarding the “Fitness Centre”.

CARRIED – unanimous

7.2 Letter of Support for Mattawa River Development Group

Resolution Number 25-127

Moved by Councillor Garry Thibert

Seconded by Councillor Laura Ross

WHEREAS The Mattawa River Area Development Group (The Group) is organized to promote economic development for Mattawa and area

AND WHEREAS the Group is seeking financial assistance to support its economic development initiatives.

BE IT RESOLVED THAT the Council of the Town of Mattawa agrees to collaborate with the Group to explore economic development activities.

AND FURTHER THAT Council for the Town of Mattawa supports the Group in its pursuit of government assistance from the Province of Ontario.

CARRIED – unanimous

8. Correspondence

8.1 Ontario Clean Water Agency – Audit Report DWQMS

8.2 Township of Georgian Bay – Floating Accommodations

8.3 Cassellholme – Capital Levy

Clerk advised that a member of the public joined the meeting online.

8.4 District of Nipissing Social Services Administration Board – Castle Arms Non-Profit Apartment Compliance

8.5 Darren O’Gorman & Kayla Monette – Request for Eight Foot Fence on Property

Councillor Ross left the meeting at 6:45 p.m.

8.6 Strategic Plan Workgroup – May 28, 2025, Meeting Minutes

9. Standing Committee Recommendations/Reports – Motions

10. Staff Reports – Motions

- 10.1 Updates From Townhall – Report # 25-33R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-128

Moved by Councillor Loren Mick

Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT Council of the Town of Mattawa receives and accepts Report # 25-33R titled Updates from Townhall.

CARRIED – unanimous

11. By-Laws

12. Old Business

- 12.1 Beautification Committee Terms of Reference & Committee Structure

- 12.2 Renaming of Hurdman Street Request for “Chick Webster”

13. New Business

14. Questions from Public Pertaining to Agenda

15. In Camera (Closed) Session

16. Return to Regular Session

17. Motions Resulting from Closed Session

18. Adjournment

- 18.1 Adjournment of the meeting

Resolution Number 25-129

Moved by Councillor Mathew Gardiner

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT the June 23, 2025 meeting adjourn at 7:23 p.m.

CARRIED – unanimous

Mayor

Clerk

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Special Meeting held Monday July 7, 2025, at 5:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Deputy Mayor Mathew Gardiner
Councillor Fern Levesque
Councillor Loren Mick
Councillor Laura Ross
Councillor Spencer Bigelow

Staff Present: Amy Leclerc, Clerk/Revenue Services Clerk
Paul Laperriere, CAO/Treasurer

*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

Meeting Called to Order by Mayor Bélanger at 5:00 p.m.

2. Announce Electronic Participants

Clerk announced that Councillor Mick was participating online

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 25-130

Moved by Councillor Spencer Bigelow

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT the meeting agenda dated July 7, 2025 be adopted.

CARRIED – Voting For: 5 members, Voting Against: 1 member

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

6. Notice of Motions

6.1 Approval of Strategic Plan Questionnaire

Resolution Number 25-131

Moved by Councillor Laura Ross

Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT the strategic plan questionnaire attached to resolution number 25-132 be amended to change the following questions:

#1 – add 5 categories for municipalities Mattawa, Mattawan, Papineau-Cameron, Calvin and Other

#4 – add link to strong mayors powers information

- #8 – add “and infrastructure improvements” after to pursue growth
- #9 – add for Mattawa “and area”
- #16 – make 2 columns for questions to separate curling club and fitness center
- #19 – add “including, but not limited to, reopening”
- #21 – add “facility” after Public Works

CARRIED – unanimous

Resolution Number 25-132

Moved by Councillor Mathew Gardiner

Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council of the Town of Mattawa approve the strategic plan questionnaire as attached to this resolution and direct staff to issue the questionnaire by way of Survey Monkey as amended.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Gardiner, Levesque, Ross, Bigelow

Against: Councillor Mick

7. Standing Committee Recommendations/Reports – Motions

8. Information Reports – Motions

9. In Camera (Closed) Session

10. Return to Regular Session

11. Motions Resulting from Closed Session

12. Adjournment

12.1 Adjournment of the meeting

Resolution Number 25-133

Moved by Councillor Laura Ross

Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT the July 7, 2025 meeting adjourn at 5:43 p.m.

CARRIED – unanimous

Mayor

Clerk

DATE: MONDAY JULY 14, 2025

6.4

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council adopt the minutes of the committee of the whole meeting of June 16, 2025, regular meeting of June 23, 2025 and special meeting of July 7, 2025.

DATE: MONDAY JULY 14, 2025

7.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the owners of property located at 299 Brooke Street requested that Council of the Town of Mattawa allow for an increase in fence height to the rear of the property;

AND WHEREAS the increase was to allow for privacy in the back yard as the neighbouring property is higher than the applicants property.

THEREFORE BE IT RESOLVED THAT Council of the Town of Mattawa approve an increase in fence height from the required 6 feet high to 8 feet high in the rear section only for the property located at 299 Brooke Street.

From: [AMO Policy](#)
To: [Amy Leclerc](#)
Subject: AMO Policy Update – Response on Bill 17, Province Releases Integrated Energy Plan
Date: Thursday, June 19, 2025 2:20:28 PM



Policy Update - Response on Bill 17, Province Releases Integrated Energy Plan

AMO's Response on Bill 17 – *Protect Ontario by Building Faster and Smarter Act*

AMO has [submitted comments](#) to the province on legislative changes made under Bill 17, which was fast-tracked through the legislature and has received

Royal Assent.

The legislation incorporates several joint recommendations from AMO and the Ontario Home Builders' Association (OHBA) regarding development charge (DC) modernization. Bill 17 contrasts significantly with the broad, across-the-board reductions introduced by Bill 23, offering instead a framework for changes with details to be developed through further consultation. AMO supports this collaborative approach, as it provides municipalities a valuable opportunity to apply their expertise and shape effective on-the-ground implementation. AMO will structure further collaboration with the municipal sector and OHBA to advise government on successful implementation. Advice will focus on these elements of the DC regime included in the bill for later regulatory implementation, which modernize calculations and their transparency:

- Merging DC service categories for credit purposes
- Defining a local service
- Deferring payment of DCs for residential developments
- Limiting recoverable capital costs
- Prescribing methodologies for calculating the benefit of new infrastructure to existing development, and
- Various measures to increase transparency

The ongoing housing crisis and challenging development market create an imperative for the province to act quickly. AMO will need to be nimble, working quickly and efficiently with our sector and home builders to influence regulations. We will jointly develop initial advice to support broader subsequent municipal engagement.

In our Bill 17 comments and in its broader advocacy, AMO continues to call on the province for predictable, sustainable, and adequate funding for municipal infrastructure to support unprecedented growth, address aging assets, and increase climate resilience.

AMOs' comments on Bill 17 also included implementation advice on other elements including:

- Planning regime changes, e.g. expanding as-of-right permissions, how to determine what constitutes a complete planning application, considerations for relying on stamps by certified professionals, etc.
- A recommendation that the new Minister of Infrastructure's Minister's Zoning Order authority for transit-oriented communities is only used in collaboration with municipalities, including securing a formal council resolution
- Balancing the standardization and streamlining of building approvals

- with a strong green building and energy efficiency standards, and
- Recommending ongoing engagement with the municipal sector in support of provincial consultations announced with the bill on new water and wastewater services governance and technology as well as road construction standardization.

Province Releases Integrated Energy Plan for Ontario

The Minister of Energy and Mines has released Ontario's first [Integrated Energy Plan](#) which outlines the province's vision to meet energy demand while prioritizing affordability, reliability, energy security, and clean energy. This plan gives municipalities a framework to inform local decisions about energy projects, and reinforces the role of municipalities in the energy system. The plan reflects [AMO's advocacy](#) to the province on energy including committing to:

- Continuing to ensure project proponents in competitive electricity procurements are required to obtain a supportive municipal council resolution for new projects, and encouraging projects to provide meaningful local benefit agreements
- Maintaining a mix of energy sources including renewable electricity, nuclear, hydroelectric, natural gas, and low-carbon fuels to balance the goal of a clean energy supply with flexibility for residents and businesses to use the energy type that fits their needs
- Ensuring reliability and affordability, particularly in rural and northern communities, including through expanded electricity transmission infrastructure
- Working with local distribution corporations (LDCs) to modernize the electricity distribution grid including identifying new infrastructure funding approaches, and technology to ensure residents can connect and access electricity when and where they need it

An online version of this Policy Update is available on the [AMO Website](#).

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

From: noreply@salesforce.com on behalf of [Minister MRA](#)
To: [Amy Leclerc](#)
Subject: Letter from the Honourable Lisa Thompson, Minister of Rural Affairs / Lettre de l'honorable Lisa Thompson, ministre des Affaires rurales
Date: Tuesday, June 24, 2025 3:55:08 PM



Tuesday, June 24, 2025

Amy Leclerc
Clerk
Town of Mattawa
amy.honen@mattawa.ca

<Voir version française ci-après>

Dear Amy Leclerc:

As the Minister of Rural Affairs, I am pleased to announce that the newly expanded [Rural Ontario Development \(ROD\)](#) program is now accepting applications.

This enhanced program is part of [Enabling Opportunity: Ontario's Rural Economic Development Strategy](#), our government's blueprint for protecting rural Ontario and helping rural communities and businesses to grow and thrive.

Ontario is investing \$20 million, doubling the funding over two years, to support rural municipalities, not-for-profits, Indigenous communities, local service boards and rural small businesses to attract investment and create new jobs and opportunities for rural workers.

The ROD program introduces four new enhanced funding streams and expands program eligibility to include more rural communities and rural small businesses:

Economic Diversification, Competitiveness and Capacity Building

Projects that support communities with building economic development capacity and implementing strategies to increase competitiveness and retain businesses, attract investment and enhance growth. There are three sub-streams for applicants to explore:

- Strategies and plans – Up to \$50,000 (50 per cent cost share)
- Economic diversification and competitiveness – Up to \$150,000 (50

per cent cost share)

- Capacity building events – Up to \$10,000 (35 per cent cost share)

Workforce Development, Attraction and Retention

Projects that support communities to implement strategies and/or undertake initiatives for attracting and retaining workers. Applicants can apply for up to \$150,000 (50 per cent in cost share).

Community Infrastructure Enhancements

Projects that update or transform community assets that have been identified as important to the community's economy. Applicants can apply for up to \$25,000 (35 per cent cost share) for small projects or up to \$250,000 (35 per cent cost share) for large projects.

Business Development

Projects that support small brick-and-mortar businesses in rural Ontario with between one to 20 employees. Applicants can apply for up to \$10,000 (35 per cent cost share).

Whether you're an applicant or a connector in your community, we hope you will help us spread the word about this program and its expanded eligibility. Applicants can find full program details, instructions and applications at www.ontario.ca/RODprogram.

Applications will be accepted until September 24, 2025, at 5 p.m. On the ROD program homepage, applicants can register for a free information session, stay up to date on future program intakes and learn more about opportunities for applicant support. To learn more about Ministry of Rural Affairs programs and to stay connected, please visit this page and follow the Ministry of Rural Affairs on LinkedIn, Facebook or X.

Our government is committed to protecting Ontario's rural communities, enabling them to take advantage of economic development opportunities, address workforce challenges and encourage business attraction and investment.

Please accept my best wishes as you explore the opportunities that are possible through the Rural Ontario Development program.

Sincerely,

Original signed by

Lisa M. Thompson
Minister of Rural Affairs

c: Hannah Anderson, Chief of Staff
Martha Greenberg, Deputy Minister

Bonjour,

En tant que ministre des Affaires rurales, j'ai le plaisir d'annoncer que le nouveau [Programme de développement des collectivités rurales de l'Ontario](#) accepte maintenant les demandes.

Ce programme amélioré fait partie des [Meilleures perspectives : Stratégie ontarienne de développement économique des collectivités rurales](#), le plan directeur de notre gouvernement pour protéger les régions rurales de l'Ontario, et aider les entreprises et les collectivités rurales à croître et à prospérer.

L'Ontario investit 20 millions de dollars, soit le double du financement sur deux ans, pour soutenir les municipalités rurales, les organismes sans but lucratif, les communautés autochtones, les régions locales des services publics et les petites entreprises rurales en vue d'attirer des investissements et de créer de nouveaux emplois et de nouvelles occasions pour les travailleurs ruraux.

Le Programme de développement des collectivités rurales de l'Ontario met en place quatre volets de financement améliorés et étend l'admissibilité au programme pour inclure un plus grand nombre de collectivités rurales et de petites entreprises rurales.

Diversification économique, compétitivité et renforcement des capacités

Des projets qui aident les collectivités à renforcer leur capacité de développement économique et à mettre en œuvre des stratégies visant à accroître la compétitivité et à retenir les entreprises, à attirer des investissements et à stimuler la croissance. Les demandeurs peuvent explorer trois sous-volets :

- Stratégies et plans – Jusqu'à 50 000 \$ (50 % de partage des coûts)
- Diversification économique et compétitivité – Jusqu'à 150 000 \$ (50 % de partage des coûts)
- Activités de renforcement des capacités – Jusqu'à 10 000 \$ (35 % de partage des coûts)

Perfectionnement, attraction et rétention de la main-d'œuvre

Des projets qui aident les collectivités à mettre en œuvre des stratégies ou à entreprendre des initiatives visant à attirer les travailleurs et à les maintenir en poste. Les demandeurs peuvent demander jusqu'à 150 000 \$ (50 % de partage des coûts).

Amélioration de l'infrastructure communautaire

Des projets qui mettent à jour ou transforment les actifs communautaires

qui ont été désignés comme importants pour l'économie de la collectivité. Les demandeurs peuvent demander jusqu'à 25 000 \$ (35 % de partage des coûts) pour les petits projets ou jusqu'à 250 000 \$ (35 % de partage des coûts) pour les grands projets.

Développement des affaires

Des projets qui soutiennent les petites entreprises physiques dans les régions rurales de l'Ontario comptant entre un et 20 employés. Les demandeurs peuvent demander jusqu'à 10 000 \$ (35 % de partage des coûts).

Que vous soyez un demandeur ou un connecteur dans votre communauté, nous espérons que vous nous aiderez à faire connaître ce programme et son admissibilité élargie. Les demandeurs peuvent trouver tous les détails du programme, les directives et les demandes à l'adresse suivante : www.ontario.ca/RODprogram.

L'organisme acceptera les demandes jusqu'au 24 septembre 2025 à 17 h. Sur la page d'accueil du Programme de développement des collectivités rurales de l'Ontario, les candidats peuvent s'inscrire à une séance d'information gratuite, se tenir au courant des futures admissions et en apprendre davantage sur les possibilités de soutien aux candidats.

Pour en savoir plus sur les programmes du ministère des Affaires rurales et pour rester connecté, veuillez consulter cette page et suivre le ministère des Affaires rurales sur LinkedIn, Facebook ou X.

Notre gouvernement s'est engagé à protéger les collectivités rurales de l'Ontario, leur permettant ainsi de tirer parti des possibilités de développement économique, de relever les défis liés à la main-d'œuvre et d'encourager l'attraction d'entreprises et l'investissement.

Je vous prie d'accepter mes meilleurs vœux en explorant les possibilités offertes par le Programme de développement des collectivités rurales de l'Ontario.

Sincèrement,

Original signé par

Lisa M. Thompson
Ministre des Affaires rurales

c. c. Hannah Anderson, chef de cabinet
Martha Greenberg, sous-ministre
Laurie Miller, sous-ministre adjointe, Division des affaires rurales

Notes

Strategic Plan Work Group

June 11, 2025, Mattawa

2:00pm
Agenda Accepted

MEETING NOTES

Approval of Notes

1. EA distributes Consultant's first draft to the work Group subsequent to a meeting
2. Members of the Work Group respond to Consultant directly within 5 days of receipt
3. Consultant returns the edited copy to CAO for distribution
4. The Work Group approves the notes at its next meeting
5. CAO ensures the approved notes are included in Council's next agenda.

May 28 notes approved as provided at the June 11 meeting

MISSION, VISION, VALUES STATEMENTS

The values statement (per attached p.4) was approved, making the Mission, Vision, Values Statements ready for presentation to Council for approval at a near-future date to be determined.

COMMUNITY CONSULTATION

Survey Monkey will be engaged for the surveys.

Two surveys will tap into community feedback:

One for the general public and

A second survey following analysis of the first results to a select group of recipients, yet to be determined.

Three documents (available upon request) were discussed to extract possible questions for the first survey:

Draft Survey as distributed by the Consultant prior to the meeting

The East Ferris 2023 to 2026 Strategic Plan tabled at the meeting by the Mayor

"Goals and Objectives Priorities" tabled at the meeting by the CAO

The survey format will consist of the outline per attached p. 5

The following issues / items were extracted to be formatted as questions by the Consultant: (CAUTION – IF THE SURVEY TAKES TOO MUCH TIME, PEOPLE WILL NOT COMPLETE IT)

Mattawa's Governance by Council

Council Size Reduction

Greater authority for the Mayor

Mattawa's financial management

Capital projects

Water and sanitary sewers

Town's physical assets

- Bridge
- Marina
- More homes
- Residential plan
- Main Street rehabilitation
- Economic development
- Flood / hazard mitigation
- Community services:
 - For seniors
 - For families and kids
 - Existing:
 - Mike Rodden Arena
 - Information Centre
 - Mattawa Water Front
 - Curling Club & Fitness Center
 - Museum
 - Library
 - Parks
- Mattawa's partnerships with other municipalities
 - Voyageur days
 - Physician recruitment
 - Tourism
 - Landfill
- Growth
 - Dorion Road Project (Landbank #1)
 - Donald Street (Landbank #2)
 - Amalgamation Study (Mattawan step 1)
- Community revitalization
 - Main street connecting link
 - Mauril Bélanger Bridge connecting link
 - Town beautification
 - Clean yard strategy
 - Parks and Rec
 - 2019 MDRA funding capitalization
- Capital Asset Investments
 - Arena, Curling Club Public Works, Information Center, Firehall, Museum, Library, Marina, Landfill site.
- Economic development
 - Investing in resources
 - Partnering with neighbours
- Council operating openly transparently to enhance communications and engage opportunities
- Balancing needs and keeping services affordable?
- Collaborating with residents and stakeholders to ensure innovation and community advancement
- There has been progress with the 2023 operational review's Recommendations

OTHER STRATEGIC PLANS

The Consultant had distributed an interim report (available upon request) on a review of 16 Tier 1 municipal websites to report on 9 municipal strategic plans.

The Consultant will extract applicable themes, goals and objectives to be formatted for survey questions as above.

NEXT MEETING

Henceforth at 2:00pm to 4:00

June 25

Adjourn: 3:55pm

SURVEY FORMAT

INTRODUCTION

Mattawa's Council is developing a strategic plan for the town that will be executed from January 1, 2026 to December 31, 2030.

The Plan will be completed by December 31, 2025

Council has retained the Integrity Management Consulting Group to assist with the planning process

We are asking you to rate the importance of the themes and issues that Council's Planning group is presently contemplating.

You may rate each item on a scale of 1 to 5. "OTHER" comments are voluntary.

All responses will be kept anonymous.

For Example *Mattawa's Governance by Council*

Council Size Reduction

1	2	3	4	5
<i>Not Important at All</i>	<i>Barely important</i>	<i>No Thoughts or Indifferent</i>	<i>Somewhat Important</i>	<i>Very Important</i>

Other comments about reducing the size of Mattawa's Council

Several other yet-to-be-determined questions to follow

Notes
Strategic Plan Work Group
June 25, 2025, Mattawa

2:00pm
Agenda accepted with addition
Notes June 11(Final) approved.

Community Consultation

Survey 1

Open invitation to all for responses via Mattawa's electronic websites and the Mattawa Recorder.

The Themes were changed to address:

“Promoting Mattawa's Growth and Development”

“Maintaining and Improving Mattawa's Core and Non-Core Assets”

“Maintaining and Improving Mattawa's Quality and Sustainable Services”

The themes will be excluded from the pending survey.

The Work Group edited the questions per the attached pages 3 to 4

CAO Laperriere and Councillor Gardiner to propose a reward offer to encourage participation in the survey.

Format for the survey will continue per the attached page 5

Respondents will be asked to identify as resident or non-resident of Mattawa

Once feedback is received from the work group, the questions will be formatted for presentation by the Consultant to a special meeting of Council (possibly July 2) along with the draft Mission, Vision Values statements

The survey will be launched as soon as possible subsequent to Council's approval of the questions.

Survey 2

Key Respondents will be identified by the Work Group and collated by the Executive Assistant for a survey following analysis of Survey 1's returns.

Climate Change

The Consultant tabled the issue of Climate Change for inclusion as a Strategic Plan Goal with a copy of From Evolution to Extinction, a Primer on Global Warming. Further discussion to follow on the issues of

Mitigation

Damage recovery and

Economic opportunities

5S.W.O.T. Analysis

The Work Group is to discuss the merits of undertaking a SWOT analysis of developments since the 2023 Operational Review.

Next Meeting

Pending the scheduling of the July 2 special meeting of Council.

Adjourn - 4:00pm

Kailee Fillmore
École secondaire catholique Élisabeth-Bruyère
Mattawa

RECEIVED

JUL 08 2025

June 25th 2025



Subject : Letter of appreciation

To whom it may concern,

I would like to thank your organization for granting me your scholarship. It is truly a great honour for me to be chosen as the recipient of this award. This scholarship will greatly help me financially.

At the moment, I plan to attend another high school after graduating in order to take the courses I'm missing to be eligible for the Practical Nursing program. Specifically, I need to earn two required credits: one in Biology and one in Chemistry. These courses are essential to apply for admission to the Practical Nursing program.

I'm highly motivated to pursue this path because I've always had an interest in the healthcare field and I enjoy helping others. My goal is to become a licensed practical nurse and possibly continue my studies further in the medical field. I'm ready to put in the necessary effort to achieve my goal, and I'm confident that this training will allow me to build a strong career in a field I'm passionate about.

Thank you again for investing in my future. I will do my best to achieve my goals.

Please accept my sincere gratitude,

Kailee

Kailee Fillmore

Dear "Town of Mattawa",

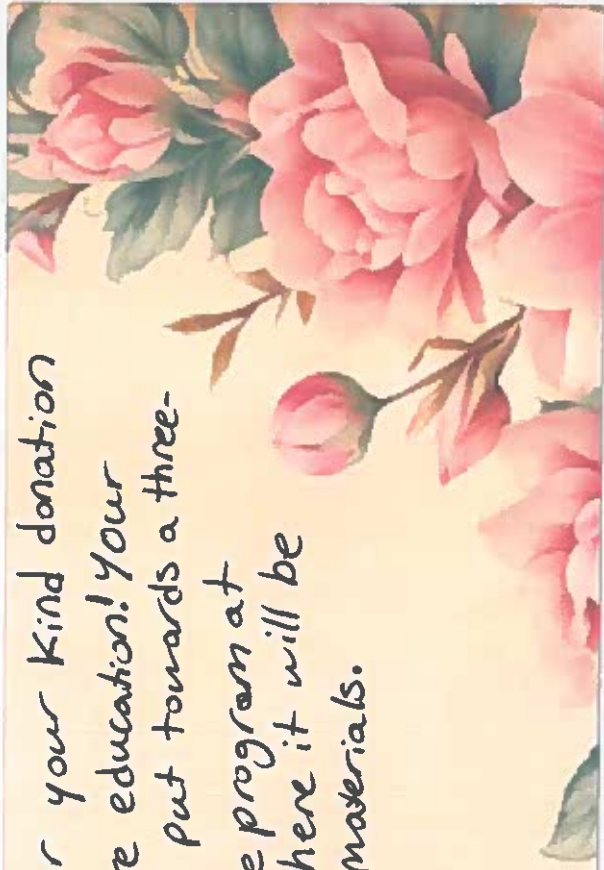
Words cannot express how thankful I am to have received the Town of Mattawa Award. It is important to recognize the need for health care workers, especially in small communities like ours. The money won will go towards my tuition while pursuing education to get a job in health care.

Thank you!

NoX

Thank you for your kind donation
towards my future education! Your
contribution will be put towards a three-
year dental hygiene program at
Canadore College where it will be
used to pay for materials.

Many thanks,
Sophie Bangs



To Whom this may concern,

Thank you for sending me a thoughtful gift for graduation. It will come in handy when it is time to buy books as well as to help pay for my tuition.

Sincerely,

Annie

A very special thank-you,
as warm as it can be,

To express appreciation
to you — from grateful me!



Date 07/03/2025

Thank you for this generous gift,
I am beyond grateful.

I will use this gift to further save for
higher education in the future.



Sincerely,
Dekota ♡

From: [AMO Communications](#)
To: [Amy Leclerc](#)
Subject: AMO President's Board Update - June 2025
Date: Friday, July 4, 2025 2:00:28 PM



AMO President's Update - June 2025

The AMO Board met on June 19th and 20th for its annual retreat and meeting. It was a warm Oktoberfest-in-June Board Meeting, hosted by AMO Secretary-Treasurer Dan Chapman in the City of Kitchener. President Jones welcomed three new Board members: Cam Guthrie (Large Urban Caucus), Josh Matlow (Toronto Caucus), and Kristen Oliver (Northern Caucus).

Watch AMO President, Robin Jones's recap of key board meeting updates below.

Organizational Matters

After 34 years of public service, including the last six years as AMO Executive Director, Brian Rosborough notified the Board of his upcoming retirement. We thank Brian for his service to Ontario's municipal sector and look forward to celebrating our work with him at [AMO's Annual Conference](#) in August.

The Board approved AMO's audited financial statements for 2024. The financial statements are available for members to view as part of AMO's 2024 Annual Report which can be [found here](#).

MPAC Assessment Update

As part of the meeting, the Board heard an update on AMO's advocacy to return to the property assessment cycle. AMO knows that the province's direction that MPAC continue to use 2016 property valuation has resulted in inequity and uncertainty in the property tax system that municipalities rely on. Municipalities bear the brunt of the province's decision and have heard concerns and confusion from their residents and businesses. AMO reconfirmed its commitment to encouraging the province to return to regular assessment cycles as soon as possible, and to work with municipalities to successfully communicate and implement this change.

AMO's Indigenous Reconciliation Action Plan

Strengthening municipal-Indigenous relations and advancing reconciliation remains a key priority of the AMO Board. The Board approved AMO's first Indigenous Reconciliation Action Plan (IRAP), developed through extensive engagement with municipal and Indigenous partners and with the guidance of AMO's Indigenous Advisory Council. The plan includes five action pathways to support AMO and our member municipalities with improving our relationships with Indigenous partners. AMO will launch the IRAP during the AMO Conference and continue to work with the Indigenous Advisory Council and other partners on its implementation.

AMO Infrastructure Research Proposal

The Board approved a new infrastructure research project in support of AMO's future

advocacy to the province and federal government about the needs and costs of municipal infrastructure. The research will aim to quantify infrastructure needs with the goal of clarifying our sector's financial barriers to supporting growth and prosperity and strengthening AMO's advocacy for stable, predictable, and adequate infrastructure funding over the long-term.

Other Items

AMO-MPAC Strategic Partnership

AMO will help guide the development and implementation of a standardized housing data portal. This portal aims to consolidate and centralize new housing data and critical metrics across the province to unify the municipal sector in support of addressing Ontario's ongoing housing challenges.

LAS Annual Report

LAS continues to meet the needs of our Ontario communities and shared key accomplishments from 2024 under their strategic plan. As the member of LAS, the AMO Board approved the LAS Annual Report and Financial Statements for 2024.

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

From: [AMO Communications](#)
To: [Amy Leclerc](#)
Subject: Looking back on AMO's work in 2024
Date: Wednesday, July 2, 2025 9:51:46 AM

[AMO logo bookended by trillium logos](#)



AMO's 2024 Annual Report

Dear Amy,

On behalf of the AMO Board of Directors, AMO is pleased to provide the Association's [2024 Annual Report](#). Please take some time to review what Ontario's municipalities achieve when we work together on shared goals and common challenges.

The Report includes:

- a message from AMO's President, Secretary-Treasurer & Executive Director
- highlights of AMO's work during in 2024
- audited financial statements

[Read the Report](#)

The annual report will form part of the Secretary-Treasurer's report at the AMO Annual General Meeting on Monday, August 18th.

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ANNUAL REPORT | 2024

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Treasurer

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Message from the AMO President



I am so proud and grateful to have been elected as your AMO President at the 2024 Annual Conference in Ottawa. I want to congratulate all my colleagues who were elected to the AMO Board of Directors. It is such a privilege to serve as AMO President with a tremendous group of talented, engaged, and energetic leaders. I also want to thank everyone who put their names forward to serve on the AMO Board – it shows how important our association and our sector are that so many want to be involved in AMO's work.

2024 was a very productive year for AMO: we celebrated our 125th anniversary as an association; we launched a new brand and visual identity; we signed a new 10-year, \$10 billion agreement with the federal government for the Canada Community-Building Fund; and we persuaded the province to walk back elements of Bill 23 and restored about \$2 billion of annual infrastructure funding.

Of course, we are now all aware of the drama unfolding to the south of our border. As our political and economic context evolves rapidly, AMO's work in 2024 shows the importance of a meaningful partnership between Ontario's municipalities, the province, and the federal government. Every municipality has challenges, and all orders of government need to work together to face them head on. Communities form the foundation of the provincial and national economies – when local communities succeed, Ontario and Canada succeed.

For more than a year, AMO has been calling on the province to sit down with us to talk about outdated fiscal arrangements and innovative ways to fund the infrastructure that underpins the Ontario economy. AMO's call for this conversation has been supported by councils in every part of the province. Our residents are concerned about their quality of life, public safety, and what the future will bring. But there is a real opportunity to build a prosperous and sustainable future for this province if municipalities, Ontario, and the Government of Canada work together as partners.

All of AMO's work is made possible through your active membership with AMO. I also want to thank AMO staff who continue to provide incredible advice and resources to the Board and AMO's member municipalities. The work of AMO staff ensures that AMO continues to be one of the most influential advocacy organizations in the country.

A handwritten signature in black ink that reads 'Robin Jones'.

Robin Jones

*President, AMO
Mayor, Village of Westport*

The Value of AMO Membership

Ontario's 444 municipalities work together through AMO to achieve shared goals and meet common challenges.

AMO works to make municipal governments stronger and more effective.

AMO represents you and the collective voice of municipal government in Ontario, and ensures we are all heard loud and clear.

AMO provides municipal elected officials with the tools to succeed through our policy development, advocacy, membership programs, conferences, and educational programming.

Our members take advantage of educational programming which includes workshops such as enhanced councillor and land use training, negotiating conflict, Indigenous-municipal community building, and many others focused on building essential skills and knowledge for elected municipal officials.

AMO also provides business services that help municipalities. LAS (Local Authority Services) supplies many cost-saving programs and services designed to support municipalities. We also advance municipal employer interests in the OMERS Pension Plan as your sponsor representative through MEPCO (the Municipal Employer Pension Centre of Ontario). We ensure that your voice influences the governance and the administration of the \$138 billion OMERS pension plan.



AMO's website had over
1,167,000
pageviews in 2024.



Subscription to the weekly
AMO Watchfile is currently at
8,800.



Communicating with our members and keeping everyone up to date is just part of the value-added benefit of an AMO membership.

Message from the Executive Director



In 2024, AMO continued to modernize and evolve to meet the needs of our members – Ontario’s municipalities. I am thankful to work with the AMO staff who support Ontario’s communities with the challenges they face. My colleagues deliver programs, services, events, and education with creativity and dedication as they advocate for municipal interests and develop initiatives that benefit municipal councils and employees in their mandates to residents.

As part of our modernization efforts, AMO unveiled a new brand and visual identity at the 2024 AMO Annual Conference, which coincided with AMO’s 125th anniversary. Once again, AMO’s Annual Conference shows that AMO unifies the sector with one voice. It is an important platform for municipal, provincial, and federal representatives to demonstrate partnership and develop solutions in service of Ontarians across the province.

However, AMO is much more than the Annual Conference. In 2024, AMO worked throughout the year on priorities that matter to our members – housing, homelessness, infrastructure, and reconciliation with our Indigenous communities. AMO is also advancing work on strengthening local democracies and supporting municipal staff recruitment and retention. That is in addition to all the events, education, and other programs AMO delivers to members. There are ways to engage with AMO throughout the year, and I encourage you to do so.

I am also grateful to work with the exceptional group of municipal council members and municipal public servants who make up our Board of Directors. Like you, they are community leaders who care deeply about their residents, communities, and the province and who volunteer their time to support AMO’s work on behalf of the municipal sector. They are strong advocates for our sector, and provide meaningful intelligence to AMO staff to inform the work of the association.

I want to thank all our members for your support. I also want to thank the many extraordinary municipal public servants who work with AMO staff to ensure our advocacy, member and business services reflect the best knowledge of your priorities, challenges, and aspirations. I am proud of the significant role AMO has in shaping public policy and supporting members and we are committed to maintaining that role for AMO and the municipal sector.

A handwritten signature in dark ink, appearing to read 'Brian Rosborough'.

Brian Rosborough
Executive Director

A photograph of a large audience seated in a dark hall, facing a stage. The stage is dominated by a large, floor-to-ceiling curtain that is illuminated with a vibrant blue and green light gradient. A single person in a suit stands on the stage, positioned towards the right side. The audience is seen from behind, filling the foreground and middle ground. The overall atmosphere is formal and professional.

2024 Annual Conference



AMO Annual Conference 2024, Plenary Presentation, "Thinking Differently about Infrastructure"

AMO membership engagement continued to grow in 2024 as the AMO Conference in the City of Ottawa broke a number of records.

- A record **3,300** registered participants
- A new record of **700** delegation meetings between municipal leaders and Cabinet members and opposition party members
- A record number of candidates to serve on AMO's Board with elections for President and for every Caucus
- Main stage plenary content including the Honourable Elizabeth Dowdeswell, Lieutenant Governor of Ontario, Ontario Regional Chief Abram Benedict, Premier Doug Ford, our 5th Women's Leadership Forum, and Wednesday programming dedicated to housing and infrastructure.
- **14** concurrent sessions and six study tours on topics such as the Provincial Policy Statement and Building Code, Indigenous guidance and expectations on land use planning, access to health services, recreation infrastructure, partnering with urban Indigenous organizations, and more.



AMO's Centres

AMO's Enterprise Centre works closely with LAS and ONE Investment to build strategic relationships with partners where there is shared value – the partner succeeds in achieving business goals while AMO/LAS maximizes benefits to members. The Enterprise Centre is led by Judy Dezell.

AMO's Finance and Operations Centre is responsible for managing AMO and AMO-related organizations' accounting, financial systems, risk management, information technology, human resources, website management, information systems and data management. Information is disseminated to AMO membership and the public-at-large via our websites and other digital channels by leveraging our membership database and other tools. The Finance and Operations Centre is led by Afshin Majidi.

AMO's Membership Centre supports AMO's membership through the development and delivery of events and educational workshops. The Membership Centre also oversees the management and delivery of the Canada Community-Building Fund (CCBF) to Ontario's municipalities. The Membership team leads several AMO Board initiatives including increasing diversity on municipal councils, enhancing understanding and engagement in municipal governance, and approaches to local democracy through the Healthy Democracy Project. The Centre also provides secretariat and conference delivery services for ROMA, the rural section of AMO. The Membership Centre is led by Petra Wolfbeiss.

AMO's Policy Centre conducts research, government relations, policy analysis, and advocacy to ensure that provincial policies and programs respect municipal authority. The Policy Centre is led by Lindsay Jones.

Highlights of AMO's Work in 2024

Brand & Visual Identity

In 2023, AMO undertook work to refresh our brand framework and visual identity. The goal of this project was to support the modernization of the organization and continue to engage our members in AMO's advocacy, programs, and events. AMO's new visual identity began roll-out in 2024 and was fully launched at AMO's 125th anniversary at the Annual Conference in August 2024.



Social and Economic Prosperity Review

In 2023, AMO launched a comprehensive campaign to invite the provincial government to the table to work with municipalities to fix broken provincial-municipal fiscal arrangements.

Municipalities across Ontario are facing increasingly complex challenges, such as tackling homelessness and climate change, without the financial tools to solve them. Building the infrastructure needed to fund unprecedented growth requires new ways of thinking about funding and financing.

In 2024, AMO executed a multi-pronged advocacy and government relations strategy, including presentations to the legislature, submissions and presentations to multiple Ministers, and securing almost 200 resolutions in support of a review. Concrete actions to address broken fiscal arrangements were a core element of a non-partisan public affairs campaign in the lead up to the January 2025 provincial election designed to encourage Ontarians to focus on questions relating to communities and quality of life.

Municipal-Indigenous Relations

AMO continues to strengthen and deepen relationships between municipal and Indigenous organizations and leaders.

In 2024, AMO launched the development of its first-ever Indigenous Reconciliation Action Plan to set out how AMO will advance reconciliation as an organization, and through support to its members. In addition to significant policy and research groundwork, widespread engagement took place with municipalities and Indigenous partners across the province with the support of a First Nations owned and operated consultancy. AMO is well-positioned to launch the Indigenous Reconciliation Action Plan in 2025 – the 10th anniversary of the Truth and Reconciliation Commission Report.

AMO continues its work with key partners at AMO's Indigenous Advisory Council, with the Kee'Way Committee of the Chiefs of Ontario and others to address joint municipal-Indigenous priorities such as land-use planning and gender-based violence.

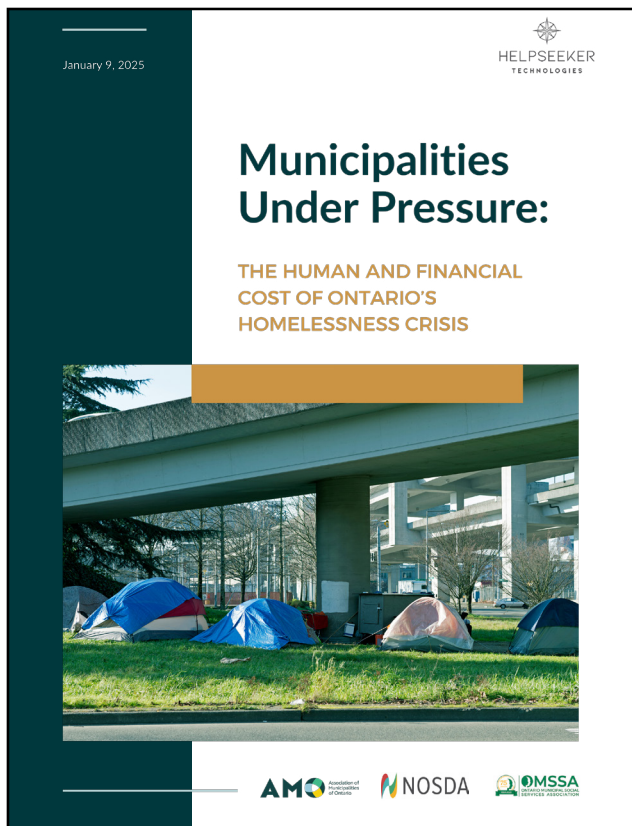
Homelessness

AMO continues to be at the forefront of the conversation homelessness and its devastating impacts on families and communities.

In 2024 AMO released policy papers on Homeless Encampments and the Opioid Crisis, outlining the nuanced municipal perspective on these complex and sensitive issues. These papers were developed in collaboration with partners from health, justice, emergency response, and social services sector. These papers and the accompanying advocacy resulted

in almost \$550 million in provincial investments to create 28 Homelessness and Addiction Recovery Treatment Hubs.

Over the course of 2024, AMO completed a ground-breaking research study that reveals the unprecedented and growing toll of homelessness on individuals, families, communities, and governments. It outlines the risk of inaction and how we can work together toward a solution. The study was conducted by HelpSeeker Technologies, in partnership with AMO, the Ontario Municipal Social Services Association (OMSSA) and the Northern Ontario Service Deliverers Association (NOSDA). AMO's study received widespread media attention across the province for its unprecedented approach and the depth and breadth of its data. AMO provided briefings on findings to provincial and federal ministries, opposition parties, Senators, and think tanks.



Housing and Municipal Infrastructure

In 2024, AMO continued to make progress on securing infrastructure funding for municipalities to support housing and growth. Key accomplishments included:

- Successfully securing the walk-back of key elements of Bill 23, including changes to development charges that reinstates an estimated \$2 billion in municipal revenues over 10 years;
- Securing an additional \$1.6 billion in municipal infrastructure funding, including favourable design parameters across a range of infrastructure programs;
- Advocating for greater access to housing-related infrastructure funding for smaller municipalities and securing the roll-out of Building Faster Fund monies for small, rural and northern municipalities;
- Releasing a backgrounder on Municipal Services Corporations and the potential benefits and risks of their application to municipal water and wastewater systems;
- Securing more than \$350 million in at-risk National Housing Strategy funding in the context of faltering federal-provincial relations; and,
- Successfully pressuring the federal government to change program conditions for the Canada Housing Infrastructure Fund related to development charges freeze requirements and ineligibility of upper-tier municipal governments.

AMO facilitated conversations between provincial and municipal staff to inform the design of programs and hosted webinars for municipalities to better understand program details and support successful applications for provincial programs.

Water and Wastewater

Safe and reliable water and wastewater systems are critical to the health of Ontario's growing population. But Ontario's municipalities, which own almost all the province's water and wastewater systems, face major concerns in operating, maintaining and/or expanding them. In 2024, the LAS Board asked if it would be feasible for LAS to offer a water and wastewater utility model to the municipal sector. To develop the feasibility study, LAS convened an expert panel comprising members with experience in water and wastewater, municipal finance, economics, legal issues and public-sector governance. After consultations with municipalities and other key stakeholders, the expert panel concluded that yes, LAS should take the next step required by the Municipal Act and build a business case to create a joint municipal services corporation for water and wastewater. Work on the business case will start in 2025 with eight interested municipalities.

Canada-Community Building Fund

2024 was the first year of the renewed 10-year Canada Community Building Fund (CCBF) agreement. Agreements were signed with all municipalities and AMO transferred nearly \$725 million in 2024, which included \$10.5 million in surplus administration fees. Funds are transferred on behalf of the federal government in support of critical infrastructure projects. Municipalities receiving CCBF funds through AMO have invested more than \$10 billion into nearly 15,000 local projects. Through its CCBF team, AMO also delivers programming that helps the municipal sector make progress in asset management planning, to better inform Councils in identifying infrastructure investment priorities. A commitment to improve

housing supply and affordability was added to the agreement in 2024. AMO is working with municipalities to leverage the CCBF to support housing investments where it makes sense to do so.

AMO Education and Events

AMO continues to evolve its educational programming for its members with more than a dozen offerings aimed at various aspects of municipal leadership. AMO has custom-designed workshops with subject matter experts on topics ranging from land use planning, navigating conflict, communications, strategic planning and community engagement, Indigenous community engagement and much more.

AMO is committed to supporting and advancing our members leadership skills and will continue to develop workshops that meet the emerging needs and realities of local leadership.

AMO also supported the Rural Ontario Municipal Association (ROMA) and Ontario Small Urban Municipalities (OSUM) in developing and delivering their annual conferences.

AMO hosted a two-day housing forum on innovation and funding solutions for municipalities.

Healthy Democracy Project

AMO's Healthy Democracy Project promotes the value and importance of municipal governments in Ontario and Canada's political system and identifies ways that AMO can provide support and resources to candidates that will diversify municipal councils and enhance understanding and encourage participation in municipal government.

In fall 2024, AMO held its inaugural Healthy Democracy Forum drawing more than 155 participants. In addition to municipal Council members, participants included municipal staff, youth and youth serving organizations, municipal organizations and dozens of related sector organizations. The forum included a session dedicated to engaging youth in local democracy and included a report coauthored by AMO and Apathy is Boring on findings and strategies designed for municipalities to engage youth.

In 2024, AMO also released its Municipal Rep Day Program that supports elected officials and teachers to engage youth in learning and discussion on municipal governance.

To support AMO members, a Democratic Solutions Bank has been developed that houses all kinds of innovation and strategies for AMO members to consider in their local engagement work.



Workforce Development Project

The Workforce Development Project supports Ontario's municipalities and AMO by identifying workforce trends, challenges, and opportunities across the municipal sector. The goal is to ensure municipalities have the talent and skills they need to deliver vital services and infrastructure Ontarians rely on.

In 2024, AMO advanced this work with the release of *Careers that build communities: AMO's Municipal Workforce Development Project Roadmap*. The roadmap is informed by the Municipal Employee Survey, which gathered input from more than 30 municipal CAOs and HR professionals, as well as nearly 2,400 municipal employees. It identifies five key priorities to strengthen municipal workforce capacity through improved recruitment, retention, and talent development. To support this, AMO began work on a public affairs campaign designed to shine light on careers in local government. AMO is also expanding partnerships with post-secondary institutions and professional associations to support this work through joint research, advocacy, and programming.



AMO's Municipal Workforce Development Project Roadmap

ONE Investment

As former AMO President Roger Anderson once said, "all municipalities face the same challenges, the difference between the largest and the smallest municipality is the number of zeros." In 2024, municipalities across Ontario faced double digit property tax increases – while new revenue streams remained elusive.

In 2024, interest in the prudent investor standard through ONE Investment's Joint Investment Board (ONE JIB) was strong. The Region of Durham, Municipalities of Clarington and Red Lake, and Township of Central Frontenac joined an existing group of 11 municipalities to employ a long-term investment strategy as a small way to help fund local infrastructure needs. Collectively these 15 municipalities have \$2.2 billion invested in long-term investment strategies to help finance, in part, their local asset management needs. Looking ahead, the pipeline of interest for prudent investor is strong.

Municipal Risk and Insurance

In mid-2022, LAS started a five-year project to gather risk data. 2024 marked the second full year of the project. The data will help inform inter-governmental dialogue on municipal insurance costs, coverage, and liability issues, including joint and several liability. The goal is also to identify and discuss gaps in data that need to be resolved to better understand and disseminate the underlying factors driving municipal insurance challenges.

AMO Board of Directors

The governing body of the Association is the Board of Directors, elected every two years. The Board is comprised of elected and non-elected municipal representatives from across Ontario.

***Indicates member of the AMO Executive Committee**

AMO Board of Directors (as of this Report)

Robin Jones*
President
Mayor, Village of Westport

Dan Chapman
Secretary-Treasurer
CAO, City of Kitchener

Colin Best*
Past-President
Councillor, Region of Halton

Trevor Wilcox*
Past Secretary-Treasurer
General Manager, Corporate
Performance, County of
Simcoe

Association Française des Municipalités de l'Ontario (AFMO)

Michelle Boileau
Maire/Mayor, Ville de/City of
Timmins

County Caucus

Aina DeViet*
Chair, County Caucus
Councillor, Middlesex County

Diane Ballantyne
Councillor, County of
Wellington

Bonnie Clark
Chair, EOWC
Warden, County of
Peterborough

Barbara Dobreen
Councillor, County of Grey

Amy Martin
Chair, WOWC
Mayor, Norfolk County

Meighan Wark
CAO, Huron County

Large Urban Caucus

Dorothy McCabe*
Chair, Large Urban Caucus
Mayor, City of Waterloo

Angela Caputo
Councillor, City of Sault Ste.
Marie

Anna Hopkins*
Chair, Large Urban Caucus
Councillor, City of London

Matt Gaskell
CAO, Town of Whitby

Cam Guthrie
Mayor, City of Guelph

Kieran McKenzie
Councillor, City of Windsor

Marianne Meed Ward
Chair, OBCM
Mayor, City of Burlington

Northern Caucus

Rick Dumas*
Chair, NW Caucus
President, NOMA
Mayor, Town of Marathon

Danny Whalen*
Chair, NE Caucus
President, FONOM
Councillor, City of
Temiskaming Shores

Sally Hagman
Mayor, Town of Blind River

Fred Mota
Mayor, Municipality of Red
Lake

Kristen Oliver
Councillor, City of Thunder Bay

Roger Sigouin
Maire/Mayor, Ville de/Town of
Hearst

Regional and Singer Tier Caucus

Riley Brockington*
Chair, Regional & Single Tier
Caucus
Councillor, City of Ottawa

Marilyn Crawford
Regional Councillor, Town of
Ajax

Tammy Hwang
Councillor, City of Hamilton

Tom Mrakas
Councillor, Region of York

Rhonda Mulcahy
Councillor, Region of Durham

Karen Redman
Chair, MARCO
Chair, Region of Waterloo

Paul Vincente
Councillor, Region of Peel

Rural Caucus

Christa Lowry*

Chair, Rural Caucus
Chair, ROMA
Mayor, Municipality of
Mississippi Mills

Nicole Martin

CAO, Township of Amaranth

Dane Nielsen

Deputy Mayor, Municipality of
Grey Highlands

Natasha Salonen

Mayor, Township of Wilmot

Nathan Townend

Warden, County of Lennox &
Addington

Small Urban Caucus

Lynn Dollin*

Chair, Small Urban Caucus
Mayor, Town of Innisfil

Deb Doherty

Councillor, Town of
Collingwood

Cheraldean Duhaney

Councillor, Town of Bradford
West Gwillimbury

Jamie McGarvey

Chair, OSUM
Mayor, Town of Parry Sound

Sharmila Setaram

Councillor, City of Welland

Amanpreet Singh Sidhu

CAO, City of Orillia

Toronto Caucus

Chris Moise*

Chair, Toronto Caucus
Councillor, City of Toronto

Paul Ainslie

Councillor, City of Toronto

Rachel Chernos Lin

Councillor, City of Toronto

Josh Matlow

Councillor, City of Toronto

Message from the Secretary-Treasurer



I am pleased to report that the Association continues to be in good financial shape. A copy of the audited financial statements for the year ending December 31, 2024, follows this message.

AMO continues to have a strong and consistent membership base. In 2024, AMO had a membership of 420 municipal members - representing 95% of all municipalities. Our membership is strengthened by 40 organizations that are Partners, Associates, Districts and Affiliates. We are pleased to have a working relationship with these unique members as we advance the interests of municipal government.

It has been a privilege to serve AMO as Secretary Treasurer. On behalf of the AMO Board of Directors, I want to express thanks to AMO's members and partners for their commitment to the financial sustainability of AMO and the important work it does. I also want to acknowledge the important work of AMO staff in the successful administration of the organization.

A handwritten signature in black ink that reads "Dan R. Chapman".

Dan Chapman
Secretary-Treasurer
Chief Administrative Officer

The background is a dark teal color with a grid of dashed white lines. Overlaid on this are various financial graphics: a line graph with a purple line and white star markers, a bar chart with green bars of varying heights, and several numbers in a digital font, including '1 000' and '0 000 000'.

Financial Statements

Association of Municipalities of Ontario
Financial Statements
For the year ended December 31, 2024

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Independent Auditor's Report

To the Directors of Association of Municipalities of Ontario

Opinion

We have audited the financial statements of Association of Municipalities of Ontario ("AMO"), which comprise the statement of financial position as at December 31, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of AMO as at December 31, 2024, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of AMO in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing AMO's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate AMO or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing AMO's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of AMO's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on AMO's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause AMO to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants
Oakville, Ontario
June 21, 2025

Association of Municipalities of Ontario Statement of Financial Position

December 31	2024	2023
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Assets

Current

Cash	\$ 429,829	\$ 546,902
Accounts receivable (Note 3)	877,112	791,612
Investments (Note 4)	18,117,090	25,109,039
Prepaid expenses	995,078	676,931
	20,419,109	27,124,484

Investment in LAS

	-	100
Long-term investments (Note 5)	615,181	536,120
Property and equipment (Note 6)	1,578,102	1,650,388

	\$ 22,612,392	\$ 29,311,092
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Liabilities and Net Assets

Current

Accounts payable and accrued liabilities (Note 7)	\$ 1,177,098	\$ 1,653,962
Deferred revenue	276,787	185,902
Deferred contributions - projects (Note 8)	311,177	538,424
Deferred rent	145,127	-
Current portion of lease inducement (Note 16)	59,200	-

	1,969,389	2,378,288
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Deferred contributions - other

	38,727	55,150
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Long-term portion of lease inducement (Note 16)

	473,600	-
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	2,481,716	2,433,438
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Net assets

Restricted funds	5,331,973	12,866,666
General funds - unrestricted	9,540,985	9,061,884
Investment in LAS	-	100
Conference self-insurance reserve	1,035,000	868,000
Training reserve	170,616	170,616
Invested in capital assets reserve	1,578,102	1,650,388
Stabilization reserve	2,474,000	2,260,000

	20,130,676	26,877,654
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	\$ 22,612,392	\$ 29,311,092
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On behalf of the Board:

Director

Director

The accompanying notes are an integral part of these financial statements.

Association of Municipalities of Ontario

Statement of Operations

For the year ended December 31

2024

2023

	Canada Community- Building Fund	Other Restricted	Unrestricted	Total	Total
Revenue					
Membership fees	\$ -	\$ -	\$ 2,422,722	\$ 2,422,722	\$ 2,326,156
Conferences and seminars	-	-	3,376,975	3,376,975	2,926,960
Investment income (Note 17)	-	-	773,768	773,768	798,666
Administration and occupancy (Note 3)	-	-	5,785,221	5,785,221	5,482,365
Other income	-	-	728,561	728,561	1,906,659
Funds received					
Canada Community-Building	716,710,255	-	-	716,710,255	706,833,942
Municipal Asset Management Program	-	35,962	-	35,962	144,922
Community School Alliance (Note 8)	-	250	-	250	11,750
Continuous Improvement Fund Project (CIF) (Note 8)	-	-	-	-	203,699
Waste Diversion Project (Note 8)	-	174,720	-	174,720	337,973
Interest earned on funds received	2,068,902	-	-	2,068,902	1,440,057
	718,779,157	210,932	13,087,247	732,077,336	722,413,149
Expenditures					
General - Administration	-	-	1,866,642	1,866,642	1,607,598
Policy - Administration	2,687,146	-	2,136,067	4,823,213	4,306,370
Corporate services - Administration	-	-	5,764,589	5,764,589	5,742,913
- Conference, seminars and membership centre	-	-	2,532,134	2,532,134	1,852,160
Funds distributed					
Canada Community-Building	713,126,704	-	-	713,126,704	703,300,350
Municipal Asset Management Program	-	35,962	-	35,962	144,922
Community School Alliance (Note 8)	-	250	-	250	11,750
Continuous Improvement Fund Project (CIF) (Note 8)	-	-	-	-	203,699
Waste Diversion Project (Note 8)	-	174,720	-	174,720	337,973
	715,813,850	210,932	12,299,432	728,324,214	717,507,735
Excess of revenue over expenditures	\$ 2,965,307	\$ -	\$ 787,815	\$ 3,753,122	\$ 4,905,414

The accompanying notes are an integral part of these financial statements.

Association of Municipalities of Ontario Statement of Changes in Net Assets

For the year ended December 31

2024

2023

	Restricted Fund	Unrestricted Funds	Conference Self- Insurance Reserve	Training Reserve	Invested in Capital Assets	Stabilization Reserve	Total	Total
Balance, beginning of year	\$ 12,866,666	\$ 9,061,984	\$ 868,000	\$ 170,616	\$ 1,650,388	\$ 2,260,000	\$ 26,877,654	\$ 21,972,240
Excess of revenue over expenditures for the year	2,965,307	787,815	-	-	-	-	3,753,122	4,905,414
Disbursement of surplus (Note 11)	(10,500,000)	-	-	-	-	-	(10,500,000)	-
Transfers (Note 2)	-	(308,814)	167,000	-	(72,286)	214,000	(100)	-
Balance, end of year	\$ 5,331,973	\$ 9,540,985	\$ 1,035,000	\$ 170,616	\$ 1,578,102	\$ 2,474,000	\$ 20,130,676	\$ 26,877,654

The accompanying notes are an integral part of these financial statements.

Association of Municipalities of Ontario

Statement of Cash Flows

For the year ended December 31	2024	2023
Cash provided by (used in)		
Operations		
Excess of revenue over expenditures	\$ 3,753,122	\$ 4,905,414
Adjustment required to reconcile excess of revenue over expenditures with net cash provided by operating activities		
Amortization of property and equipment	265,744	29,089
Loss on disposal of capital assets	-	1,289
Unrealized gain on long-term investments	(79,061)	(59,927)
Lease inducement	(59,202)	-
Changes in non-cash working capital balances		
Accounts receivable	(85,500)	(156,174)
Prepaid expenses	(318,147)	(176,219)
Accounts payable and accrued liabilities	(476,864)	(375,212)
Deferred revenue	90,885	(12,925)
Deferred contributions - projects	(227,247)	(492,929)
Deferred contributions - other	(16,423)	(8,097)
Deferred rent	145,127	-
	<u>2,992,434</u>	<u>3,654,309</u>
Investing activities		
Disbursement of surplus (Note 11)	(10,500,000)	-
Purchase of property and equipment	(193,458)	(1,626,012)
Redemption of investments	15,211,000	5,590,391
Purchase of investments	(8,219,051)	(7,644,472)
	<u>(3,701,509)</u>	<u>(3,680,093)</u>
Financing activity		
Lease inducement	<u>592,002</u>	<u>-</u>
Decrease in cash during the year	(117,073)	(25,784)
Cash, beginning of year	<u>546,902</u>	<u>572,686</u>
Cash, end of year	<u>\$ 429,829</u>	<u>\$ 546,902</u>

The accompanying notes are an integral part of these financial statements.

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

1. Basis of Presentation

Association of Municipalities of Ontario ("AMO") is a not-for-profit organization incorporated, without share capital, under Letters Patent on May 11, 1990 under the Corporations Act (Ontario). The mandate of AMO is to promote, support and enhance strong and effective municipal government in Ontario.

As a not-for-profit organization, AMO is exempt from income taxes provided certain requirements of the Income Tax Act (Canada) are met.

2. Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Accounting standards for not-for-profit organizations require entities to select policies appropriate for their circumstances from choices provided in the specific standards. The following are details of the choices selected by AMO and applied in these financial statements.

Funds

The Restricted fund represents the Canada Community-Building Fund which has specific external restrictions placed on its use by the funder.

The General funds account for AMO's operations and reports unrestricted and externally restricted resources without a specific fund that are not included in the Restricted funds.

The Conference Self-Insurance Reserve was set up to maintain an annual AMO conference self-insurance reserve at 80% of the AMO conference annual costs. The reserve will be adjusted annually based on the budget for the year. The Board approved a transfer of \$167,000 from the Unrestricted Fund to the Conference Self-Insurance Reserve (2023 - \$177,000).

The Training Reserve covers the cost of the development of in-person and online/virtual courses.

The Stabilization Reserve covers for a maximum of six months any costs incurred. Stabilization reserve allows for additional flexibility for the board to ensure continued operations in case of significant interruptions, difficult economic conditions, or in meeting unforeseen obligations. The reserve will be adjusted annually based on the current budget for the year. The Board approved a transfer of \$214,000 (2023 - \$243,000) from General funds - Unrestricted to the Stabilization Reserve.

The Invested in Capital Assets fund represents funds invested in capital assets and is adjusted annually with net increases and decreases in capital expenditures and amortization.

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

2. Significant Accounting Policies (continued)

Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the year. Actual results could differ from those estimates.

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial instruments are reported at cost or amortized cost less impairment, except long-term investments, which are measured at fair value. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs incurred on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each statement of financial position date and charged to the financial instrument for those measured at amortized cost.

Revenue Recognition

AMO follows the restricted fund method for all externally restricted contributions. Under the restricted fund method, externally restricted contributions of the restricted funds are recognized as revenue in the year of receipt. Externally restricted contributions of the general funds are deferred until the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue when the amount is reasonably estimated and collection is reasonably assured.

Membership and administration and occupancy fees are recognized as revenue in the period to which the fees relate.

Conferences and seminar revenue is recognized in the period in which the event occurs, or the service is provided.

Fees received in advance of the period to which they relate are recorded as deferred revenue in the statement of financial position.

Investment income is recognized as revenue in the period it is earned. Realized and unrealized gains and losses on long-term investments are included in investment income in the period they arise.

Due to the difficulty in determining the fair value of materials and services contributed to AMO, they are not recognized in the financial statements.

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

2. Significant Accounting Policies (continued)

Property and Equipment

Property and equipment are recorded at cost less accumulated amortization. Amortization is provided on a straight-line basis over the assets' estimated useful lives as follows:

Computer hardware	-	4 years straight-line
Furniture and fixtures	-	5 years straight-line
Leasehold improvements	-	10 years straight-line

Long-lived assets are subject to impairment when events or changes in circumstances indicate that the carrying amount exceeds their fair value. When the carrying amount exceeds the fair value, an impairment loss is recognized as the amount equal to the excess.

Cloud Computing Arrangements

AMO applies the simplification approach to account for expenditures in cloud computing arrangements. The expenditures in the arrangements are treated as supply of services and recognized as an expense as incurred.

Pension

AMO makes contributions on behalf of its employees to Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer pension plan. The Plan is a defined benefit plan which specifies the amount of retirement benefit to be received by the employees based on the length of service and rates of pay. The plan has net assets of \$138.2 billion per 2024 annual report. The actuarially determined deficit of the OMERS plan on a going concern basis at December 31, 2024 was \$4.3 billion (2023 - \$7.6 billion). As the amount AMO is obligated to contribute under the Plan is not quantifiable, the accounting, presentation and disclosures that would otherwise be required are not determinable. Due to this fact, AMO follows the standards for a defined contribution plan, the details of which are disclosed in Note 13.

Operating and Overhead Expenditures

Certain operating and overhead expenditures are allocated to other expenditure categories based upon reasonable estimates of staff time or costs incurred (Note 14).

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

3. Related Party Transactions

Included in accounts receivable are amounts due from related parties as follows:

	<u>2024</u>	<u>2023</u>
LAS (Note 9(a))	\$ 565,116	\$ 408,445
MEPCO (Note 9(b))	34,459	26,364
ROMA (Note 10)	11,065	-

These amounts are unsecured, repayable on demand and are non-interest bearing.

Included in administration and occupancy fees are administration and occupancy fees charged to:

	<u>2024</u>	<u>2023</u>
LAS (Note 9(a))	\$ 1,095,668	\$ 1,055,232
MEPCO (Note 9(b))	471,274	452,074
ROMA (Note 10)	138,798	130,070

These transactions are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

4. Investments

	<u>2024</u>	<u>2023</u>
One Investment High Interest Savings Account (HISA) bearing interest at bank prime rate less 1.675% (2023 - bank prime rate less 1.735%).	<u>\$ 18,117,090</u>	<u>\$ 25,109,039</u>

5. Long-term Investments

AMO holds long-term investments in the following pooled funds:

	<u>2024</u>	<u>2023</u>
ONE Canadian Equity Portfolio	\$ 408,939	\$ 339,186
ONE Canadian Corporate Bond Portfolio	101,560	97,097
ONE Canadian Government Bond Portfolio	104,682	99,837
	<u>\$ 615,181</u>	<u>\$ 536,120</u>

Association of Municipalities of Ontario Notes to Financial Statements

December 31, 2024

6. Property and Equipment

	2024		2023	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Computer hardware	\$ 424,278	\$ 219,572	\$ 1,595,304	\$ 1,368,350
Furniture and fixtures	401,241	78,951	319,044	-
Leasehold improvements	1,166,910	115,804	1,104,390	-
	\$ 1,992,429	\$ 414,327	\$ 3,018,738	\$ 1,368,350
Net book value		\$ 1,578,102		\$ 1,650,388

In 2023, \$1,423,434 of furniture and fixtures and leasehold improvements were not amortized as they were not yet in use.

7. Accounts Payable and Accrued Liabilities

Included in accounts payable and accrued liabilities are amounts receivable/payable to the government of \$58,172 payable (2023 - \$72,451 receivable).

8. Deferred Contributions - Projects

Deferred contributions – projects are amounts received from parties to carry out specific projects. Funds are recognized as revenue in the period in which the related expenses are incurred. If amounts are not expended, amounts may be refundable.

	Balance beginning of year	Received/ returned/ reallocated in the year	Disbursed and/or recognized in the year	Balance end of year
Community School Alliance	\$ 59,529	\$ (17,222)	\$ 250	\$ 42,057
Continuous Improvement				
Fund project (CIF)	35,055	(35,055)	-	-
Waste Diversion Project	243,840	-	174,720	69,120
Waste Diversion Project				
Wind-up	200,000	-	-	200,000
2024	\$ 538,424	\$ (52,277)	\$ 174,970	\$ 311,177
2023	\$ 1,031,353	\$ 60,493	\$ 553,422	\$ 538,424

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

9. Subsidiaries and Controlled Entities

(a) Local Authority Services ("LAS")

LAS is a not-for-profit organization and is exempt from income taxes, provided certain requirements of the Income Tax Act (Canada) are met. LAS is a wholly owned subsidiary of AMO. The mandate of LAS is to work with municipalities, their agencies, boards and commissions, as well as other organizations of Ontario's broader public sector to assist them in reducing their expenditures and to increase their levels of non-tax revenues through the principle of joint or cooperative procurement efforts.

LAS has not been consolidated in AMO's financial statements. Financial statements of LAS are available on request. A financial summary of LAS as at December 31, 2024 and 2023 and for the years then ended is as follows:

	2024	2023
Financial position		
Total assets	\$ 18,120,507	\$ 16,848,631
Total liabilities	11,922,055	11,085,100
Net assets	<u>\$ 6,198,452</u>	<u>\$ 5,763,531</u>
Results of operations		
Total revenue	\$ 13,324,502	\$ 10,180,580
Total expenditures	12,889,581	10,108,567
Excess of revenue over expenditures	<u>\$ 434,921</u>	<u>\$ 72,013</u>
Cash provided by (used in)		
Operating activities	\$ 878,873	\$ 277,428
Investing activities	(273,992)	(3,180)
Net change in cash	<u>\$ 604,881</u>	<u>\$ 274,248</u>

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

9. Subsidiaries and Controlled Entities (continued)

(b) Municipal Employer Pension Centre Ontario ("MEPCO")

MEPCO is a not-for-profit organization and is exempt from income taxes, provided certain requirements of the Income Tax Act (Canada) are met. AMO is the only member of MEPCO and therefore indirectly controls MEPCO through its membership. The mandate of MEPCO is to fulfill the obligations of the Association and others under the Ontario Municipal Employees Retirement Systems Act, 2006.

MEPCO has not been consolidated in AMO's financial statements. Financial statements of MEPCO are available on request. A financial summary of MEPCO as at December 31, 2024 and 2023 and for the years then ended is as follows:

	2024	2023
Financial position		
Total assets	\$ 1,219,942	\$ 1,225,846
Total liabilities	118,777	104,746
Net assets	\$ 1,101,165	\$ 1,121,100
Results of operations		
Total revenue	\$ 724,589	\$ 720,532
Total expenditures	744,524	627,131
Excess (deficiency) of revenue over expenditures	(19,935)	\$ 93,401
Cash provided by (used in)		
Operating activities	\$ 22,052	\$ 112,389
Investing activity	(62,135)	(48,665)
Net change in cash	\$ (40,083)	\$ 63,724

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

10. Affiliate

Rural Ontario Municipal Association ("ROMA")

ROMA is a not-for-profit organization and is exempt from income taxes, provided certain requirements of the Income Tax Act (Canada) are met. A number of AMO's Board members serve on ROMA's Board of Directors. ROMA brings the rural perspective to the policy work of AMO, focusing on matters which affect rural communities so that they are brought to the attention of provincial and federal governments.

ROMA has not been consolidated in AMO's financial statements. Financial statements of ROMA are available on request. A financial summary of ROMA as at December 31, 2024 and 2023 and for the years then ended is as follows:

	2024	2023
Financial position		
Total assets	\$ 2,100,653	\$ 1,756,460
Total liabilities	1,235,919	1,131,587
Net assets	\$ 864,734	\$ 624,873
Results of operations		
Total revenue	\$ 1,384,678	\$ 1,088,634
Total expenditures	1,144,817	953,962
Excess of revenue over expenditures	\$ 239,861	\$ 134,672
Cash provided by (used in)		
Operating activities	\$ 349,607	\$ 377,065
Investing activity	(324,674)	(371,618)
Net change in cash	\$ 24,933	\$ 5,447

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

11. Restricted Funds

Canada Community-Building Fund (formerly Federal Gas Tax Program)

In 2005, the Government of Canada, the Province of Ontario, AMO and the City of Toronto signed an agreement for federal investment in municipal infrastructure. Since that time, AMO has administered the fund on behalf of the federal government for all municipalities except Toronto. The agreement resulted in federal funds of \$1.453 billion flowing to municipalities from 2005 to 2010. In 2009, the agreement was extended with an additional \$2.361 billion of funds flowing to municipalities over the period 2010-2014. As part of the extended agreement, the administration fee was reduced to 0.5% from 1% to better reflect the related costs.

In 2014, the program was made permanent using a ten-year agreement model with a midterm review. \$3.849 billion flowed to municipalities in Ontario for 2014-2018 based on 2011 population data with AMO continuing to receive up to 0.5% of the amounts it received to administer the funds. In 2014, the AMO Board of Directors decided to establish a restricted reserve to hold \$5,000,000 for wind up of the program and to distribute the balance of \$15,692,043 in surplus administration funds to all municipalities AMO administers funds. In 2018, allocations of \$4.231 billion for 2019-2023 were confirmed to flow to Ontario municipalities based on 2016 population data.

In 2019, there was a one-time doubling of funds by the Government of Canada. Also in 2019, AMO distributed \$12,044,284 in surplus administration fees according to the established allocation model.

In 2021, there was another one-time doubling of the funds. As with the prior top-up, AMO did not take an administration fee. Also, in 2021 the program name was changed from Federal Gas Tax to the Canada Community-Building Fund. This was done to reflect the program's evolution over time and the fact that funds do not come directly from federal gas tax revenues.

In 2024, the program was renewed for ten years with a review in 2027. \$4,701,000 was confirmed to flow for 2024-2028 based on the 2021 population data. Also in 2024, AMO distributed \$10,500,000 in surplus administration funds according to the established allocation model.

12. Capital Disclosures

The capital structure of AMO consists of restricted and unrestricted net assets. The Association manages its capital and makes adjustments to it in light of economic conditions and the risk characteristics of the underlying assets.

AMO's main objective when managing capital is to safeguard its ability to continue as a going concern, so that it can continue to provide the appropriate level of services to the municipalities of Ontario. AMO is subject to externally imposed capital requirements for the Canada Community-Building program and the restricted funds included in the General funds. These funds are invested and administered according to these requirements.

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

13. Pension Plan

AMO contributed \$701,025 (2023 - \$630,490) to OMERS during the year. Of the amount contributed, \$203,367 (2023 - \$179,618) related to employees who worked for AMO's subsidiary, LAS.

14. Allocation of Expenses

Salaries and benefits are allocated based on the percentage of time spent by staff for each program. Expenses such as rent and information technology costs are allocated based on the percentage of the work performed for each program.

Expenses allocated to various funds were as follows:

	2024			
	Canada Community Building Program	CIF	Municipal Asset Management Program	Waste Diversion Project
Salaries and benefits	\$ 1,411,467	\$ -	\$ 6,354	\$ -
Administration expenses	291,293	-	-	-
	\$ 1,702,760	\$ -	\$ 6,354	\$ -
	2023			
	Canada Community Building Program	CIF	Municipal Asset Management Program	Waste Diversion Project
Salaries and benefits	\$ 1,212,975	\$ 70,980	\$ 65,341	\$ 169,857
Administration expenses	333,623	-	-	-
	\$ 1,546,598	\$ 70,980	\$ 65,341	\$ 169,857

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

15. Commitments

The future minimum total annual payments under the terms of the operating lease for equipment and office space base rent for the next five years and thereafter are as follows:

2025	\$ 344,316
2026	350,375
2027	342,738
2028	348,797
2029	353,124
Thereafter	<u>1,621,947</u>
	<u>\$ 3,361,297</u>

16. Lease Inducement

A lease inducement was received as part of the lease agreement for the office space. It is to be applied towards the actual cost of construction of leasehold improvements within the premises. The total inducement received of \$592,002 is being amortized on a straight-line basis over the term of the lease of 10 years.

17. Investment Income

	<u>2024</u>	<u>2023</u>
Interest income	\$ 694,707	\$ 738,739
Unrealized change in market value	<u>79,061</u>	<u>59,927</u>
	<u>\$ 773,768</u>	<u>\$ 798,666</u>

18. Financial Instruments Risks

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows from a financial instrument will fluctuate because of market changes in interest rates. AMO is exposed to interest rate risk on its investments. This risk has not changed from the prior year.

Liquidity risk

Liquidity risk is the risk that AMO will encounter difficulty in meeting the obligations associated with its financial liabilities. AMO is exposed to this risk mainly in respect of its accounts payable and accrued liabilities. AMO reduces exposure to liquidity risk by ensuring that it maintains adequate cash reserves to pay its creditors. The risk has not changed from the prior year.

Association of Municipalities of Ontario

Notes to Financial Statements

December 31, 2024

18. Financial Instruments Risks (continued)

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. AMO's main credit risks relate to its accounts receivable and investments. Based on creditworthiness of AMO's counter parties, no allowance for doubtful accounts is required. The risk has not changed from the prior year.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. AMO is exposed to other price risk through its investments in pooled funds.

It is management's opinion that AMO is not exposed to significant interest rate, liquidity, credit, or other price risk arising from its financial instruments. The risk has not changed from the prior year.

19. Comparative Figures

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted in the current year.

Association of Municipalities of Ontario (AMO)

155 University Ave., Suite 800, Toronto, ON M5H 3B7

Telephone direct: 416-971-9856
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Toll-free in Ontario: 1-877-4-AMO-LAS (1-877-426-6527)
E-mail: amo@amo.on.ca
Website: www.amo.on.ca



DATE: MONDAY JULY 14, 2025

9.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the Corporate Services Committee, at their meeting on Monday July 7, 2025 recommends to Council to support a resolution from the County of Prince Edward regarding support of advocacy to the Federal Government for disability without poverty.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa supports the recommendation from the Corporate Services Committee and supports the resolution from the County of Prince Edward as attached to this resolution.

AND FURTHER THAT a copy of this resolution be sent to the Federal Minister of Finance, the Federal Minister of Health, the Federation of Canadian Municipalities, the Rural Ontario Municipal Association, the Nipissing District Social Services Administration Board and all Ontario Municipalities.

June 13, 2025

Please be advised that during the regular Council meeting of June 10, 2025 the following resolution regarding support of advocacy to the Federal Government for 'disability without poverty' was carried.

RESOLUTION NO. 2025-345

DATE: June 10, 2025

MOVED BY: Councillor Roberts

SECONDED BY: Councillor Branderhorst

WHEREAS one in four Ontarians lives with a disability; and

WHEREAS the median household income in Prince Edward County (\$75K) is already well below both the Basic Living Income and the Ontario Median Household Income (\$84K); and

WHEREAS persons with disabilities are twice as likely to live in poverty and would already require an average of 30% more income just to reach the poverty line; and

WHEREAS the new federal benefit for people with disabilities (about \$200/month) and called the Canada Disability Benefit) is about to be rolled out; and

WHEREAS the Federal government has yet to exempt this new federal benefit from being considered income for federal tax purposes,

NOW THEREFORE BE IT RESOLVED:

THAT the Mayor be requested to communicate with Prime Minister Carney that the Council of the County of Prince Edward calls on the Government of Canada to commit to exempting the Canada Disability Benefit from income tax and work towards supporting Canadians with a disability to live without poverty;

THAT Prime Minister Carney be requested to publicly confirm his government's commitment to making that legislative change as soon as possible; and

THAT a copy of this resolution be circulated to the federal Minister of Finance, the federal Minister of Health, the Federation of Canadian Municipalities, Prince Edward Lennox and Addington Social Services, the Rural Ontario Municipal Association (ROMA), the Eastern Ontario Wardens' Caucus (EOWC) and all municipalities in the Province of Ontario.

CARRIED



From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

Yours truly,

Victoria Leskie, **CLERK**

cc: Mayor Steve Ferguson, Councillor Roberts, Councillor Branderhorst, and Adam Goheen, Interim CAO



DATE: MONDAY JULY 14, 2025

9.2

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the Corporate Services Committee, at their meeting on Monday July 7, 2025 recommends to Council to support a resolution from the Township of Brudenell, Lyndoch and Raglan who was supporting the Prince Edward-Lennox and Addington Social Services Committee regarding Ontario Works financial assistance rates.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa supports the recommendation from the Corporate Services Committee and supports the resolution from the Prince Edward-Lennox and Addington Social Services Committee as attached to this resolution.

AND FURTHER THAT a copy of this resolution be sent to the Minister of Children, Community and Social Services, the Minister of Health, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO) and all Ontario Municipalities.



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

June 6, 2025

Minister of Children Community and Social Services
438 University Avenue, 7th floor,
Toronto, ON
M7A 1N3

RE: Ontario Works Financial Assistance Rates

Dear Hon. Michael Parsa,

Please be advised that at the Regular Council Meeting on June 4, 2025, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Prince Edward-Lennox and Addington Social Services Committee.

Resolution No: 2025-05-04-07
Moved by: Councillor Keller
Seconded by: Councillor Banks

"Be It resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Prince Edward-Lennox and Addington Social Services Committee resolution regarding Ontario Works Financial Assistance Rates.

And further that this resolution be forwarded to Minister of Children, Community, and Social Services, the Minister of Health, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario, the Ontario Municipal Social Services Association, and all Ontario Municipalities."

Carried.

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



April 10, 2025

Re: Ontario Works Financial Assistance Rates

Please be advised that the Prince Edward-Lennox and Addington Social Services Committee, at its meeting held on April 10, 2025, approved the following resolution:

WHEREAS poverty is taking a devastating toll on communities, undermining a healthy and prosperous Ontario, with people in receipt of Ontario Works and Ontario Disability Support Program being disproportionately impacted;

AND WHEREAS the cost of food, housing, medicine, and other essential items have outpaced the highest inflation rates seen in a generation;

AND WHEREAS people in need of social assistance have been legislated into poverty, housing insecurity, hunger, poorer health, their motives questioned, and their dignity undermined;

AND WHEREAS Ontario Works (OW) Financial Assistance rates have been frozen since 2018 (\$733 per month);

AND WHEREAS Ontario Disability Support Program (ODSP) benefit rates have been increased by 6.5 percent as of July 2023 and another 4.5% as of July 2024 to keep up with inflation, however even with the increase, ODSP rates still fall significantly below the disability-adjusted poverty line (\$3,091 per month);

AND WHEREAS OW and ODSP rates do not provide sufficient income for a basic standard of living and, as a result, hundreds of thousands of people across Ontario who rely on these programs live in poverty;

AND WHEREAS designated Service Managers are doing their part, but do not have the resources, capacity, or tools to provide the necessary income and health related supports to people experiencing poverty; and

AND WHEREAS leadership and urgent action is needed from the Provincial Government to immediately develop, resource, and implement a comprehensive plan to address the rising levels of poverty in Ontario, in particular for those on Ontario Works and Ontario Disability Support Programs;



Prince Edward-Lennox & Addington Social Services

95 Advance Avenue

Napanee, ON K7R 3Y5

Tel 613-354-0957 | Fax 613-354-1224

Toll Free 1-866-354-0957

NOW THEREFORE BE IT RESOLVED THAT Prince Edward-Lennox & Addington Committee requests the Provincial Government to urgently:

- 1. Increase Ontario Works rates to match the ODSP rate increases that have already been made and be indexed to inflation;**
- 2. Commit to ongoing cost of living increases above and beyond the rate of inflation to make up for the years they were frozen;**

AND FURTHER THAT a copy of this resolution be sent to the Minister of Children, Community, and Social Services, the Minister of Health, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario, the Ontario Municipal Social Services Association, and all Ontario Municipalities.

Regards,

Sam Branderhorst

Signed with ConsignO Cloud (2025/04/11)
Verify with veriflo.com or Adobe Reader.



Sam Branderhorst, Chair

Prince Edward-Lennox and Addington Social Services Committee

**Cc: Minister of Children, Community, and Social Services
Minister of Health
Minister of Municipal Affairs and Housing
Association of Municipalities of Ontario
Ontario Municipal Social Services Association
All Ontario Municipalities**



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: COUNCILLOR MATHEW GARDINER

TITLE: VMUTS UPDATE

DATE: MONDAY JULY 14, 2025

REPORT NO: 25-34R

BACKGROUND

At the Council meeting of December 12th, 2022, I was appointed by this table to be the Council representative on the Mattawa Voyageur Multi Use Trails Association (VMUTS) board. Upon application, I was approved to join the VMUTS board on February 7th, 2023.

ANALYSIS & DISCUSSION

The following is a brief update regarding the ongoing business of the VMUTS board.

- Monthly meetings occur every 3rd Wednesday of the month and start at 7:00pm.
 - o Meetings are currently held at the Mattawa Legion.
- VMUTS Treasurer has provided 2024 financial updates to the Town of Mattawa, Papineau Cameron Township and other funding partners.
- VMUTS group will be fundraising and selling 50/50 tickets at Thunder Valley Truck Rodeo during the August long weekend.
- All signage on the north end of the trail system has been updated to comply with new OFATV standards. Project is ongoing and trails team will have all signage updated soon.
- OFATV Trail Permits have increased from \$150 annually to \$195 annually, with the option for signing up for "Auto Renewal" which discounts the rate down to \$175 annually.
 - o Permits cover access to all OFATV trail systems.
 - o VMUTS receives \$77.00 for each permit sold to buyers selecting our area
- 2025 Trail leveling payment from OFATV will be \$24,900
- "One Trail, One Pass" system to be debated in fall sitting of provincial parliament
 - o This system would force riders to have permits on all parts of trail systems including crown land. This system would be similar to OFSC's system with snowmobiles. This would also allow for hired warden/police enforcement.
- Planning underway for Fall ATV ride which is our biggest fundraising event of the year.
- Quilt ticket fundraising event is ongoing as has raised approx \$500 to date.

2025 Permit Update (As of June 18th)

- o 53 total permits sold for our area
- o 8 sold to "local residents"

Trail #70 Bridge Update

- Both bridges are currently being installed by Randon Crane as of the end of June. This project should be completed within a 2-3 week period.
- Fundraising for the Bridges continues, with VMUTS selling 1ft x 1ft engraved sponsorship plaques to businesses, individuals and service groups for \$500 each.
- After some work by our board members, VMUTS was successful in convincing the government that we should be eligible for the NOHFC program. An application for

\$105,000 to help cover costs of the project was submitted before the June 20th deadline. If successful, this would recoup approximately \$79,000 in costs. We await a response.

- OFATV will be providing a \$15,000 grant towards the project
- Central Ontario ATV Club, West Grey ATV Club each provided a \$5000 donation
- North Humberland ATV Club provided a \$1000 donation
- Dufferin ATV Club provided a \$2000 donation
- Costs of the project:
 - o Bridge Fabrication x2 = \$230,386.66
 - o Randon Crane Installation = \$118,650.00
 - o Total Cost = \$349,036.66
- Bank balance as of May 21st = \$123,162.31 with payables of \$203,204.00 outstanding.

2025 VMUTS AGM

- Was held on April 16th, 2025, at the Mattawa Legion
- Honorarium amounts unchanged for 2025
- Elections took place and the results are as follows
 - o Chair – Yvan Robidas (*\$8700 per year*)
 - o Vice Chair – Keith Dillabough (Papineau Cameron) (*\$1000 per year*)
 - o Secretary/Treasurer – Lois Robidas (*\$6250 per year*)
 - o Trails Coordinator – Bob Taylor (*\$6250 per year*)
 - o OFATV Director: Yvan Robidas
 - o OFATV Alternate Director: Keith Dillabough
 - o Remaining Board Members:
 - Mathew Gardiner (Mattawa)
 - Bob Taylor
 - Clwyd Edwards (Mattawan)
 - Mike Carey
 - Shelly Belanger (Papineau Cameron)
 - Rick Cyr
 - Jonathan Keller
 - Ken Griffin
- We are currently advertising looking for board members & volunteers that can help with basic trail maintenance, as well as a replacement for Lois who is our Secretary/Treasurer

FINANCIAL IMPLICATIONS

The Town of Mattawa is currently in year 5 of a 5 year/\$15,000 per year commitment to VMUTS to assist in operation of the trail system and their executive remuneration.

RELEVANT POLICY/LEGISLATION

Town of Mattawa Resolution #21-68

ATTACHMENTS

RECOMMENDATIONS/RESOLUTION

That Council accepts this report.

BE IT RESOLVED THAT Council of the Town of Mattawa receives Report # 25-34R titled VMUTS Update.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: ECONOMIC DEVELOPMENT FUNDING

DATE: MONDAY JULY 14, 2025

REPORT NO: 25-35R

BACKGROUND

The Federal Government, through FEDNOR, has a Community Investment Initiative for Northern Ontario (CIINO) program for municipalities.

ANALYSIS AND DISCUSSION

Northern Ontario municipalities can apply for an 18-month program which provides 90% of funding up to \$100,000 in support of economic activities.

The CIINO program favours applications that are jointly submitted by 2 or more municipalities in which case FEDNOR would extend the program to 3 years at \$100,000/yr (90% funded) with a possible option to extend it an additional 3 years.

I have had 2 meetings now with a FEDNOR representative and they are in support of receiving a group application from us.

On July 9, 2025, Mayor Belanger and I met with the mayors and CAOs of Papineau-Cameron, Calvin and Mattawan.

After a full discussion on the merits of concerted efforts on economic development, the group is in support of a joint CIINO application to FEDNOR and that each municipality be represented by their CAOs.

It was agreed that the CAOs would jointly work on a business action plan in the first year and that, if successful, each municipality share equally in the 10% contribution required by municipalities.

Each municipality would bring this recommendation to their Council for approval.

FINANCIAL CONSIDERATION:

If successful:

Annual revenue for the "Group of 4"	\$90,000
Annual contribution by each municipality (\$2,500 X 4)	<u>10,000</u>
Total revenue	\$100,000

With this revenue, an Economic Development Officer would be hired. The Town of Mattawa plans to champion this initiative and would take on the administrative aspect of onboarding the employee and providing them with a workspace.

RELEVANT POLICY/LEGISLATION:

ATTACHEMENTS

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa receives and accepts this report and further that Council directs to CAO to jointly submit a CIINO application to FEDNOR. For this report we are requesting that 2 separate resolutions be passed in order to send FEDNOR the required resolution for submission.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-35R titled Economic Development Funding.

WHEREAS the Federal Government, through FEDNOR, has a Community Investment Initiative for Northern Ontario (CIINO) program available to municipalities;

AND WHEREAS the Municipalities of Calvin and Mattawan, the Township of Papineau-Cameron and the Town of Mattawa are eligible to apply for funding under CIINO.

BE IT RESOLVED THAT Council for the Town of Mattawa agrees to jointly submit a CIINO application to FEDNOR.

AND FURTHER THAT each municipality be represented by their Chief Administrative Officer who will jointly develop and implement a business action plan in year one of the three year funding initiative.

AND FURTHER THAT each municipality agrees to contribute \$2,500 for each of the three years if the funding application is approved.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE CAO/TREASURER

TITLE: STRATEGIC PLAN

DATE: MONDAY JULY 14, 2025

REPORT NO: 25-36R

BACKGROUND

Update re: Strategic Plan Working Group.

ANALYSIS AND DISCUSSION

The Strategic Plan Working Group (SPWG) consists of:

From Council:

- Mayor, Raymond Bélanger
- Corporate Services Chair, Matthew Gardiner
- Community Services Chair, Fern Levesque

From Staff:

- CAO/Treasurer, Paul Laperriere
- Director of Community Services, Dexture Sarrazin
- Executive Assistant, Melody Byers

External:

- Integrity Management Consulting Group, André Clement

The SPWG has had several meetings to date, the minutes for which have been circulated to Council. The most recent minutes are in correspondence.

One milestone achievement is the creation of a Mission, Vision and Value Statement. These 3 key documents are crucial as they provide a roadmap for success, and together, they guide decision making, inspire motivation and build a strong organizational culture.

The Mission, Vision and Value Statement are also appended to this report and require approval by Council.

Another milestone is the creation of a community survey which was approved by Council at a Special Meeting held on July 7, 2025. The SurveyMonkey link has been posted on our website, Town App and Facebook Page. It will also be in the Recorder the weekends of July 12 and 19 and a hard copy is also available at Townhall.

The survey closes July 23rd and will be analyzed thereafter. The results will be shared with Council at a subsequent Council meeting.

FINANCIAL CONSIDERATION:

As an enticement to complete the survey, responders are entered into a draw to win a \$150 gift certificate to Sid Turcotte Park.

RELEVANT POLICY/LEGISLATION:

ATTACHEMENTS

Mission, Vision and Value Statement

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa receives and accepts this report and further that Council approves the Vision, Mission and Value Statement as presented by the Strategic Plan Working Group.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-36R titled Strategic Plan.

AND FURTHER THAT Council approves the Strategic Plan Vision, Mission and Value Statement as presented.

Statements

OUR MISSION

We strive to provide quality and sustainable services in an efficient and cooperative manner that promotes a healthy and progressive community that supports development opportunities, lifestyle quality and open, flexible governance.

OUR VISION

A growing and resilient community that is healthy, vibrant and strong

OUR VALUES

A welcoming home that embraces our cultural heritage, creates conditions for our families to prosper, our elders to enjoy their senior years and our local businesses to thrive. We value accountability in our endeavours, transparency in our behaviours and respect for and amongst all residents.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE CAO/TREASURER

TITLE: TOWN HALL UPDATES

DATE: MONDAY JULY 14, 2025

REPORT NO: 25-37R

BACKGROUND

Regular update.

ANALYSIS AND DISCUSSION

Voyageur Days

- We are 2 weeks away
- Ticket sales at 1,530 (as of Jul 10, am)
- Radio and media blitz on until the festival
- Sponsors and vendors are in alignment with last year
- Activities lined up for Timmins Park, Mattawa Island and Annie's Park
- Voyageur Days Beer (private label) by Whiskey Jack
- Camping along Mattawan Street
- Security – OPP (4) and Private (14)
- Hope for good weather!!

Dorion Road

- Canor currently surveying
- Will be demobilizing in the near future

Connecting Link

- Mauril Bélanger bridge work (study/assessment) under way

Strategic Plan

- Survey sent out, responses being received

Staffing

- Public Works Supervisor retiring December 31, 2025
- We will plan on hiring later this year, to ensure we have someone in place at the start of the new year.

Curling Club

- Have agreed to contribute \$32,000 if we are successful with our NOHFC application.

Fire Department

- We will hold a BBQ on August 6, 2025, for firefighters and their families as a recognition event for what our firefighters do for Mattawa. The event will be held at the Lion's Den.

FINANCIAL CONSIDERATION:

BBQ will cost approximately \$250-\$300.

RELEVANT POLICY/LEGISLATION:

ATTACHEMENTS

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa receives and accepts this report.

BE IT RESOLVED THAT Council of the Town of Mattawa receives Report # 25-37R titled Town Hall Updates.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: DEXTURE SARRAZIN, DIRECTOR OF COMMUNITY SERVICES

TITLE: PURCHASE OF SIDE BY SIDE

DATE: MONDAY JULY 14, 2025

REPORT NO: 25-38R

BACKGROUND

Looking to purchase a side-by-side.

ANALYSIS AND DISCUSSION

We require a method to deploy students and their work equipment to summer work locations and have a lead student oversee students throughout the summer. Also, we require the use of a side-by-side to drag the baseball field and clear the entrance ways at the arena in the wintertime. For as long as I can remember, Recreation staff have used their personal equipment to drag the ball field, and we wait for Public Works to clear entrances.

Quotes for units were completed on the following criteria:

Canam Defender XT HD7
700cc Engine
3 seater
72" Steel Plow
Synthetic Winch Cable
Roof

Quotes were returned from 3 companies, all with different options that were available to them:

Algonquin Equipment - \$24,238.64 plus tax
Giesler Marine - \$23,170.15 plus tax
Motorsports World - \$18,424 plus tax

Both Algonquin Equipment and Motorsports World need to order the units as they did not have them in-stock with 4–8-week delivery. Giesler Marine has their unit in stock, but it is different than what was requested. Motorsports World quoted us on units that didn't meet the specifications trying to be the lowest price.

Giesler Marine Unit includes:

Canam Defender SSV
900cc Engine
72" Steel Plow
Mirrors
Rear Bumper
XMR Front Bumper
Sport Roof

FINANCIAL CONSIDERATION:

This is a non-budgeted capital expenditure requiring council approval. The unit will be amortized over 10 years such that the annual impact to the budget will be approx. \$2,300/yr.

RELEVANT POLICY/LEGISLATION:

ATTACHEMENTS

Quotes from Motor Sports World, Algonquin Equipment and Geisler Marine LTD.

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa receives and accepts this report and further that Council approves the purchase of a side-by-side unit from Giesler Marine as detailed in the attached quote.

BE IT RESOLVED THAT Council of the Town of Mattawa receives Report # 25-38R titled Purchase of Side by Side.

AND FURTHER THAT Council approve the purchase of a side by side from Giesler Marine at a price of \$23,170.15 plus applicable taxes to be financed over 10 years.

Motor Sports World

1375 Clyde Avenue
Ottawa, Ontario, K2G 3H7
Tel: (613)225-2892, Fax: (613)225-9386
Web Site: www.motorsportsworld.com
HST #: R138197553

Date: 2025-06-16

OFFER TO PURCHASE

Sold To:
Dexture Sarrazin

Madawa, Ontario,

D.O.B:

Lienholder:
National Bank of Canada
500 Place D'Armes, 16th Floor
Montreal, Québec, H2Y 5W3

Deal #: 22836 Sales Person: TonyBauer Dealer Permit: 04282885

Vehicle Purchased

N/U	Year	Make	Model	Model No.	Color	VIN/Serial	Stock #	KM	Unit Price
N	2025	Can-Am	Defender	Base	Compas s Green	3JBUGAJ44SK003812	B3183	0	\$15,399.00

Installed Options:

Part#	Qty	Description	Price	Total Price
	1.00	SSV Freight & Prep (Def. Base/DPS/XT)	\$1,325.00	\$1,325.00
715004474	1.00	SNOW PLOW_72 INCH B-160 KIT	\$759.99	\$759.99
	4.50	Can-Am SSV Labour	\$139.00	\$625.50
	1.00	Can-Am Rebate	-\$1,370.00	-\$1,370.00
715007745	1.00	SUPPORT_SNOW PLOW KIT UR	\$199.99	\$199.99
715008116	1.00	FRAME_PUSH KIT SSV	\$729.99	\$729.99
715006417	1.00	CAN-AM HD4500 WINCH SYNTHETIC CABLE	\$609.99	\$609.99
715008152	1.00	WIRING HARNESS_WINCH KIT UR	\$144.99	\$144.99

Additional Options

General Merchandise (includes \$0.00 taxes) **\$0.00**

Unit Purchase Price (Unit Price + Installed Options) **\$18,424.45**

Special Instructions:

Discount **\$0.00**

Total Purchase Price **\$18,424.45**

Del/PPSA/VS/ **\$80.25**

PDI **\$0.00**

Tire Tax **\$29.00**

Doc/Admin Fee **\$0.00**

License Fees **\$45.00**

Sub Total **\$18,578.70**

HST **\$2,398.95**

Registration Fee **\$0.00**

Remaining Balance **\$20,977.65**

Agreed Down Payment **\$0.00**

Payment Received **\$0.00**

Amount to Finance **\$20,977.65**

APR
Term
Amortization
Monthly Payment

9.99%
60
60
\$445.61

Down Payment Owing **\$0.00**

Algonquin Equipment
902A Newgate Avenue
SUDBURY ON P3A 5J9
705-682-2004

SARRAZIN, DEXTURE

Buyer's Invoice

Delivery Date 07/30/2025
Deal Date 06/13/2025
Order No.
Salesman PAUL MARCON

+
705-845-8520

I hereby agree to purchase the following unit(s) from you under the terms and conditions specified. Delivery is to be made as soon as possible. It is agreed, however, that neither you nor the manufacturer will be liable for failure to make delivery.
PRICING DISCLAIMER: Pricing is subject to change without notice due to manufacturer's increases

Unit Information

New/U	Year	Make	Model Name	Serial No.	Stock No.	Price (Incl factory options)
New	2025	CANAM	DEFENDER XT HD7		7ESB-DEF459	\$19,799.00

Options:

SNOW PLOW 66 INCH B-160 KIT	\$619.99	D
FRAME_PUSH KIT SSV	\$729.99	D
SUPPORT_SNOW PLOW KIT UR	\$199.99	D
ROPE KIT	\$184.99	D
WINCH ROPE GUIDE KIT	\$70.99	D

Manufacturer Retail Price	\$19,799.00
Dealer Adjustment	\$0.00
Dealer Unit Price	\$19,799.00
Factory Options	\$0.00
Added Accessories	\$1,805.95
Freight	\$1,085.00
Dealer Prep / Rigging Fee	\$0.00
Admin Fee	\$349.00
Freight	\$0.00
License	\$100.00
PDI	\$966.00
Discount	\$0.00
Numbers	\$0.00
Service Contract	\$0.00
Property / Liability	\$0.00

Cash Price	\$24,104.95
Trade Allowance	\$0.00
Payoff	\$0.00

Net Trade	\$0.00
Net Sale (Cash Price - Net Trade)	\$24,104.95
Sales Tax 106505928	\$3,133.64
Title/License/Registration Fees	\$0.00
Document or Administration Fees	\$0.00
Credit Life Insurance	\$0.00
Accident & Disability	\$0.00

Total Other Charges	\$3,133.64
Sub Total (Net Sale + Other Charges)	\$27,238.59
Cash Down Payment	\$0.00
Amount to Pay/Finance	\$27,238.59

Notes:

BRP Promo until June 30/25: \$500 rebate OR 0.99% for 36 mo OR 1.99% for 60 mo OR 3.99% for 72 mo OR 5.49% for 84 mo

Trade Information

Monthly Payment of \$0.00 For 1 Months at 0.00% Interest

H.S.T #106505928RT Warranty Info
Extended Warranty Info

0 mo. Exp Date
0 mo. Exp Date

Due upon receipt unless stated otherwise. 3% Interest on OverDue Accounts

NOTICE TO BUYER: (1) Do not sign this agreement before you read it or if it contains any blank spaces to be filled in. (2) You are entitled to a completely filled in copy of this agreement. (3) If you default in the performance of your obligations under this agreement, the vehicle may be repossessed and you may be subject to suit and liability for the unpaid indebtedness evidenced by this agreement

TRADE-IN NOTICE: Customer represents that all trade in units described above are free of all liens and encumbrances except as noted.

*With Approved Credit: Interest rates and monthly payment are approximate and may vary from those determined by the lender.

For all units, a non-refundable deposit is required at time of securing the unit. This deposit amount will be deducted from the final invoice once the unit is picked up. If the unit is not picked up or is cancelled, the buyer acknowledges that the deposit will be forfeited.

Customer Signature _____ Dealer Signature _____

Thank You for Your Business!

Giesler Marine Limited

299 Elm Street
Powassan ON P0H1Z0
705-724-2100

TOWN OF MATTAWA

160 WATER STREET
MATTAWA ONTARIO P0H 1V0

H

W

Buyer's Order

HST # 102088242

Date

Deal No.

Salesperson CODIE W

Lienholder None

C 705-845-8520 (DEXTER) cao@mattawa.ca

I hereby agree to purchase the following unit(s) from you under the terms and conditions specified. Delivery is to be made as soon as possible. It is agreed, however, that neither you nor the manufacturer will be liable for failure to make delivery.

Unit Information

New/U	Year	Make	Model Name	Serial No.	Stock No.	Price (Incl factory options)
New	2025	CAN AM SSV	SSV DEF DPS 62 HD7 G	3JBUGAJ47SK000919	0325-7211	\$17,499.00

Options:

715007745	SUPPORT SNOW PLOW KIT UR	\$0.00
715009877	SNOW PLOW 72 INCH KIT	\$759.99
715008116	FRAME PUSH KIT SSV	\$729.99
220-80791	MULTI-TOW/TRIPLE TOW BLK 80408	\$187.24
715003638	PANORAMIC CENTER MIRROR KIT	\$129.99
715008109	BUMPER REAR B-160-SG KIT UR	\$389.99
715008152	WIRING HARNESS WINCH KIT UR	\$139.99
715006417	CAN-AM HD4500 WINCH SYNTHETIC CABLE	\$589.99
715006143	XMR FRONT BUMPER	\$409.99
715002519	LOWER FRONT RECEIVER HITCH KIT	\$154.99
715002430	SPORT ROOF KIT	\$639.99

Unit Price	\$17,499.00
Added Accessories	\$4,132.15
Freight	\$1,085.00
Dealer Prep/Rigging Fee	\$1,500.00
Discount	(\$1,500.00)
Documentation Fee	\$349.00
PPSA	\$105.00

Notes:

Commercial - Defender: 12-month BRP Limited Warranty + 12-month B.E.S.T protection plan coverage
PDI \$499 - Labour for accessory installation - \$1000 = \$1500

Trade Information

	\$0.00
Cash Price	\$23,170.15
Trade Allowance	\$0.00
Payoff	\$0.00
Net Trade	\$0.00
Net Sale (Cash Price - Net Trade)	\$23,170.15
Sales Tax	\$2,998.47
Title/License/Registration Fees	\$72.00
Document or Administration Fees	\$0.00
Credit Life Insurance	\$0.00
Accident & Disability	\$0.00
Total Other Charges	\$3,070.47
Sub Total (Net Sale + Other Charges)	\$26,240.62
Cash Down Payment	\$0.00
Amount to Pay/Finance	\$26,240.62

Monthly Payment of \$0.00 For 0 Months at 0.00% Interest

NOTICE TO BUYER: (1) Do not sign this agreement before you read it or if it contains any blank spaces to be filled in. (2) You are entitled to a completely filled in copy of this agreement. (3) If you default in the performance of your obligations under this agreement, the vehicle may be repossessed and you may be subject to suit and liability for the unpaid indebtedness evidenced by this agreement.

TRADE-IN NOTICE: Customer represents that all trade in units described above are free of all liens and encumbrances except as noted.

*With Approved Credit. Interest rates and monthly payment are approximate and may vary from those determined by the lender.

Customer Signature _____

Dealer Signature _____

Thank You for Your Business!

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this Council proceed in Camera at _____ in order to address a matter pertaining to:

- ☐ a) security of the property of the municipality or local board;
- ☒ b) personal matters about an identifiable individual, including municipal or local board employees;
- ☐ c) a proposed or pending acquisition or disposition of land by the municipality or local board;
- ☐ d) labour relations or employee negotiations;
- ☐ e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board;
- ☐ f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose;
- ☐ g) a matter in respect of which a council, board, committee or other body has authorized a meeting to be closed under another Act;
- ☐ h) information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them;
- ☐ i) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization;
- ☐ j) a trade secret or scientific, technical, commercial or financial information that belongs to the municipality or local board and has monetary value or potential monetary value; or
- ☐ k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

DATE: MONDAY JULY 14, 2025

16.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the regular meeting reconvene at _____ p.m.

DATE: MONDAY JULY 14, 2025

18.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the July 14, 2025 meeting adjourn at _____ p.m.